

cchl  
Christchurch City Holdings

Christchurch City Holdings Limited  
is a wholly-owned subsidiary of  
Christchurch City Council.

# annual report.

2015

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ORION

CHRISTCHURCH AIRPORT

LYTTELTON PORT COMPANY

ENABLE SERVICES

CITY CARE

RED BUS

ECOCENTRAL

## 2015 snapshot



**\$1.1**  
billion

the capital and dividend payments CCHL has made to the Council since 1995

Allowing major investments in community assets, while reducing the impact on rates.



**\$46.0**  
million

the dividend CCHL paid to Christchurch City Council

for the 2015 year.



**6,000**

work on the Christchurch airport campus

The largest employment site in the South Island.



**2** million

New Zealanders serviced by City Care



**10** times

increase in container numbers through Lyttelton Port

over the past 30 years.



**3.8**  
million

Red Bus trips during the year



## 2015 and beyond

The CCHL group has grown significantly in value over the years, and the Council is in the position of owning a valuable portfolio of trading assets. We will work proactively with the Council in implementing its capital release programme over the next few years.



**191,000**

the number of  
homes & businesses  
to which Orion  
distributes power

**seven**

the number  
of subsidiary  
companies that  
make up CCHL

Orion, Christchurch Airport,  
Lyttelton Port Company,  
Enable Services, City Care,  
Red Bus and EcoCentral.



**97,620**

tonnes of material  
diverted from  
landfill by EcoCentral



**86,500**

the number of  
homes, businesses,  
schools & healthcare  
facilities that can  
now access fibre  
broadband services



**the rebuild**

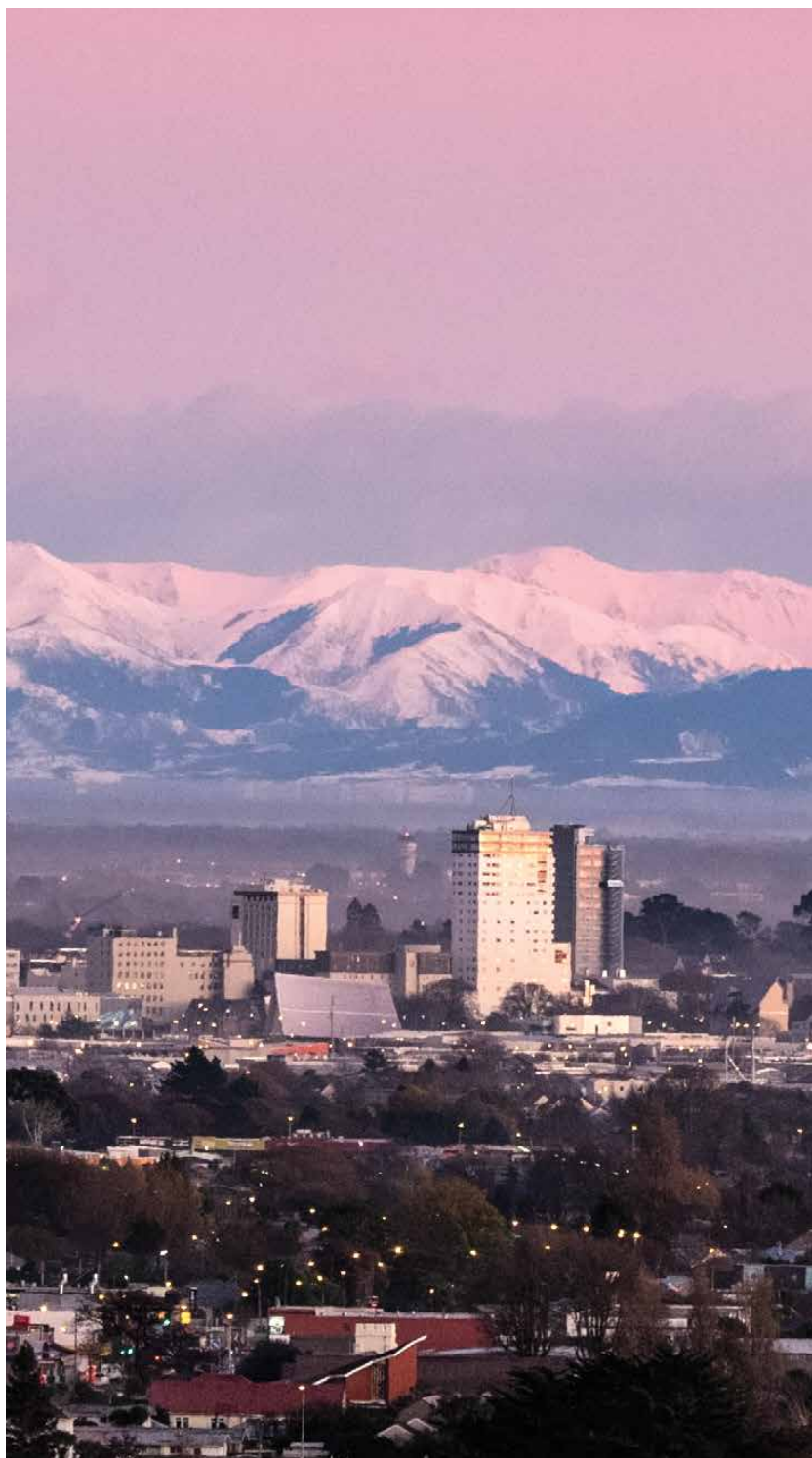
The CCHL group continues to play a vital role in the rebuild of Christchurch and Canterbury following the series of earthquakes that struck the region in 2010 and 2011. CCHL remains ready to assist its 100% shareholder Christchurch City Council as it addresses the multitude of challenges in rebuilding Christchurch.





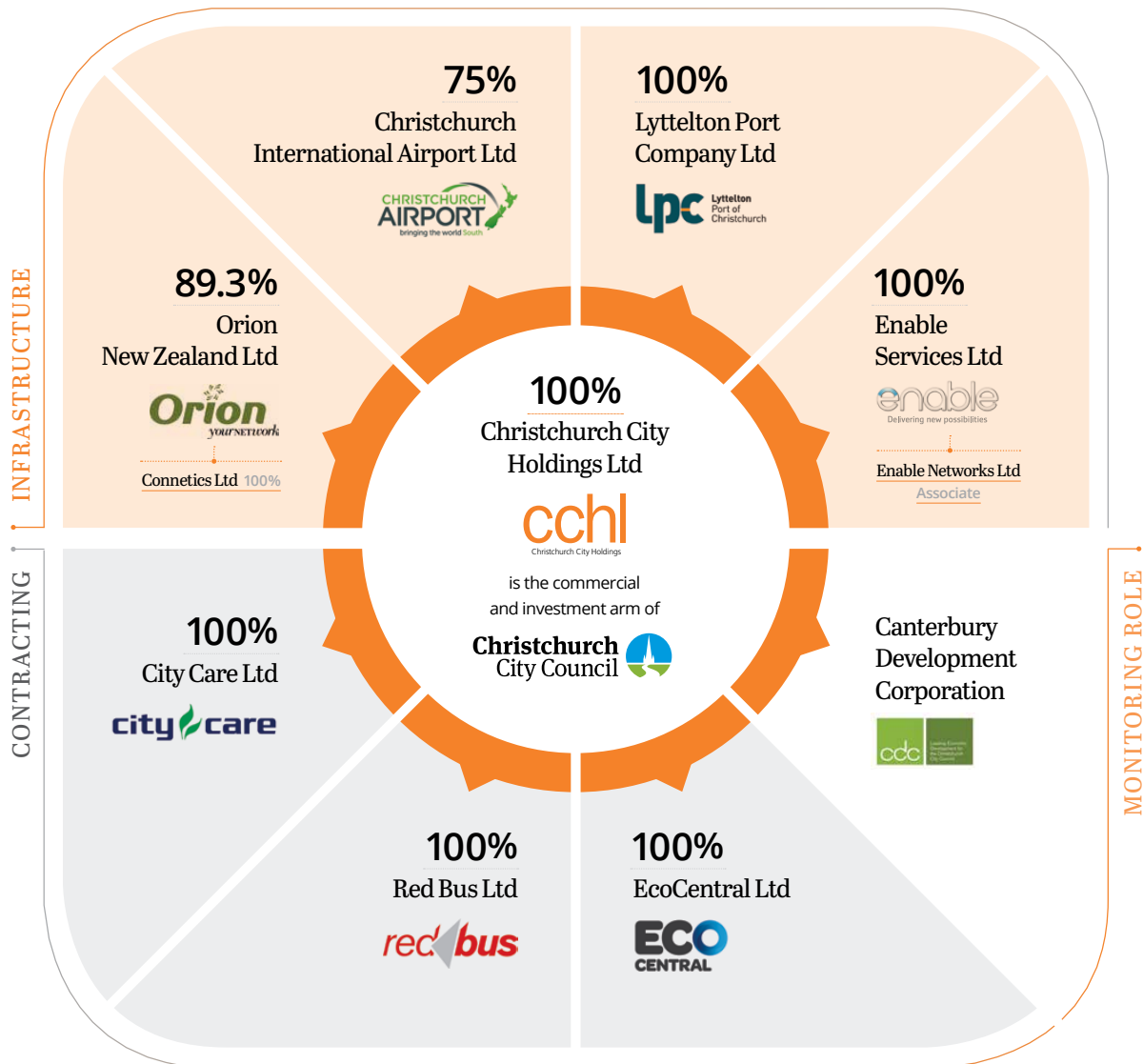


# Contents



<b>02</b>	The CCHL group
<b>03</b>	About CCHL
<b>04</b>	The CCHL group subsidiaries
<b>08</b>	Chairman's report
<b>12</b>	Financial overview
<b>15</b>	Corporate governance statement
<b>17</b>	CCHL board of directors
<b>18</b>	Subsidiary and associated companies:
18	Orion New Zealand Ltd
20	Christchurch International Airport Ltd
22	Lyttelton Port Company Ltd
24	Enable Services Ltd
26	City Care Ltd
28	Red Bus Ltd
30	EcoCentral Ltd
<b>32</b>	Monitored entities:
32	Canterbury Development Corporation
<b>34</b>	Financial statements
<b>100</b>	Statutory information
<b>102</b>	Independent auditor's report
<b>104</b>	10 year summary
<b>105</b>	Directory and group contacts

## THE CCHL Group



## ABOUT CCHL

Christchurch City Holdings Ltd (CCHL) is the commercial and investment arm of Christchurch City Council (the Council). The company is responsible for managing the Council's investment in seven fully or partly-owned trading companies –

**Orion New Zealand Ltd, Christchurch International Airport Ltd, Lyttelton Port Company Ltd, Enable Services Ltd, City Care Ltd, Red Bus Ltd and EcoCentral Ltd.**

CCHL also monitors the Canterbury Development Corporation on behalf of the Council.

CCHL's key purpose is to invest in and promote the establishment of key infrastructure and this now extends to assisting the Council in the rebuild and redevelopment of Christchurch following the Canterbury earthquakes, and to working with the Council to implement its capital release programme as outlined in its Long Term Plan. Provisionally, this involves the release of up to \$750m of capital from CCHL over the next three years through a combination of restructuring and asset sales.

### Financial contribution

Christchurch City Council's decision in 1993 to retain its key infrastructural assets through the establishment of CCHL has created a successful public ownership model. The model has enabled CCHL to make over \$1.1 billion of capital and dividend payments to the Council since 1995, allowing major investments in community assets, while reducing the impact on rates from such investments.

Over the same period, the asset value of CCHL through its trading companies has grown from some \$400m to \$3.3bn. Total group equity has risen from \$261m in 1995 to over \$1.9bn today (of which \$1.6bn is attributable to Christchurch City Council as the 100% shareholder of CCHL).

CCHL's ordinary dividend to the Council for the 2016 year is forecast at \$46.0m, plus the return of any restructuring or sale proceeds, potentially amounting to \$200m.

### Independent governance of trading companies

One reason for such a strong growth and return rate is the independent and commercial approach taken by the boards and management of the trading companies.

CCHL places a great deal of emphasis on ensuring the group has first class governance processes in place. Through a structured, independent process, CCHL recommends director appointments to subsidiary companies and monitors those companies on behalf of the Council. Further detail regarding the company's corporate governance policies is set out on page 15.

### Accountability to the Council

CCHL is accountable to the Council through a number of mechanisms, including:

- Approval of CCHL's annual Statement of Intent;
- Council appointment of CCHL directors (four councillors and four external);
- Confirmation of director appointments to subsidiary companies;
- Periodic reporting to the Council; and
- Publication of half year and annual reports.

CCHL's key purpose is to invest in and promote the establishment of key infrastructure.

## THE CCHL Group subsidiaries

The recently commissioned Waimakariri substation 66kV switch room, built to reinforce the power network in northern Christchurch.

89.3%

### Orion New Zealand Ltd

Value in CCHL's balance sheet

**\$753**  
MILLION



Orion owns and operates the electricity distribution network that provides power to around 191,000 homes and businesses. Orion aims to provide a safe, resilient, reliable and cost effective electricity distribution network.

As one of the largest electricity distributors in New Zealand, Orion's network covers remote rural areas, regional towns and the city of Christchurch. Its network traverses 8,000 square kilometres between the Waimakariri and Rakaia rivers and from the Canterbury coast to Arthur's Pass.

Electricity retailers pay Orion for the network delivery service and include this in their retail charges to homes and businesses.

Around 190 employees work directly for Orion, and most days a further 300 contractors work on the network. All of these people are critical to Orion's business as they plan, engineer, operate and control the network, manage finances and contracts, and give customers the best service they can.

Orion owns Connetics – an electrical contracting service provider to utility network operators, local authorities, developers and commercial/industrial customers.



Singapore Airlines and the airport celebrated 50 years of Singapore's independence.

75%

### Christchurch International Airport Ltd

Value in CCHL's balance sheet

**\$635**  
MILLION



Christchurch Airport is the natural gateway to the South Island, which has long been the engine room of New Zealand's international tourism industry. It is the busiest and most strategic southern air connection to the world's trade and tourism markets, with more than 75,000 commercial aircraft movements and 5.93m passengers welcomed in the past year.

The airport is a major driver of the South Island regional economy and of regional economic development, with some 6000 personnel working on the airport campus in passenger, freight, export and logistics related businesses, making it the largest single site of employment in the South Island.

The South Island visitor economy employs approximately 63,000 full-time equivalent workers.





Lytelton Port as seen from the village.

100%

## Lytelton Port Company Ltd

Value in CCHL's  
balance sheet**\$459**  
MILLION

Lytelton Port of Christchurch (LPC) is the South Island's biggest port and the third largest container terminal in New Zealand.

The port facilitates import and export trade for the region, playing a vital role in supporting the economy, businesses, people and the global transport network.

A full array of shipping services, including stevedoring and cargo handling, are offered for a diverse range of trades. On the water, full marine services are provided including the provision of tugs and pilots to escort ships into and out of the port.

Over 376,000 TEUs (20-foot equivalent units) of containerised cargo travels through the port each year. The port is fully serviced by rail. LPC's coal facility is the largest in New Zealand.

Situated six kilometres from the Lyttelton Container Terminal is LPC's inland port, CityDepot. This container storage and repair facility has the capacity to store up to 10,000 TEUs.

Under development is LPC's Midland Port at Rolleston which will provide a container rail link to and from the port early next year. It will service the increasing productivity from the Canterbury plains and reduce road congestion.

LPC is the largest employer in Lyttelton with over 500 permanent staff and operates 24 hours a day, 365 days a year.



Connecting a home to fibre broadband.

100%

## Enable Services Ltd

Value in CCHL's  
balance sheet**\$86**  
MILLION

Enable Services Ltd (ESL) is an investor in a fibre broadband network that is transforming how people in greater Christchurch use technology to do business, learn, provide community services, communicate with family and be entertained. The potential of fibre broadband to deliver tremendous value to our community as an enabler of future innovation and economic growth is beginning to be realised in Christchurch.

ESL is a shareholder in Enable Networks Ltd (ENL), along with Government agency Crown Fibre Holdings Ltd – as part of the national ultra-fast broadband (UFB) initiative. Today, 86,500 homes, businesses, schools and healthcare facilities within our community can connect to ENL's fibre broadband network. This number of potential customers will grow to 180,000 across Christchurch and parts of Waimakariri and Selwyn by 31 December 2018.

ESL is also an infrastructure service company contracted to build and operate the network and to provide a range of management services to ENL. As the provider of network and management services, ESL has generated over 550 new jobs within the local community since the project began in 2011.



## THE CCHL Group subsidiaries CONTD.

Artist's impression of the Margaret Mahy Family Playground. (Image courtesy of CERA).


100%

City Care Ltd

Value in CCHL's balance sheet

\$113

MILLION



City Care is a leading provider of construction, maintenance and management services across the built environment. City Care delivers its services to over two million New Zealanders, from 17 offices and depots throughout New Zealand.

Since its launch in 1999 as a company operating solely in Christchurch, City Care has grown into a large, profitable national entity. It now holds a major portion of the local government infrastructure maintenance market, with 13 city and district council clients (including Christchurch City Council) and is recognised as a major player within the building, civil construction, water and wastewater, green space, roading, construction and facilities management sectors.

In 2011, City Care joined four other contractors in signing the Stronger Christchurch Infrastructure Rebuild Team (SCIRT) agreement to rebuild Christchurch's earthquake damaged roads, water networks and bridges. This work is expected to continue until the end of 2016.

City Care is known for the calibre and dedication of its people who are proud to work around the clock in their communities to keep things working 24/7.



Drivers were trained on a simulator before the bus exchange opened.


100%

Red Bus Ltd

Value in CCHL's balance sheet

\$44

MILLION



Red Bus Limited operates an extensive passenger transport business in Canterbury with approximately 230 employees and 122 vehicles.

Red Bus' vision is to lead the way in passenger transport. The company aims to achieve this by operating a profitable and innovative passenger service while maintaining its reputation as a good employer. The company is very conscious of its responsibilities in getting Christchurch residents to work, school and other engagements around the city and district.

Each year, the company's urban bus fleet delivers 3.4m passenger trips and travels around 5.7m kilometres, delivering an average of 9,400 passenger trips every day on services that operate 20 hours a day, seven days a week.

Red Bus' urban services are predominantly operated under contract to Environment Canterbury (ECan), the planner and regulator for Canterbury public transport.

The company also operates two commercial urban services without ratepayer subsidy, alongside its charter, tourism and 'Red Travel' coach services.



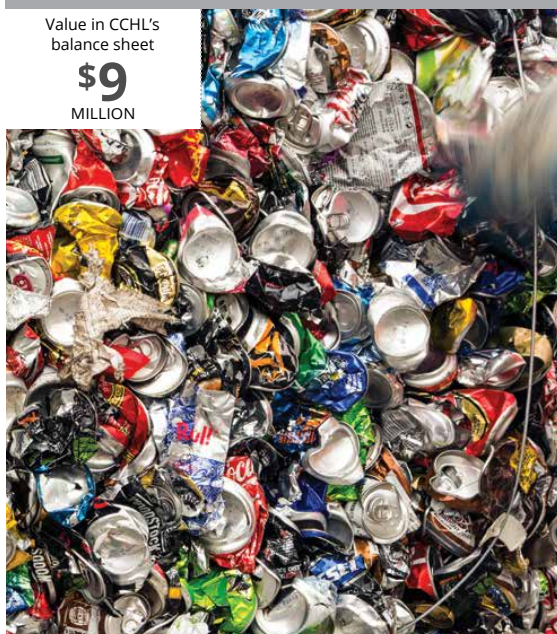
Cans, baled up and ready  
for recycling.

100%

### EcoCentral Ltd

Value in CCHL's  
balance sheet

**\$9**  
MILLION



EcoCentral Ltd manages the processing of household and commercial refuse and the automated sorting of recycling throughout the Canterbury region. The company is committed to reducing the amount of waste going to landfill and finding ways to ensure Christchurch leads the way in recycling.

EcoCentral Ltd manages:

- EcoSort, a large facility that receives all the 'yellow bin' recycling from Christchurch and surrounding areas. Here the materials are automatically sorted, baled and sold as reclaimed material either in New Zealand or overseas.
- EcoDrops, three transfer stations that manage the city's recycling and refuse. Each station accepts unwanted household items, recycling, hazardous waste, general refuse, green waste and hardfill.
- EcoShop, on Blenheim Road, is the retail outlet for the household recycled goods received from the EcoDrop transfer stations. Goods are inspected by workshop staff before they are sold in the shop.



CDC Client Manager Manufacturing  
John Hamilton with Tom Thomson, Managing  
Director Elastomer Products Ltd.

Monitored by CCHL

### Canterbury Development Corporation



Canterbury Development Corporation is owned by Christchurch City Council, but is not part of the CCHL group. However, at the request of the Council, CCHL has assumed a monitoring role for this organisation.

CDC's role is to support, encourage and influence the economic success of the greater Christchurch region. The organisation works with business, government agencies and private sector experts to drive exports and innovation, generate wealth and provide better ways to develop a strong economy.

In 2013 CDC developed the Christchurch Economic Development Strategy (CEDS) in partnership with key stakeholders including Christchurch City Council, government agencies and business representatives. CDC reports quarterly on the progress of these projects, many of which are led by other organisations.

CDC also undertakes significant activity in its innovation, business partner and business services areas.





# Chairman's REPORT

The CCHL group continues to play a vital role in the recovery of Christchurch and Canterbury following the series of earthquakes that struck the region in 2010 and 2011. Overall the group is in strong financial shape, with many of the companies now experiencing improved profitability and growth as they return to business as usual.



The high quality decision-making and disaster-preparedness of our companies is undoubtedly a major strength of the group and we value the very positive relationships we have with each one of them.

The CCHL group has grown significantly in value over the years, and its 100% shareholder Christchurch City Council is in the position of owning a valuable portfolio of commercial assets.

The Council has determined that it will need to raise a substantial amount of capital from CCHL through its capital release programme in order to keep its forecast debt within appropriate limits. CCHL is committed to working proactively in executing the Council's capital release strategy over the next few years.

## Financial

### Group

The reported consolidated profit for the year was \$132.3m. This is significantly lower than the \$402.6m recorded in the 2014 financial year. There were a number of one-off factors – in particular the recognition of insurance revenues by Lyttelton Port Company Ltd in 2014 – that make a direct comparison of the results misleading.

The following table adjusts the reported pre-tax group profits of 2015 and 2014, and the forecasts in last year's Statement of Intent (Sol), for the above-noted factors to arrive at an underlying profit before tax figure:

	Group 2015 \$'000	Group 2014 \$'000	Sol forecast \$'000
Profit before tax for year as reported	177,995	454,801	118,000
Insurance proceeds recognised	(29,000)	(357,732)	–
Investment property gains	(18,086)	(9,223)	(5,100)
	(47,086)	(366,955)	(5,100)
<b>Underlying profit before tax</b>	<b>130,909</b>	<b>87,846</b>	<b>112,900</b>

The underlying profit before tax for the year has improved by some \$43m from the 2014 result, and is \$18m higher than the Sol forecast.

The main reasons for the improvement over the previous year are:

- an improvement in Christchurch International Airport Ltd's underlying pre-tax profit reflecting improved passenger numbers, the implementation of aeronautical price increases, gains on asset sales and the containment of costs despite increased activity levels.
- increased profitability in Lyttelton Port Company Ltd, reflecting a reduction in costs directly related to the earthquakes.
- an improvement in Orion New Zealand Ltd's result, reflecting increased revenue, higher numbers of connections and containment of costs.

The \$18m improvement over last year's Sol forecasts was due in the main to higher than budgeted results from Orion New Zealand Ltd.

Further information regarding the financial results and position of the group and parent company is provided in the "Financial overview" section on pages 12 to 14, and in the reviews of the individual companies on pages 18 to 31.

**Parent company**

The parent company's net profit for the year of \$68.8m was well up on the previous year's result of \$37.1m, mainly reflecting the receipt of special dividends from Orion New Zealand Ltd and Lyttelton Port Company Ltd – the latter being part of the takeover offer referred to below.

Parent company reserves increased by \$248m, primarily as a result of revaluations of the company's investments in Christchurch International Airport Ltd, Lyttelton Port Company Ltd and Enable Services Ltd. Note 2 to the financial statements provides an analysis of the valuation methodologies and assumptions. I note, however, that these valuations are specifically for financial reporting purposes and may well differ from market value.

The company paid an ordinary dividend to Christchurch City Council of \$46m which, when taking into account an adjustment for subvention receipts voluntarily foregone by CCHL, met the budgeted dividend in CCHL's Statement of Intent.

During the year, CCHL completed its full takeover of Lyttelton Port Company Ltd, and de-listed it from NZX. Owning 100% of the port will provide flexibility for any future restructuring options.

**Electricity network**

Orion New Zealand Ltd recorded a profit of \$82.6m for the 2015 financial year, \$34.6m above its Statement of Intent target and \$32.1m above last year. Included in the result was the final settlement of Orion's earthquake claims, which added \$24.0m to the post-tax result.

In total, Orion has received some \$53m in respect of its earthquake claims, mainly relating to substation repairs and business interruption costs. It is pleasing that Orion has finally settled these complex claims.

The company has continued to invest in rebuild projects to reinstate the network following the earthquakes, taking into account changes in the

distribution of the city's and region's population and businesses. It plans to invest a further \$300m into the network over the next four years.

Orion has reviewed its capital structure and is planning to return \$90m of capital to shareholders by way of a pro-rata share buyback. This will reduce Orion's equity and increase its debt by \$90m, moving the company towards a more efficient capital structure, well within prudent levels.

**Airport**

Christchurch International Airport Ltd recorded a significantly improved result, up from \$15.7m to \$39.3m. This reflected growth in passenger numbers, new airline capacity, increased aeronautical charges (reflecting CIAL's investment in new infrastructure), continuing development of property, and improved retail and parking options. Additionally, there were upwards revaluations of investment properties and a one-off gain on sale of land to NZTA relating to the SH1 enhancement project NZTA is undertaking adjacent to Christchurch Airport.

International passenger movements increased by 7.0% and domestic passengers by 3.3%. Further capacity commitments already signalled by various airlines indicate Christchurch Airport will have strong aeronautical growth in the current financial year, particularly in international. There are new international airline services from China Southern Airlines, China Airlines, Singapore Airlines, Virgin Australia, Qantas and Fiji Airlines, and Air New Zealand has added significant domestic airline capacity, especially on the Christchurch – Auckland route.

The airport recognises that long haul growth will predominantly come from foreign carriers, connecting Christchurch and the South Island with Australia, Asia and beyond, as Air New Zealand is focusing on growing and dominating the hub it has created at Auckland. Overall, the outlook for the current year appears promising.

**Port**

Lyttelton Port Company Ltd recorded a solid result and continues to be in a strong financial position, with improvements in operational performance starting to be realised and the port redevelopment plan moving forward.

There has been strong competition in the market over the year. Despite this, container volumes have remained steady, exceeding LPC's annual target by almost 9,000 TEUs (20-foot equivalent units). General cargo volumes also exceeded expectations for the year, in particular dry bulk and motor vehicles. Coal, while down on the previous year, also delivered volumes in line with expectations.

LPC has taken responsibility for the accident at the port on 28 August 2014 in which Brad Fletcher was killed. LPC pleaded guilty and was sentenced on a charge under the Health and Safety in Employment Act.

Health and safety is a major priority for the company. It has processes in place for both port users and staff to discuss and raise safety issues and have them resolved.

The company has undertaken significant development activity during the year, including the restoration of Cashin Quay 2 as a container wharf – parts of the new wharf are already in use and it will be fully operational in early 2016. Land reclamation in Te Awaparahi Bay has increased to 8.4 hectares.

The Christchurch City Council project to reopen Sumner Road is progressing and when open, it will reconnect Lyttelton with Sumner. This will deliver a more resilient and safe alternative access route to and from Lyttelton. LPC is also continuing to progress the Dampier Bay development to provide a 200-berth marina, improved public access to the waterfront and an area of commercial activity.



# Chairman's **REPORT** CONTD.

## Broadband

Enable Services Ltd had another successful year, with fibre broadband network deployment completed to over 27,000 homes and business premises in the 2015 year – some 15% ahead of the plan agreed with Crown Fibre Holdings Ltd. As at 30 June 2015, Enable had completed 44% of the total network build.

Rates of fibre uptake have been very pleasing, with an overall rate of 14.2%. In some communities, uptake is much higher – eg. Rolleston is almost at 40%; Lincoln and Halswell are close to 30% and several other areas over 20%. Vodafone entered the local residential fibre broadband market in September 2014, following Spark's entry in early 2014.

By mid-2016, Enable is aiming to be two thirds through its deployment programme, which includes ensuring that fibre broadband services are available to 90% of businesses and all 151 schools by 31 December 2015. Enable is also targeting connecting a further 12,000 new customers in the 2016 financial year.

## Contracting

City Care continued to perform well during the 2015 financial year, with an after-tax return on average equity of 19.2%.

City Care Ltd continued to be an integral part of the Christchurch city rebuild, through its participation in the Stronger Christchurch Infrastructure Rebuild Team (SCIRT) that is responsible for rebuilding the City's horizontal infrastructure including damaged roads, fresh water, wastewater and stormwater networks. The company also undertook the rebuild and refurbishment of such local landmarks as the Cholmondeley Children's Centre in Governor's Bay and the Waltham Community Pool.

During the year, City Care acquired Command Building Services, a provider of heating, ventilation and air conditioning (HVAC) services.

Shortly after the year end, City Care also acquired Apex Environmental, a specialised industrial water and wastewater consultancy business. Both of these acquisitions will enhance City Care's capability, capacity and expertise in these areas.

City Care also had significant involvement in emergency response operations – in particular some major flooding events in Dunedin and various locations in the lower and central North Island.

## Public transport

Red Bus Ltd is gradually improving its financial performance, returning a small profit for the year after a \$0.6m loss in 2014. Patronage levels on Red Bus's urban passenger services have remained relatively consistent, and the company continues to explore new ways of growing the business. During the year it established Red Travel coach services which added scale, range and capacity to the company's charter and tourism services.

It is also seeking commercial passenger transport opportunities similar to the Darfield and Oxford services, with one additional regional service currently being assessed, and through the continued expansion of Red Travel, Charter, The Rebuild Tour and Akaroa Shuttle. Inbound tourism is expected to grow again through 2016 as hotels, retail and business activities reopen in Christchurch.

## Recycling

EcoCentral Ltd recorded another improved result for the year, and has continued to repay debt. It continues to play a key role in Christchurch's infrastructure.

Trading through the EcoDrop transfer stations continued to be strong, and operations at the EcoSort have been steadily improving in terms of efficiency and quality. The EcoShop, while small in relation to the other activities, also performed particularly well.

## Economic development

The Canterbury Development Corporation is owned by Christchurch City Council, but is not part of the CCHL group. However, at the request of the Council, CCHL has assumed a monitoring role for this organisation.

CDC's role is to support, encourage and influence the economic success of the Greater Christchurch region. The organisation works with business, government agencies and private sector experts to drive exports and innovation, generate wealth and provide better ways to develop a strong economy.

Following the launch of the updated Canterbury Economic Development Strategy (CEDS) in 2013, the focus for 2015 was on the delivery of the projects identified in the strategy. CDC reports quarterly on the progress of these projects, many of which are led by other organisations.

There was also significant activity and progress in CDC's innovation, business partner and business services areas.

## District Energy System

In the year under review, CCHL continued to work with its partners – Canterbury District Health board, Christchurch City Council, the Canterbury Earthquake Recovery Agency, Cofely Energy Services and Pioneer Generation – to introduce a District Energy System into the Christchurch central city.

At this stage two energy hubs appear to offer greatest potential. One of these is around the Christchurch Hospital, with potential for connection to the Metro Sports Facility. The second is around the Council's Head Office (the Civic Centre) with potential connection to the redeveloped King Edward Barracks site. Detailed commercial negotiations are currently underway with key foundation customers in these hubs.

As of the end of June 2015, at the end of the DES Alliance period, responsibility for the project transitioned to the newly-formed Christchurch District Energy Company (CDEC), a joint venture between Pioneer Generation and Cofely Energy Services. Important city stakeholders, including the Council, CERA and the CDHB will continue to be involved in the CDEC governance.

CCHL has therefore completed its role as a catalyst for the District Energy Scheme, and is pleased to see that the project has taken a life of its own and continues to develop and grow.

### Governance

The CCHL board recognises that good governance is critical to the ongoing success of the group, and this continues to be a key focal point of its activities.

CCHL has a governance and appointments committee whose role is to recommend director appointments, review governance policies and ensure that good succession policies are in place for key governance positions on both the parent and subsidiary companies.

Last year CCHL established an intern director programme for positions on the boards of CCHL and the subsidiary companies. The feedback from the companies and the interns has been overwhelmingly positive, and through mutual agreement, the existing intern positions have been extended to December 2015.

CCHL remains committed to the ownership and monitoring role entrusted to it by its shareholder, Christchurch City Council.

The quality of governance that results from this focus has been recognised by the business community in Christchurch, and by local authorities elsewhere in New Zealand which seek to emulate the CCHL model. In particular, we are delighted at the number and calibre of the experienced and talented people who continue to put their names forward for consideration as directors within the group.

### Acknowledgements

The CCHL board and management are particularly appreciative of the contribution made by the boards, management and all the staff of our subsidiary companies as they continue to grow and rebuild in this post-earthquake environment.

The high quality decision-making and disaster-preparedness of our companies is undoubtedly a major strength of the group and we value the very positive relationships we have with each one of them.

The board would also like to acknowledge the on-going commitment of a small but hard working executive team. They continue to achieve a great deal in a difficult and high pressure environment.



**Bruce Irvine**  
Chairman



CCHL intern directors. (left to right).  
Jane George (*Enable*),  
Elizabeth Kirby (*CIAL*),  
Shannon Goldsmith (*CCHL*),  
Jonathan Lyttle (*CCHL*),  
Leah Scales (*Red Bus*),  
Donna Frew (*Orion*),  
Gabrielle Wall (*City Care*),  
Claire Evans (*LPC*).

# Financial Overview

## Overview

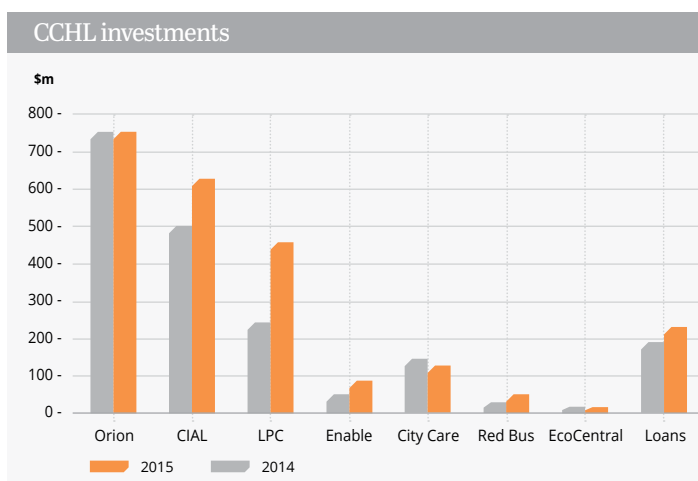
The CCHL parent company does not undertake trading operations in its own right. Its primary assets are its investments in its operating subsidiaries and associated companies, and advances to its subsidiaries and shareholder Christchurch City Council.

### Investment overview

CCHL records investments in subsidiaries at fair value, and reviews them annually for material changes in value. The board considers that recording assets at fair value rather than historical cost ensures greater accountability for its custodianship of these investments.

The subsidiary and associated companies are independent profitable businesses, and not subsidised in any way by CCHL or the Council.

The top table at right summarises the carrying value of CCHL's main investments as at balance date, and compares them to the carrying value at the previous year end.



### Return on investment

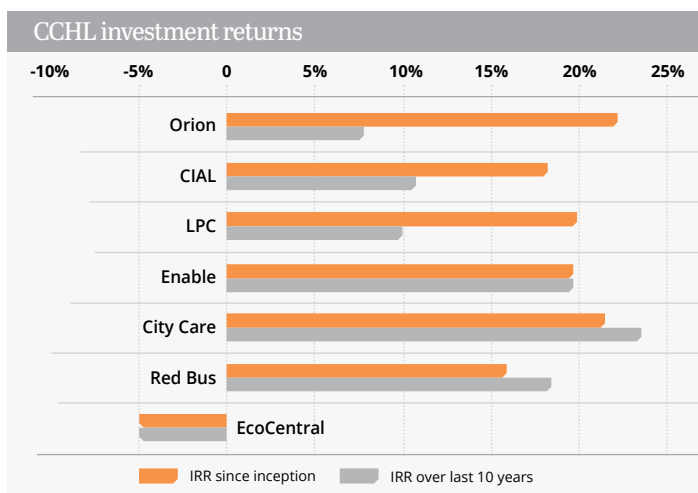
The bottom chart at right shows what CCHL has earned on its investments – since CCHL acquired each investment and over the last 10 years.

The chart uses an annualised internal rate of return (IRR) methodology. This includes dividends received and changes in the value of each investment. The valuation of each investment is an important, but necessarily subjective, input in the IRR calculations. Nevertheless, CCHL believes that IRR is a good indicator of investment returns over long periods.

CCHL acquired its shares in Orion from Christchurch City Council in 1993. CCHL has benefitted from impressive returns from Orion. Orion achieved significant one-off gains when it sold its electricity retail activities (Southpower) in 1999 and its North Island natural gas distribution operations (Enerco) in 2001. Since then, Orion's earnings have been relatively consistent with those of a regulated infrastructure company. CCHL acquired its shares in the airport from Christchurch City Council in 1995. CCHL has benefitted from good returns from this investment. After relatively high earnings early on in relation to the original cost of investment, earnings have since stabilised, partly due to quake impacts and partly due to increased competition and regulation. The airport's return from its aeronautical operations has been particularly affected by the reduction in passenger numbers since the earthquakes, coinciding with the major capital investment in completing the Integrated Terminal Project.

The overall return from the port, also acquired in 1995, in part reflects the impact of an improved 2015 revaluation following its delisting during the year. While the port's physical assets suffered extensive damage from the earthquakes, trading volumes have held up well, particularly in the container trade.

Enable Services, which won the Crown's ultra-fast broadband fibre roll-out contract for Christchurch in 2011, has made and will continue to make losses during the fibre network build period. However, CCHL forecasts that Enable's earnings and IRR will be in line with expected returns from an infrastructure company over a 30 year period. The 2015 closing valuation reflects this earnings expectation.



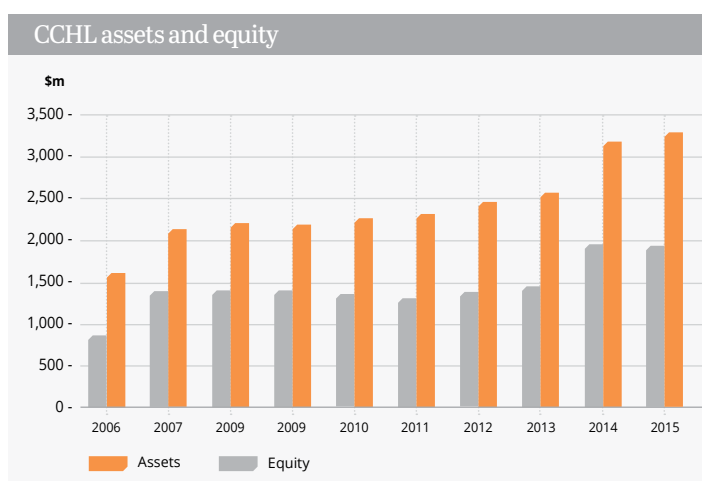
CCHL acquired City Care from Christchurch City Council in 2002. City Care has been a strong performer, especially due to sharply increased workloads post-quakes.

CCHL acquired Red Bus from the Council in 1995. Red Bus has performed steadily, but its recent earnings have reduced due to increased competition, post-quakes disruptions and reduced demand.

EcoCentral has only been in the CCHL group since 2011, and was recapitalised in 2012.

#### ***Growth in group assets and equity over the last 10 years.***

This chart shows the growth in group assets and equity over the last 10 years. This growth has been achieved in addition to the payment of \$473m of dividends to the Council over the same period.

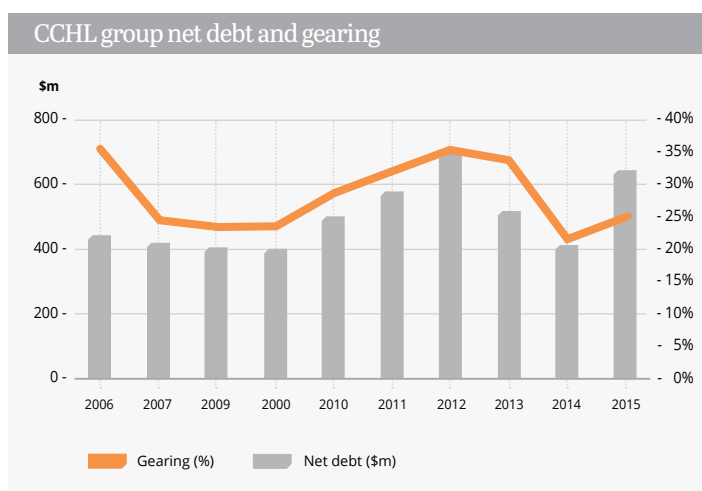


#### ***Group net debt and gearing***

This chart shows the level of the CCHL group's net debt and gearing levels over the last 10 years.

Parent and group net debt levels remain relatively low for a group that predominantly comprises stable infrastructure businesses, and interest cover ratios are correspondingly conservative. The increase in net debt from 2009 to 2013 is largely the result of Christchurch International Airport Ltd's terminal redevelopment programme and the continued expansion of Enable Services Ltd's broadband construction programme.

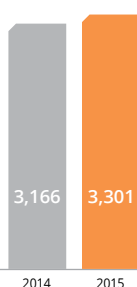
The large Lyttelton Port Company Ltd insurance settlement in early 2014 resulted in a significant reduction in group net debt, although this will reverse over time as the port's earthquake repair and reinstatement programme progresses.



# Group position and results

FINANCIAL OVERVIEW CONTD.

## TOTAL ASSETS (\$m)

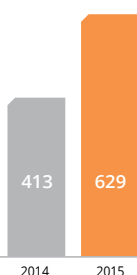


Total assets have increased by \$135m.

This reflects the elevated capital expenditure programmes of Orion New Zealand Ltd and Lyttelton Port Company Ltd as they reconstruct and enhance their earthquake-damaged assets.

Additionally, Christchurch International Airport Ltd recognised some revaluation gains on its investment property portfolio.

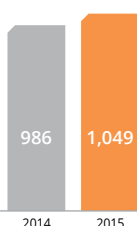
## NET DEBT (\$'m)



Net debt has increased by 52% to \$629m.

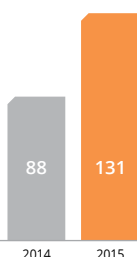
This primarily reflects additional borrowing by CCHL to fund Enable's ongoing build programme for the UltraFast broadband network, the purchase of the minority shares in Lyttelton Port Company Ltd and the major capital repair programme of the port company.

## OPERATING REVENUE excluding insurance (\$m)



This underlying increase primarily arises from Orion, which recorded improved operating revenues, and the airport, which recorded improved aeronautical revenues and gains on revaluation of its investment properties.

## UNDERLYING NET PROFIT BEFORE TAX (\$m)



The underlying group trading profitability – excluding insurance revenues and unrealised valuation gains – has improved.

This mainly reflects improvements in the trading performance of the airport, Orion and the port company, and is discussed further in the Chairman's review.



# Corporate Governance Statement

This statement gives readers an overview of the company's main corporate governance policies, practices and processes adopted or followed by the CCHL board.

## Role of the board

The primary role of the board is the governance of the company.

The board undertakes stewardship on behalf of the shareholders to ensure the ongoing health and viability of the company.

The board effectively represents, and promotes the interests of the shareholders with a view to adding long-term value to the company's shares.

The board has all the powers necessary for managing, and for directing and supervising the management of the business and affairs of the company.

Having regard to its role, the board directs and overviews the business and affairs of the company, including in particular:

- Ensuring that the company goals are clearly established, and that strategies are in place for achieving them;
- Establishing policies for strengthening the performance of the company and subsidiaries, to ensure enhancement of shareholder value;
- Overseeing the role the company and its subsidiaries can play in the provision of essential infrastructure services for the region;
- Monitoring the performance of subsidiaries;
- Deciding on whatever steps are necessary to protect the company's financial position and the ability to meet its debts and other obligations when they fall due, and ensuring that such steps are taken;
- Ensuring that the company's financial statements are true and fair and otherwise conform with law;
- Ensuring that the company adheres to high standards of ethics and corporate behaviour;

- Ensuring that the company has appropriate risk management/ regulatory compliance policies in place;
- Approving and implementing the business plan and Statement of Intent of the company, and
- Reviewing and approving the company's capital investments and distributions.

The board monitors economic, political, social and legal issues and other relevant external matters that may influence or affect the development of the business or the interests of the shareholder and, if thought appropriate, will take outside expert advice on these matters.

## Board relationship with shareholder

The board uses its best endeavours to familiarise itself with issues of concern to the shareholder.

The board aims to ensure that the Council is informed of all major developments affecting the company's and group's state of affairs, while at the same time recognising that commercial sensitivity may preclude certain information being made public. Within this constraint, information is communicated to the Council through periodic reports to the Council, occasional seminars and through both the annual report and the half yearly report.

The board recommends to the Council the appointment of directors to subsidiary companies and the adoption of the subsidiary Statements of Intent.

## Conduct of Directors

The conduct of directors is required to be consistent with their duties and responsibilities to the company and, indirectly, to the shareholder. In carrying out its role the board places emphasis on strategic issues and policy.

Directors are expected to keep themselves abreast of changes and trends in the business and in the company's environment and markets.

Directors use their best endeavours to attend board meetings and to prepare thoroughly and are expected to participate fully, frankly and constructively in board discussions and other activities and to bring the benefit of their particular knowledge, skills and abilities to the board table.

Directors are entitled to have access, at all reasonable times, to all relevant company information and to management.

Directors are expected to strictly observe the provisions of the Companies Act 1993 applicable to the use and confidentiality of company information.

## Board Chairperson

The shareholder appoints from among the directors a Chairperson.

The Chairperson is responsible for representing the board to the shareholder, and for ensuring the integrity and effectiveness of the governance process of the board.

The Chairperson is responsible for maintaining regular dialogue with the CEO over all operational matters and consults with the remainder of the board promptly over any matter that gives him or her cause for major concern.

The Chairperson acts as facilitator at meetings of the board to ensure that discussion results in logical and understandable outcomes.

The Chairperson leads a board and director evaluation exercise every two years.

The Deputy Chairperson may fulfil the Chairperson's responsibilities in the absence of the latter.

# Corporate Governance Statement CONTD.

## Board committees

The board has two standing committees namely the Audit and Risk Management Committee and the Governance and Appointments Committee. Other committees are formed for specific purposes and disbanded as required.

The purposes of the standing committees are as follows:

- The Audit & Risk Management Committee provides a forum for effective communication between the board and the auditors. The Committee reviews the annual and half-yearly financial statements prior to their approval by the board, the effectiveness of management information and systems of internal control, the efficiency and effectiveness of the external audit functions and the financial role of management and policy. The Committee also keeps under review risk management issues and practices of CCHL and its subsidiaries.
- The Governance & Appointments Committee reviews the policies of the board and conducts an annual review and appointment process regarding the directors of the subsidiaries and advises on appointment of the best people to meet the companies' needs.

## Board composition and mix

The composition of the board reflects the duties and responsibilities it has to discharge and perform in the interests of shareholders, and in setting the company's strategy and seeing that it is implemented.

The board comprises eight directors: four councillors and four appointed external to the Council. This mix is to ensure that the board has the confidence of the Council and has strong commercial expertise so that it can effectively carry out its role as a buffer between the Council and its commercial trading entities.

Generally, the requirements for board membership are the ability and experience to make sensible business decisions and recommendations, entrepreneurial talent for contributing to the creation of shareholder value, the ability to see the wider picture, the ability to ask the hard questions, high ethical standards, sound practical sense, and a total commitment to furthering the interests of the shareholder and the achievement of the company goals.

## Directors' remuneration

The board recommends to the shareholder on a triennial basis the level of remuneration paid to directors.

## Protocol on conflicts of interest

The board maintains a separate policy on conflicts of interest which meets all current legislative requirements.

The board maintains a full and updated interest register which is available at all board meetings.

## Board and director evaluations

The board, every two years, evaluates its own performance, and its own processes and procedures to ensure that they are not unduly complex, that each director is performing adequately and that the board as a whole is effectively fulfilling its role.

## Indemnities and insurance

The company provides directors with, and pays the premiums for, directors' and officers' liability insurance cover while acting in their capacities as directors, to the fullest extent permitted by the Companies Act 1993.

The company indemnifies all directors and the CEO to the fullest extent allowed for, and in compliance with the requirements of the Companies Act 1993.

## The Chief Executive

The CEO is an employee of the company and employed in terms of a contract between the CEO and the company.

On an annual basis the Chairperson will undertake a performance appraisal with the CEO and set appropriate key performance targets for the year ahead.

## Board – management relationship

The board delegates management of the day to day affairs, and management responsibility of the company, to the executive team under the leadership of the CEO to deliver the strategic direction and goals determined by the board.

All board authority conferred on management is delegated through the CEO.

The CEO is responsible to the board to provide advice and implement board policy.

## The CEO:

- Ensures that appropriate, relevant reporting systems are in place and maintained to provide relevant, complete, accurate and timely information to the board;
- Provides day to day management of the company;
- Acts as a spokesperson for the company unless the Chairperson has specifically adopted this role for a particular issue; and
- Meets business plan and Statement of Intent targets set by the board.

When the board agrees with the CEO to achieve specific results directed towards the company goals, the CEO is authorised to make any decision and take any action directed at achieving those specific results.

The CEO is expected to act within all specific authorities delegated to him or her by the board.

# Board of Directors



**Bruce Irvine**

BCom, LLB, FCA, F.Inst.D  
**Chairman**

Bruce Irvine was first appointed to the CCHL board in November 2003, and became Chairman in November 2007. Bruce is Chairman of Heartland Bank Ltd and is a director of a number of other public and private companies. He is also a trustee of the Christchurch Symphony Trust.



**Vicki Buck**

MA (Hons) PolSci.

Vicki Buck is the Deputy Mayor of Christchurch, and was appointed to the CCHL board in December 2013. Vicki is also a director of NZ Windfarms Ltd and Think Inc Ltd.



**Bill Dwyer**

LL.B (Hons), B.Ed

Bill Dwyer joined the CCHL board in 2005. Bill is a former managing partner of Lane Neave Lawyers, a director of Coconut Culture and a trustee of the Wavertree Trust.



**Jamie Gough**

CM.Inst.D

Jamie Gough is a City Councillor. He was appointed to the CCHL board in December 2013. He is a director of the Gough Group and Gough Corporation Holdings Ltd and various other companies, and a trustee of the Antony Gough Trust.



**Yani Johanson**

Yani Johanson is a City Councillor. He was appointed to the CCHL board in December 2013. He is a trustee of the Arts Centre Trust.



**Raf Manji**

BA Econ. (Manchester),  
Grad DipArts (PolSci) Dist.  
(Canty), MIntLaw & Pols,  
First Class Hon. (Canty)

Raf Manji is a City Councillor. He was appointed to the CCHL board in December 2013. He is a director of Sustento Ltd.



**Andy Pearce**

BSc (Hons), MSc, PhD,  
FNZIM

Andy Pearce was appointed to the CCHL board in 2006. He is Chairman of Focus Genetics Management Ltd, Hawke's Bay Regional Investment Company Ltd and Regional Committee, Canterbury Water Strategy, and a director of Bank of New Zealand and a number of other companies.



**Sarah Smith**

BCom, CA, CF.Inst.D

Sarah Smith was appointed to the CCHL board in November 2007. She is Chair of Ngai Tahu Tourism Ltd and a director of SLI Systems Ltd and a number of other companies. Sarah is also a trustee of Ohinetahi Charitable Trust and Warren Architects Education Charitable Trust.



**Bob Lineham**

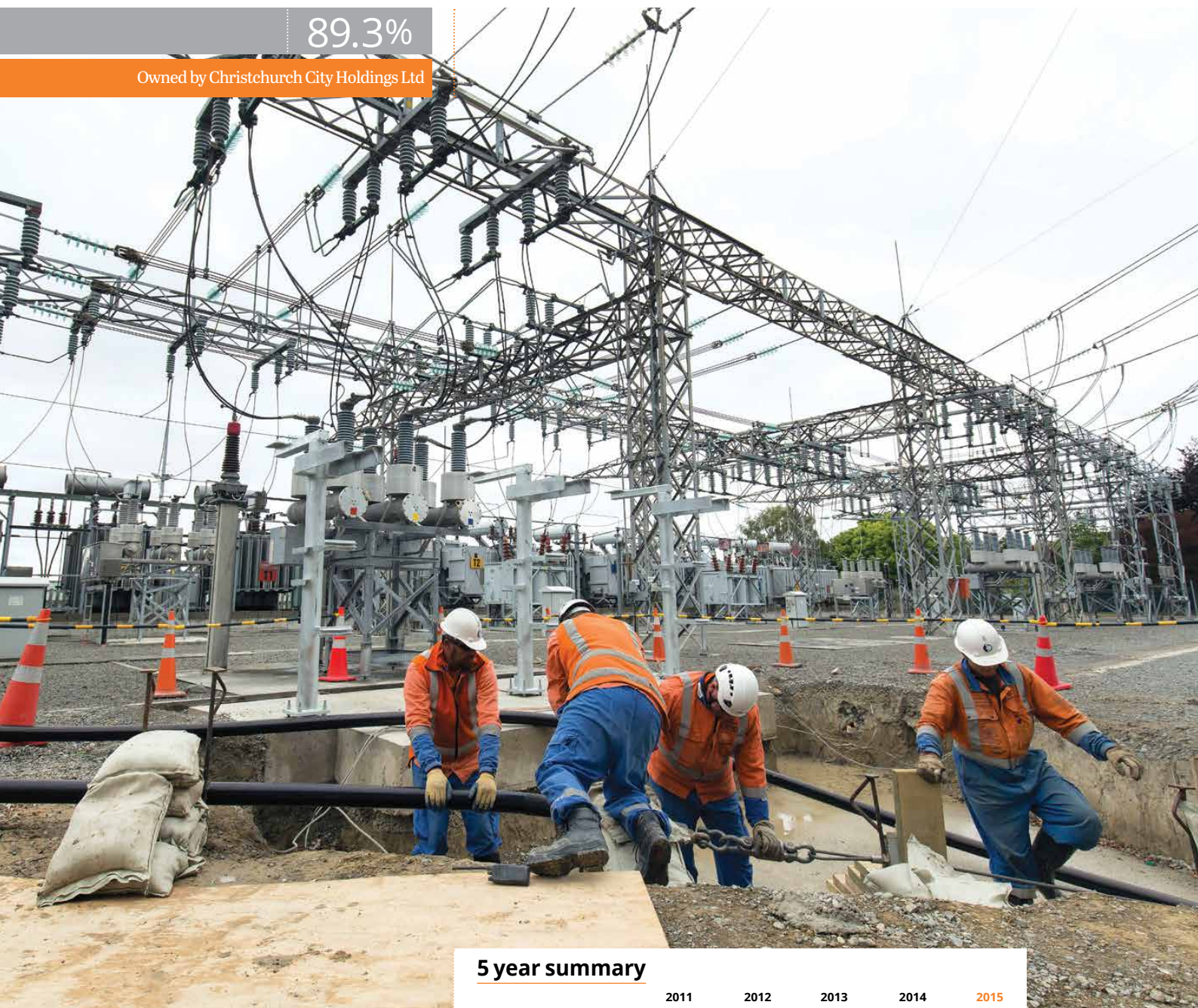
BCom, FCA, FNZIM, CF.Inst.D  
**Chief Executive**

Bob Lineham has been the Chief Executive of CCHL since it was established in 1993. Bob is also a director of Red Bus Ltd and a member of the Canterbury District Health board Quality, Finance, Audit and Risk Committee.



89.3%

Owned by Christchurch City Holdings Ltd



A team from Connetics installing one of three 66kV cables connecting the Papanui and new Waimakariri zone substations.

**191,000**  
homes & businesses

Orion owns and operates the electricity distribution network that provides power to around 191,000 homes and businesses.

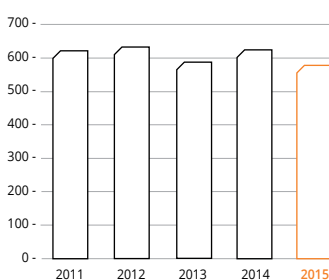
**2,100 more**  
network connections  
during the year

Total network connections now exceed Orion's pre-quake level for the first time.

### 5 year summary

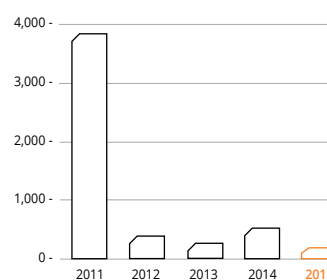
	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Operating revenue	222.1	245.3	260.9	269.5	332.9
Profit	28.4	54.2	49.0	50.5	82.6
Dividends	38.0	34.0	32.0	34.0	56.0
Total assets	821.4	861.2	888.8	1,039.7	1,083.9
Shareholders' equity	599.6	619.6	636.9	733.00	759.7

### Electricity maximum demand (MW)



### SAIDI

(Average customer minutes of interruption)\*



\*Includes the impact of earthquakes & storm events.

# Orion New Zealand LTD

A dependable electricity supply is vital to the economic wellbeing of central Canterbury. It is also essential to social wellbeing, particularly with Canterbury's cold winters, clean air issues, lack of reticulated gas and with many homes still quake-damaged.

Prior to the Canterbury earthquakes, Orion managed one of the highest performing electricity distribution networks in New Zealand. In 2015, the company made good progress in its ongoing quest to restore its network reliability to pre-quake levels by 2019.

## Financial performance

The final settlement of Orion's earthquake insurance claims provided a \$24m boost in profit for the year. Orion achieved a net profit of \$83m after tax – \$35m above its statement of intent target and \$32m above last year.

Orion is investing far more than its \$53m of total insurance receipts to restore its network, support the wider rebuild and meet the needs of a changing region. It has invested over \$80m in network-related capital expenditure in each of the past two years, and will top that again in the coming year. This is more than \$30m a year above its normal capital expenditure levels.

Orion is continuing to control its operating costs. Network operating costs were around \$1m below last year's.

The company's debt is rising due to the significant capital expenditure programme, which should be largely complete by 31 March 2018. It has reviewed its capital structure and is now planning to return \$90m of capital to its two council shareholders by way of a pro-rata share buy-back, subject to acceptable rulings from Inland Revenue. This will reduce shareholders' equity and increase interest bearing debt by \$90m, enabling a more efficient capital structure, well within prudent levels.

Orion subsidiary Connetics is busy with significant post-quake commercial and residential development workloads. Connetics' net profit was 37% above last year.

## Network development

Integral to Orion's plan to restore its network, support the quake rebuild and meet the needs of a changing region is its new Christchurch-wide high voltage interconnected ring. In 2015 work began on new 66kV underground cables across the north of the city which, together with the just completed Waimakariri and planned Marshland zone substations, will form a northern loop that will be complete by winter 2018.

By spring 2015 Orion will have completed the eastern side of the ring with the installation of 66kV underground cables from the Bromley grid exit point to the Dallington and Rawhiti zone substations. They replace underground cables that were damaged beyond repair in the quakes and will enable two temporary overhead lines, hastily erected after the February 2011 quake, to be removed.

Orion has also completed more than half of its 11kV underground cable repairs and replaced 70% of its damaged power poles.

With the Christchurch CBD recovery now in full swing, Orion was kept busy over the year with new connections for large central city developments. Total network connections grew by 2,100 during the year and now exceed Orion's pre-quake level for the first time.

## Keeping the lights on

Orion's role is to provide its 191,000 customers with a safe, dependable and cost-effective power supply.

Two major weather events affected Orion's network during the year. Strong winds and heavy rain struck Banks Peninsula in April 2014 and a wind storm hit rural Canterbury in November 2014.

A Connetics team laying cables under the Bridge Street road bridge.



Orion met its Commerce Commission targets for network reliability.

On average, a customer would have had 1.2 network outages during the year and around two hours without power. Its network reliability is still better than average by New Zealand standards but is lower than the pre-quake levels.

## Safety first

Safety is Orion's single biggest priority and it takes all practicable steps to ensure people are safe around its network.

It has a particular focus on contractors with the large upswing in post-quake demolition and construction work. To-date there have been no serious harm electrical accidents related to consented projects.

## Looking ahead

Orion is focused on assessing and adapting to new technology. For example, the use of electric vehicles, household solar photovoltaic systems and other forms of distributed power generation systems are expected to become more common.

Even with these technology innovations, Orion believes that a safe, resilient and reliable electricity distribution network will remain essential for the community for the foreseeable future.



75%

Owned by Christchurch City Holdings Ltd



Christchurch Airport is New Zealand's fastest growing entry point for Chinese visitors.

**5.93million**



passengers welcomed

through Christchurch Airport in the past year.

**6,000**

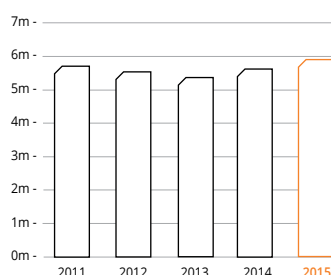
personnel work on the airport campus

the largest single site of employment in the South Island.

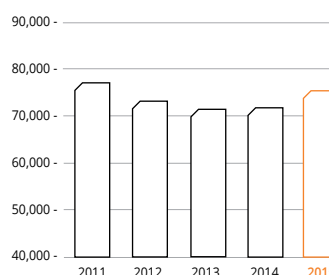
### 5 year summary

	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Total revenue	97.4	119.8	125.2	139.9	177.4
Profit after tax	21.8	19.6	18.4	15.7	39.3
Dividends	8.5	17.2	8.8	6.6	9.9
Total assets	964.5	1,036.1	1,086.0	1,176.7	1,212.8
Shareholders' equity	601.1	618.0	668.4	745.2	766.8

### Total passengers (millions)



### Total aircraft movements (thousands)



# Christchurch International Airport LTD

Growth in passenger numbers, new airline capacity, revised aeronautical charges (reflecting CIAL's investment in new infrastructure), continuing development of property (enhanced by market demand for on-airport sites and planning changes), and improved retail and parking options, have all contributed to the financial performance achieved in 2015. They also set the airport up for further improved performance this financial year.

From the board down, the airport company's emphasis is on growing its safety culture.

## Financial performance

Before a deferred tax adjustment, which is a non-cash item, the company's after tax surplus for 2015 year was \$37.8m (2014: \$18.0m). As a consequence of this result, and the anticipated on-going performance of the business over the current planning horizon, the board has been able to signal to shareholders a significant growth in dividend payments.

During the 2015 year, the company achieved a one-off gain on sale of assets to NZTA, relating to the SH1 enhancement project NZTA is undertaking adjacent to Christchurch Airport. That gain of approximately \$5.1m was not forecast, so the board has decided to pass 100% of the gain to shareholders as part of the company's final dividend for 2015 year. As a consequence of the improved financial performance of the business and the one-off realised gain noted, total dividends for the 2015 year will be \$20.6m (2014: \$7.6m).

## Passenger movements

Aeronautical growth has been satisfactory at Christchurch Airport, despite some industry structural issues (other than for Trans-Tasman flights) relating to New Zealand's national carrier focusing on building Auckland Airport as its international hub. Last financial year international passenger movements increased at Christchurch Airport by 7.0% and domestic passengers by 3.3%. Further capacity commitments already signalled by various airlines indicate Christchurch Airport will have strong aeronautical growth in the current financial year, particularly in international.

## Service quality outcomes

Christchurch Airport was again, for the third consecutive year, rated the number one airport in Australasia by independent international customer surveys.



## Commercial outcomes

The company has materially improved its financial performance across all areas in which it operates (aeronautical, property development, retail and car parking).

Christchurch Airport has championed regional development for the whole of the South Island, and has highlighted the importance of a balanced approach to tourism flows through the country. There is likely to be some detriment to South Island regional development in the current emphasis on Auckland as the entry point for tourists. Christchurch Airport is of the view that it is in the national interest to ensure distribution of tourism benefits throughout the country. It has been active in defending the integrity of the Open Skies policy against ongoing erosion by anti-competitive airline alliances which undermine this policy.

The airport delivers a significant social and economic dividend for both the city and the South Island. Independent economic analyses show that the airport has a 50:1 economic multiplier, so for every dollar the company generates, the wider economy receives 50 dollars of economic value.

## Health and safety

Safety and security is a priority for CIAL, with its focus on migrating its safety culture from a hazard based focus to a risk based focus. Over the past year and going forward, the company's emphasis is on growing its safety leadership and its safety culture. Lead and lag indicators

all moved in a pleasing direction, supported by a very active health and safety committee. This has been assisted by the company's online Health and Safety system visAbility, which allows every member of the team to deal with health and safety matters in real time as they arise, from any mobile device or desk top computer.

## Looking ahead

The 2016 year has started with a lot of promise. CIAL's aviation development team has increased airline seat numbers to Christchurch by another 550,000 – on top of the extra 220,000 during 2015 (so 770,000 extra airline seats over the two year period). The airport has new international airline services from China Southern Airlines, China Airlines, Singapore Airlines, Virgin Australia, Qantas and Fiji Airlines. Air New Zealand has added significant domestic airline capacity, especially on the Christchurch-Auckland route.

Operationally, the airport company is moving into a new phase, growing its business and positioning itself as an important gateway for New Zealand inbound tourism. Long haul growth will predominantly come from foreign carriers. The company has acknowledged the advice from New Zealand's national carrier that it sees its best outcomes in continuing to grow and dominate the hub it has created at Auckland. For that reason CIAL is pursuing with some vigour opportunities with foreign carriers to ensure its vision of tourism support for enhanced regional development of the South Island may be better achieved.



100%

Owned by Christchurch City Holdings Ltd



Container volumes have exceeded LPC's annual target.



**8,967**



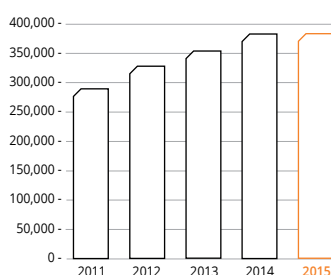
container volumes

Exceeded LPC's annual target by almost 9,000 TEUs (20-foot equivalent units).

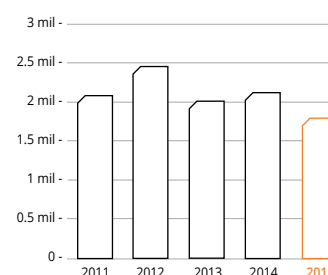
## 5 year summary

	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Revenue	91.6	104.5	110.7	115.8*	109.1
Profit	24.1	17.2	16.9	343.2	20.6
Dividends	3.0	-	-	2.0	22.2
Total assets	236.9	273.5	270.7	597.5	589.5
Shareholder's equity	155.2	172.0	190.1	533.1	531.7

## Total container volume (TEUs)



## Coal exports (tonnes)



\*Excluding insurance payout.

# Lyttelton Port Company LTD

It has been another good year for Lyttelton Port of Christchurch (LPC). The outlook remains strong, with the company's future linked to global trade predictions for continuing growth in India, China and Africa and forecasts for high quality food demand to double.

Strong export growth is, and will remain, a key driver for the port. Container numbers have increased ten fold in the last 30 years and are set to double over the next decade and double again by 2041. The port is positioning to meet this growth.

The almost-complete Cashin Quay 2 wharf in August 2015.

## Health and safety

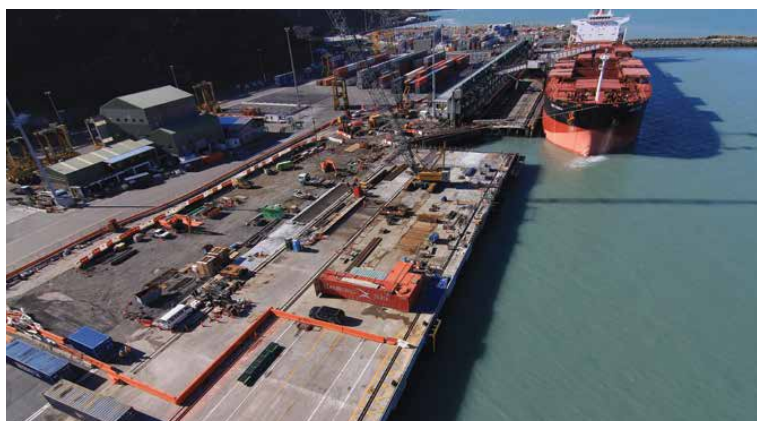
Health and safety remains a significant priority. LPC has in place processes for all port users and staff to raise safety issues and have them resolved. The accident at the port in which LPC mechanic Brad Fletcher was killed in August last year deeply affected everyone who knew him. LPC took responsibility for the accident, thoroughly investigated what occurred and has put in place new operating procedures. All staff take personal responsibility for safety, reporting incidents and suggesting improvements.

## Customer focus

LPC's focus is on providing excellent customer service and future-proofing the port's development and operational performance to ensure it can meet predicted growth.

The company's long term vision, the Port Lyttelton Plan (PLP), is the framework for this. The PLP received overwhelmingly positive feedback from the community. This was provided to Environment Canterbury (ECan) with a package of information including specialists' assessments. Following further public consultation, ECan presented the Minister for Canterbury Earthquake Recovery with the draft Lyttelton Port Recovery Plan (LPRP). LPC looks forward to the Minister's decision. The LPRP will be a milestone in the port's development and give greater certainty in planning effectively for the future.

In the short term LPC is concentrating operationally on increasing crane rates and decreasing truck turnaround times in the Container Terminal. It is also repairing and strengthening inner harbour jetties which are the hub of services for imports of bulk fuels, fruit, fertiliser, grain, gypsum, cement, the fishing industry and log exports.



The port has gained two significant new customers. Golden Bay Cement began shipping cement to Lyttelton earlier this year, using LPC's CityDepot in Woolston for storage and distribution. LPC also secured The Warehouse as the first customer for MidlandPort, its new Inland Port at Rolleston.

## Key developments

- MidlandPort is under development and will provide a rail link with the port early next year. It will service the increasing freight requirements of the mid-Canterbury plains and improve container freight efficiency while reducing road congestion and costs for customers.
- The rebuilding of the Container Terminal's Cashin Quay 2 wharf doubles container vessel berth capacity providing customers with greater operational efficiency. It will be fully operational early 2016.
- Land reclamation in Te Awaparahi Bay has increased to 8.4 hectares providing increasing space for Container Terminal operations.
- Resealing of the log storage area in front of Norwich Quay will be completed by the end of the year, reducing dust and creating a more robust work area.

- Planning is underway to build a new oil berth. LPC has the largest gas and oil terminal in the South Island and will ensure uninterrupted supply during the project.

## Financial performance

LPC continues to be in a strong financial position with trading ahead of budget for the year. Despite significant competition in the market, container volumes have remained steady – exceeding the company's annual target by almost 9,000 TEUs (20-foot equivalent units).

General cargo volumes also exceeded expectations, particularly dry bulk and motor vehicles. Coal, whilst down on the previous year, delivered volumes in line with expectations. The volume outcomes, supported by operational improvements, have led to a better than expected financial result.

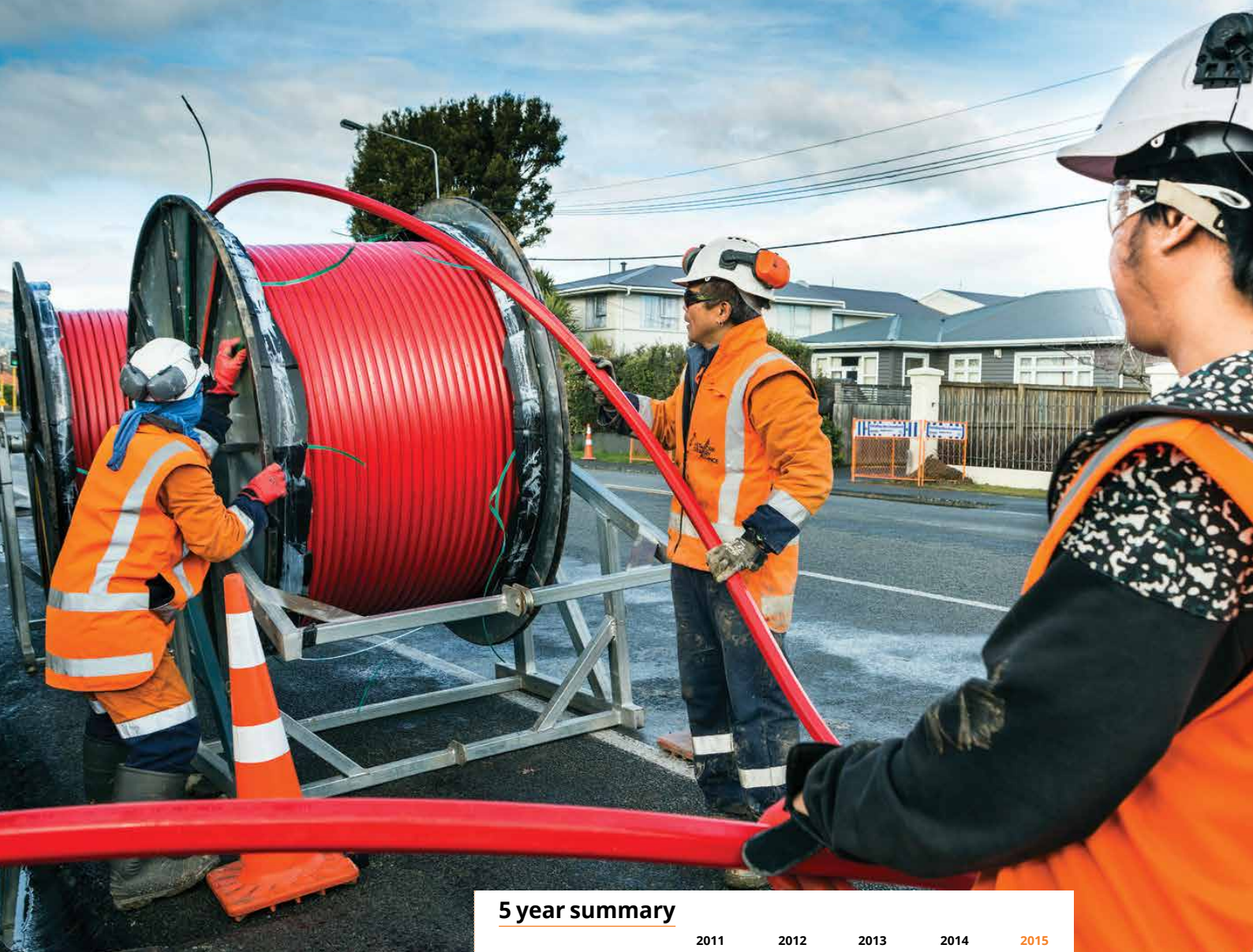
## Looking ahead – port fit for the future

The year ahead will be challenging as market conditions tighten. LPC remains committed to continuous operational improvement to provide customers with a port fit for the future and excellent service delivery.



100%

Owned by Christchurch City Holdings Ltd



Enable fibre ducting being deployed.

**86,500**

homes, businesses  
and schools  
can now access fibre broadband services.

**12,295**



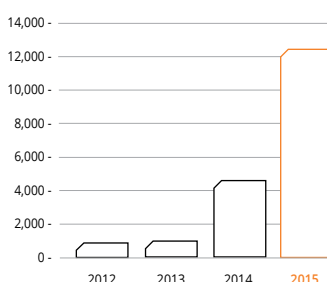
total fibre  
broadband  
customers

### 5 year summary

	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Revenue	4.9	11.9	46.4	63.8	74.4
Profit/(loss)	0.5	(0.9)	(3.7)	(7.5)	(10.0)
Dividends	-	-	-	-	-
Total assets	32.4	47.6	83.4	128.8	191.5
Shareholder's equity	23.1	22.3	21.6	20.6	13.6

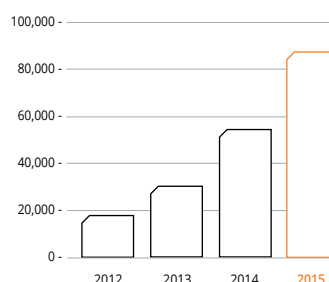
### Connections

(Total customers - cumulative)



### Customers able to access fibre

(Total customers)





# Enable Services LTD

Enable Services Ltd (ESL)'s 2015 performance continues to reflect a dual role in the delivery of fibre broadband to greater Christchurch – investment in Enable Networks Ltd (ENL) as it grows, and network build and operation services provider to ENL.

## Financial performance

ESL's revenue grew ahead of target, with an increase of \$10.6m to \$74.4m. The majority of this revenue came directly from the ENL network build and operational contracts. The net loss increased – as it has year-on-year since the fibre broadband roll-out began – to \$10.0m. Increases in net loss early in the investment in fibre broadband are expected, before these begin to taper and the business moves towards a NPAT-positive position in the next five years.

## Health and safety

Ensuring that health and safety remains at the forefront of every aspect of the business has been a key focus for ESL in 2015 and will remain a focus in the coming year.

ESL introduced a new health and safety vision – Think Safe, Work Safe, Home Safe – and has worked closely with all its partners to ensure it continues to maintain excellence in health and safety practice across all aspects the UFB project.

## Building the network

ESL's Network Delivery Alliance completed its most ambitious network deployment programme to date in 2015, passing 27,207 premises. The deployment result was some 15 percent ahead of the plan agreed with Crown Fibre Holdings Ltd and also exceeded the commitment made to CCHL through the Statement of Intent.

Included in the premises passed were 2,759 greenfield premises (taking the total to nearly 4,500) and 23 additional schools (the total reached is 134).

The network build is now 48% complete, with 86,500 homes, businesses and schools now able to access fibre broadband services – an increase of 30,000 potential customers in the past year.



Enable CEO Steve Fuller visiting a network build worksite.

7,811 new customers connected to the network during the year – increasing total connections to 12,295. 29 new schools connected to fibre broadband, extending the total of number of connected schools to 104.

At year end, the uptake rate across the entire network was 14.2% – with some areas well in excess of this. Rolleston uptake was almost at 40%, Halswell and Lincoln close to 30%, and Burnside, Bishopdale, Bryndwr, Casebrook and Addington over 20% each.

Vodafone entered the local residential fibre broadband market in September 2014, following Spark's entry in early 2014. This meant four of the top five residential providers were connecting customers to the network for most of the year.

A strong indicator of ENL's growing success is its UFB revenue growth of over 60% – from \$5.08m in 2014 to \$8.35m – as more people make the switch to fibre.

## Looking ahead

The business' key drivers in the 2016 financial year will be delivering excellence in customer experience in everything it does, while also continuously improving productivity and efficiency across all areas of the business.

The Year Five deployment programme to reach 33,000 more homes and businesses was announced on 1 July 2015. This will be the most aggressive deployment to date and will see two thirds of the network complete by mid 2016. This programme includes ensuring that fibre broadband services are available to over 90 percent of all businesses and all 151 schools by 31 December 2015.

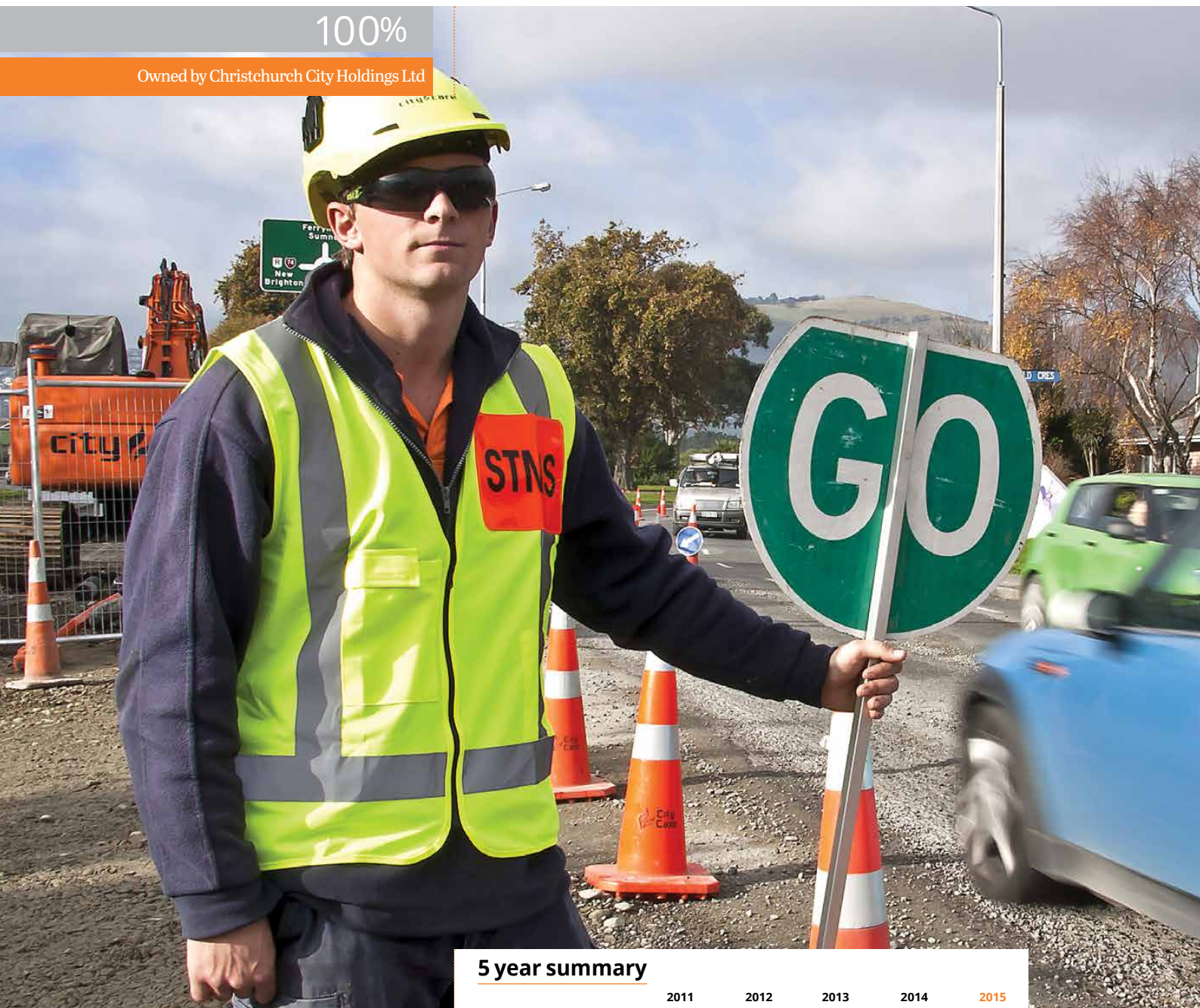
In addition, the business has published indicative deployment plans to the end of the network roll-out. A focus for the coming year is confirming these plans, to provide greater certainty to the community about when fibre broadband will be available.

Slingshot, the remaining mass-market retail service provider, will enter the market and all retailers are expected to increase their focus on connecting customers to fibre broadband early in the new year. These factors, combined with Enable's marketing efforts, will ensure a target of connecting 12,000 new customers in the 2016 financial year will be met.

In 2015, great strides were made towards Christchurch's own fibre network provider being the best in New Zealand – and the whole business will remain focused on continuing to move towards this in 2016.

100%

Owned by Christchurch City Holdings Ltd



City Care provides safe and reliable traffic management services.

**2 million**

New Zealanders serviced  
by City Care

from 17 offices and depots nationwide.

**1,473**

employees throughout  
New Zealand

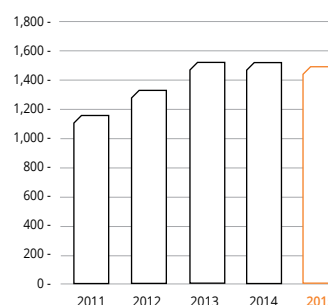
### 5 year summary

	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Revenue	237.5	354.0	351.1	350.8	333.5
Profit	11.3	16.5	2.8	12.9	10.2
Dividends	6.4	7.9	6.3	5.7	5.7
Total assets	86.4	96.3	118.3	110.4	108.5
Shareholder's equity	37.6	46.2	43.3	50.6	55.7



City Care contributed to the rebuild and refurbishment of Cholmondeley Children's Centre in Governors Bay.

### Staff numbers





# City Care LTD

City Care performed strongly in 2014/15, returning a pleasing financial result while continuing to work hard on delivering an expanding portfolio of projects and strengthening core capabilities.

## Financial performance

Net profit after tax was \$10.2m and revenue was \$334m, with an after tax return on average equity of 19.2%. City Care paid dividends to CCHL totalling \$5.7m.

## Acquisitions

During the year City Care acquired Apex Environmental and Command Building Services.

A specialist industrial water and wastewater consultancy business, Apex operates across key industrial markets including local authorities, dairy, textiles, wineries and food and beverage. With its capability and reputation for delivering quality turn-key industrial water and wastewater treatment projects, Apex has added considerable strength and expertise to City Care's market-leading three waters service offerings.

Command Building Services has provided heating, ventilation and air conditioning (HVAC) services for 35 years, and its acquisition will significantly enhance City Care's capability, capacity and expertise across HVAC and other mechanical related services.

## Key projects

In 2014/15, City Care's participation in the Stronger Christchurch Infrastructure Rebuild Team (SCIRT) entered its fourth year, with a total of 36 SCIRT projects worked on during the year.

The company also contributed to the rebuild and refurbishment of a number of historic buildings, community hubs and iconic landmarks throughout the country, including Wellington's Museum of City and Sea, Waltham Community Pool and Cholmondeley Children's Centre in Governors Bay.

During the year City Care built state-of-the-art learning environments for the Ministry of Education and won a joint contract to build the Margaret Mahy

Family Playground, a one-of-a-kind, all-ages playground which will anchor the regeneration of Christchurch's central city living landscape. The company also retained the Facilities Management contract for the largest New Zealand-owned service station chain, Z Energy.

## Environmental excellence

City Care and Auckland Council celebrated their longstanding partnership by gaining international recognition for the quality of Auckland parks, in the form of three Green Flag Awards. The Green Flag Awards were launched in the United Kingdom 18 years ago and are now an international standard for great parks.

City Care holds one of four Auckland City Council parks maintenance contracts. Three of the five Auckland parks to earn a prestigious Green Flag last year are managed by City Care.

## Emergency response

City Care's renowned emergency response capability was called upon on a number of times during the year as communities suffered the devastating effects of extreme weather events.

In June, Dunedin suffered a one-in-100 year flood, with more than 175 millimetres of rain falling in 24 hours. Less than three weeks later, the lower and central North Island (including the major centres of Wellington and New Plymouth) was devastated by a 'weather bomb' that resulted in more than 400 people being evacuated from their homes and a state of emergency declared in a number of towns.

City Care's full resources were called upon to mitigate flood encroachment and to respond to extreme pressure on wastewater and stormwater systems in communities ranging from Wanganui and Waitotara in the north to suburbs throughout Dunedin in the south.

These events highlighted once again the critical importance of being able to call upon the capability of experienced, skilled and committed teams of specialists when disaster strikes.

## People

An expanding portfolio of projects and clients and a number of strategic acquisitions have demanded a continuing focus on employing and training the right people to deliver City Care's service offerings. The company employs 1473 people and makes a significant annual investment to deliver a comprehensive range of training opportunities to its staff. City Care works with six industry training organisations as well as a number of tertiary institutions and private training providers, and during the 2014/15 year had more than 300 people in training. 66 team members completed National Certificates at Level 3 or above in the past year and 269 staff are actively studying towards National Certificates, trades or other qualifications..

## Health and safety

During the year City Care continued to invest significantly in its health and safety strategy, restructuring the H&S team into a shared services functional group and appointing a new General Manager of Safety. In early 2015 a health and safety consultant from Australia was engaged to conduct a company-wide review in conjunction with the GM of Safety, from which recommendations for improvement were identified and implemented. Over the next three years City Care's H&S processes will undergo significant change, with the goal of becoming the contracting industry leader in health and safety.

## Looking ahead

In 2016 City Care will continue pursuing its vision – to build great communities – by winning new contracts, driving innovation and constant improvement, and investing in the systems and people who deliver City Care's services. Underpinning everything City Care does is its deep commitment to provide outstanding services to clients and the people of New Zealand, and in 2016 City Care will be developing even closer relationships with all customers and stakeholders.

100%

Owned by Christchurch City Holdings Ltd



A Red Bus outside the new Christchurch bus interchange.



**3.8m**

passenger trips during the year

**4%**

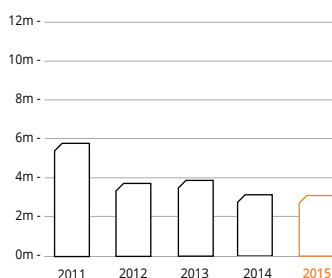


reduction in fuel consumption through the introduction of telematics.

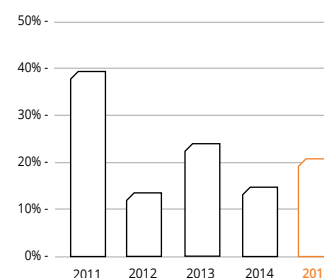
## 5 year summary

	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Revenue	30.4	19.0	17.2	17.4	18.3
Profit/(loss)	6.2	0.1	(0.6)	(0.6)	-
Dividends	-	-	-	-	1.8
Total assets	51.9	47.7	49.4	44.0	42.0
Shareholder's equity	37.6	37.7	39.2	38.6	36.7

### Passengers carried (millions)



### Lost time incidents (million hours)





# Red Bus LTD

Central to Red Bus' pleasing performance was the negotiation of urban service contracts with Environment Canterbury (Ecan), the launch of Red Travel coach services and leasing of surplus property.

## Financial performance

Following challenging trading conditions following the 2011 earthquakes, Red Bus Ltd returned to profit during the 2014/15 financial year. The company made a tax paid profit of \$18,000. Although this is a small profit, it is a significant improvement on the \$0.62m loss in 2014. The company continued to maintain positive operating cash flows during the year.

## Investments

Red Bus continues to invest in new equipment, technology and ongoing training to continue its leadership in service standards and grow capability.

This year investments included:

- Purchase of four coaches, three vans and the launch of Red Travel coach services, adding scale, range and capacity to the company's charter and tourism services.
- Implementation of a fleet telematics system with real time driver performance feedback that is reducing fuel consumption and improving customer comfort and operational safety.
- Purchase of a workshop brake testing machine enabling onsite Certificate of Fitness testing and ensuring high braking standards are maintained across the bus fleet.
- Continued people investment in the Safe and Fuel Efficient Driver (SAFED) training programme alongside telematics, ensuring drivers have the appropriate skills to deliver customers safely and efficiently.

## Passenger numbers

Red Bus safely delivered 3.8 million passenger trips over the year. Patronage on Red Bus urban contracts (3,420,000 passenger trips in 2014/15) was slightly lower than the 3,445,000 passenger trips in 2014. Passenger numbers in the second half of the year were lower than in the same period for 2014.

School passenger trips continue to show strong growth at 3.7% this year and are now 9% above the pre-earthquake 2010 level.

There is good progress underway in the central city rebuild but the overall network passenger trip numbers remain around 18% below the pre-earthquake numbers. A complete recovery of these passenger numbers is expected to take many years.

## Opening of the new bus interchange

The new Christchurch bus interchange, which is the first of the central city anchor projects, opened on 25 May at half capacity. The herringbone design is proving operationally successful with drivers rapidly becoming familiar and comfortable with the reversing pattern.

## Fleet telematics system

Red Bus' telematics system trial began late 2014. The system provides drivers with instant in-cab feedback on five key performance factors: speeding, over-revving, excess idling, heavy braking and accelerating. The trial was successful in reducing the frequency of these factors while achieving a 4% reduction in fuel consumption. It has also achieved a reduction in greenhouse gas and exhaust emissions. As a result of this trial success the telematics system was rolled out across most of bus and coach fleet in March 2015 with the positive trial results being repeated in the larger fleet.

## Driver training

Red Bus continues to be a leader in urban driver training. In preparation for the new bus interchange opening, a driving simulator was purchased that allowed drivers to practice before their first physical drive through of the bus interchange. The driving simulator will continue to be used for training new drivers.

## Health and safety

Red Bus is continually investing in ongoing training to ensure high standards of workplace health and safety are achieved. Initiatives during the year included the Safe and Fuel Efficient Driver (SAFED) training programme and telematics. Delivering customers safely to their destinations is a key outcome of both programmes. 49 drivers completed the Safe and Fuel Efficient Driver (SAFED) training programme in 2015 and 55% of Red Bus drivers hold a National Certificate level driving qualification.

## Looking ahead

Urban passenger transport services are expected to remain relatively flat in the coming year with a small service increase planned for Lyttelton and Eastgate/Rapakia services in the first quarter. Additional service growth will only occur if central city patronage demand increases markedly in the coming 12 months.

ECan is expected to re-tender the urban school services predominantly held by Red Bus during the second quarter.

A new Rangiora urban route is also due to be tendered late 2015.

Red Bus continues to explore commercial passenger transport opportunities similar to Darfield and Oxford services with one additional regional service currently being assessed.

Red Bus seeks to diversify and grow the revenue base outside Christchurch urban services through the continued expansion of Red Travel, Charter, The Rebuild Tour and Akaroa Shuttle. Inbound tourism is expected to grow again through 2016 as hotels, retail and business activities reopen in Christchurch.

The company intends to retain its focus on improving operational efficiency, customer service excellence and safety results while continuing to grow the business and meet or exceed projected budget results.

Improving on the 2015 safety record is an essential operational objective this year.



100%

Owned by Christchurch City Holdings Ltd



Part of the excellent vinyl selection  
to browse at EcoShop.

 **\$2m**

net profit returned  
by EcoCentral Ltd

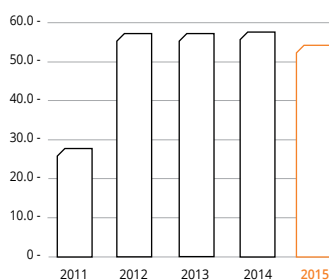
**97,620**

tonnes diverted  
from landfill

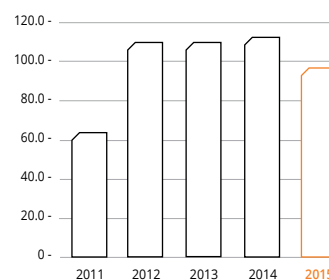
### 5 year summary

	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
Revenue	18.6	30.2	32.9	35.7	38.9
Profit/(loss)	0.8	(3.2)	0.6	0.9	2.0
Dividends	-	-	-	0.2	0.2
Total assets	21.6	17.4	18.2	17.4	16.4
Shareholder's equity	1.9	(1.2)	4.0	4.7	6.6

### EcoSort volumes\* (tonnes)



### Diverted from landfill\* (tonnes)



\*CCHL acquired 100% of the shares in EcoCentral Ltd on 1 January 2011.

These tables shows the results and position of EcoCentral Ltd since this aquisition.



# EcoCentral LTD

EcoCentral had another successful year. The EcoDrops, EcoSort and EcoShop have each continued in their vital role within the rejuvenating Christchurch, each with a focus not only on profitability, but also on stringent compliance to environmental and waste minimisation initiatives.

Management and staff across all business units have displayed exemplary dedication to making this another successful year.

EcoCentral's team is meticulous when it comes to recycling.

## Financial performance

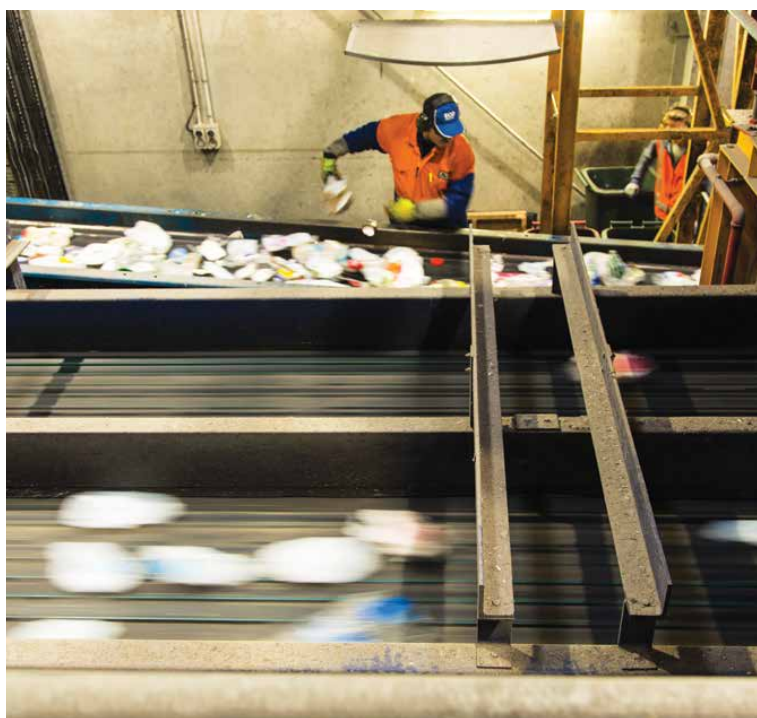
Particular attention over 2014/15 was placed on the repayment of debt. A combination of cost control, strong operating cash flow, and consistency of commodity prices have meant that despite the high value of the NZD for much of the 2015 year, a significant amount of debt has been paid down. The sturdy balance sheet and proactive foreign exchange policy is well placed to alleviate most ill effects, should the projected downturn in incoming volumes be observed during the coming year.

## EcoDrop

The EcoDrop transfer stations have continued to trade particularly well. The impact of earthquake-related material remains evident in both general refuse volume and items diverted to the recycling centres. Handling such volumes in premises which remain in a state of awaiting earthquake repairs has been an ongoing challenge for staff and customers alike. Ensuring the correct and safe disposal of all material at EcoDrops remains of utmost importance. Camera coverage has been extended this year, which will aid in identifying any instance of incorrect disposal, or of material contamination, and swift rectification.

## EcoSort

Operations at the EcoSort recycling centres have been steadily improving in terms of efficiency and quality. This improvement has been based on a focus on preventative plant maintenance, staggered reactive maintenance and upgrading critical spare requirements. The result has been less plant downtime and greater throughput of product. While external factors of incoming product volume and commodity prices are outside



EcoCentral's control, these have worked in EcoCentral's favour this year, both holding constant for much of the year.

## EcoShop

The EcoShop recycled goods retail outlet has continued to flourish alongside the ongoing flow of residential movement in Christchurch. A variety of one-of-a-kind items have been diverted from landfill and sold at the EcoShop this year, with the result that the number of customers keen to bag a similar intriguing bargain for themselves has also grown. A growth in customer base is evident not only in the ever-growing lines outside the door before opening time, but in the number of first-time customers as well.

## Health and safety

The year saw further development of EcoCentral's health and safety culture. Staff understand the importance of reporting and of strict adherence to standard procedure at all times, and their dedication in this area is reflected in EcoCentral gaining AS/NZS 4801, as well as tertiary ACC accreditation.

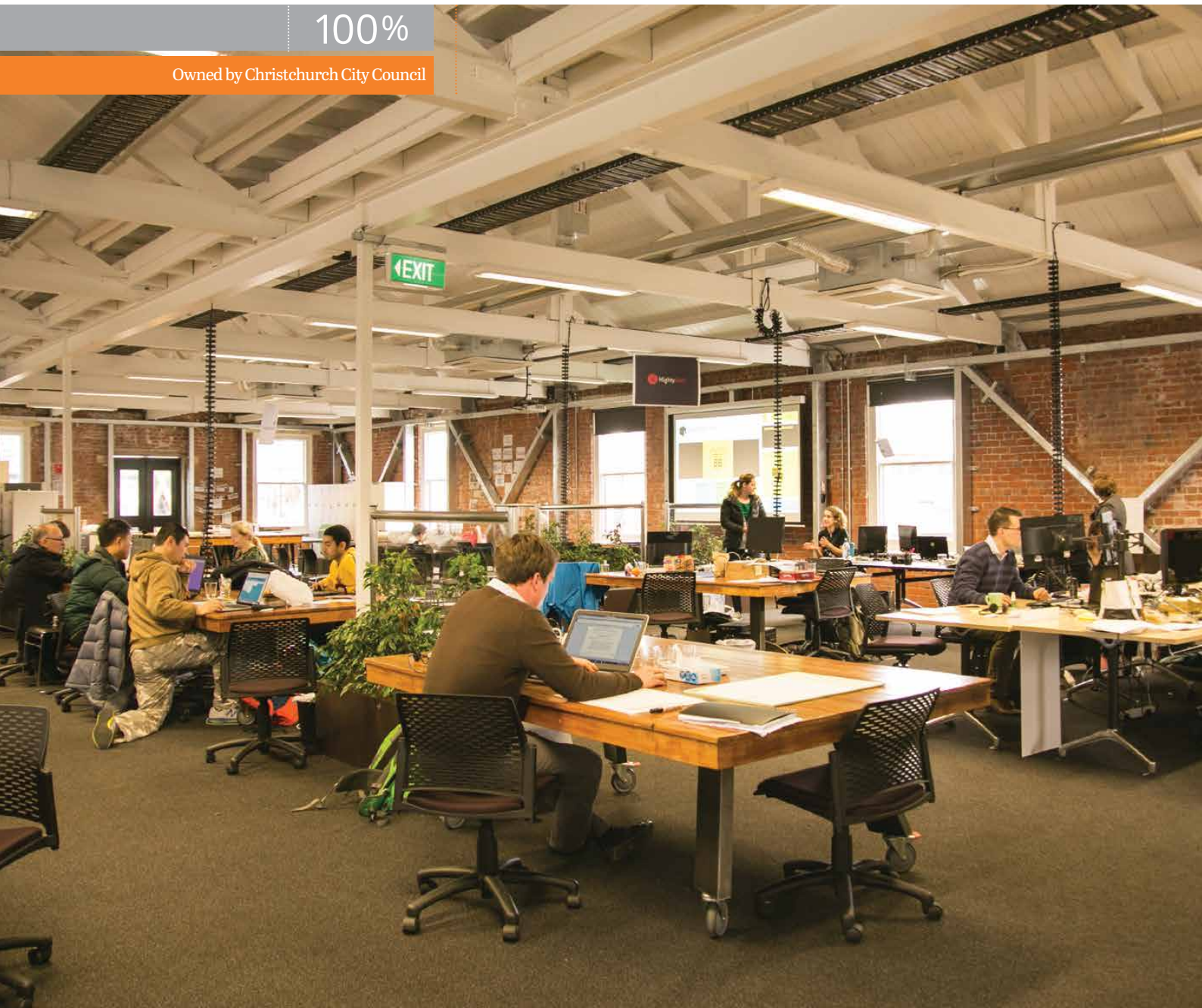
## Looking ahead

Further health and safety measures will be adopted in the coming year. EcoCentral is about to install new fall protection measures at the Metro EcoDrop pit face. The updated design is to be rolled out to all stations in 2016. This additional measure will require some accommodation by the public when they visit the sites; but fall protection bars are the industry standard to which a transfer station should operate, and will ensure EcoCentral can continue to provide an essential service safely for everyone.



100%

Owned by Christchurch City Council



GreenHouse innovation hub

CDC building, Cashel Street, Christchurch

**\$355,000**

in funding  
issued under the Regional  
Business Partner Programme



**over 25**

key agencies  
involved in the  
Christchurch Economic  
Development Strategy





# Canterbury Development Corporation

Canterbury Development Corporation (CDC) is a wholly owned subsidiary (Council Controlled Organisation) of Christchurch City Council. CDC is tasked with leading economic development for the city.

The aims of CDC are to:

- Enhance the regional innovation system and have the region recognised as the leader in commercialisation.
- Support businesses and sectors with high-growth potential to get bigger and better.
- Forecast changes in economic, workforce and infrastructure dynamics.

## CDC Innovation

CDC Innovation supports start-ups, existing business and industry partners to improve innovation processes and commercialisation outcomes. Highlights during the year included:

- delivery of two intakes of the Hi-Growth Launch Programme
- confirmation of funding for the FoodSouth food innovation centre and pilot production plant (due to open at Lincoln University in late 2015)
- active involvement in the development and tenancy of the Christchurch Innovation Precinct
- opening of the GreenHouse innovation hub
- involvement in investment and screening committees for national research and commercialisation funding
- hosting 10 events featuring leading innovation specialists
- CDC Innovation also provides early stage investment to high-tech start-up companies via CDC subsidiary CRIS Ltd.

## CDC Business Services

CDC develops and delivers programmes to support business growth. Over the past year businesses have engaged with:

- *Productivity improvement services* – Operational Excellence and Lean Office programmes targeting productivity improvement in the manufacturing sector from the factory floor to the back office
- *Internships* – Employer information sessions for technology businesses demonstrating the value interns can bring. As a result, CDC placed over 25 interns into local businesses
- *Business Mentoring* – Businesses are matched with volunteer mentors

who provided assistance with specific challenges or opportunities

- *Canterbury Manufacturing Pathways* – A collaboration between CDC and others linking students directly to employment or further education in the sector.
- *Education trade mission to India* – A follow-up to the trade mission in May 2014, which was led and funded by Education New Zealand and Immigration New Zealand for the purposes of expanding networks and attracting students to Christchurch.

## Canterbury Regional Business Partner Programme

During the year, under the nationally funded Regional Business Partner Programme (delivered through a joint venture entity with Canterbury Employers' Chamber of Commerce), CDC issued \$355,000 in funding to assist in building management capability in high-growth potential businesses in Christchurch.

In addition, 320 businesses received assessments and had actions or referrals identified to assist in accelerating growth (which included research and development assistance, governance programmes and productivity improvement services). This is the fifth year of delivery of this programme.

## Christchurch Economic Development Strategy

CDC developed the Christchurch Economic Development Strategy (CEDS) in 2013 in partnership with its key stakeholders including Christchurch City Council, government agencies and business representatives. The focus for CDC during the 2014/15 year was the monitoring of over 50 CEDS economic development projects and programmes led by over 25 key

agencies (including CDC) across the region. Ongoing engagement with these key agencies enables CDC to report quarterly on progress of the implementation of the CEDS projects, many of which are led by other organisations. During the coming year CEDS will be revised and re-endorsed.

CDC contributes to CEDS by focusing on three areas:

- influencing the rebuild and environment for economic growth
- helping businesses accelerate their growth
- enabling the achievement of commercial outcomes from new ideas.

## Looking ahead

CDC's vision is a better way of life for residents through a strong economy. With this in mind, the key themes influencing CDC's priorities and partnerships over the next three years are:

- the importance for the city to complete rebuild and development projects
- the transition of rebuild and recovery functions and responsibilities and the establishment of the Transition board
- as the rebuild nears its peak there needs to be greater focus on the growth of the underlying (non-rebuild) economy's sectors such as manufacturing, technology and agriculture
- strengthening the Regional Innovation System to drive successful new product and service outcomes
- national government resources in the long term continuing to be focused on export growth, business capability building and support of innovation.

# CCHL Financial Statements FOR THE YEAR ENDED 30 JUNE 2015

## DIRECTORS' RESPONSIBILITY statement.

The directors are responsible for ensuring that the financial statements give a true and fair view of the financial position of the company and Group as at 30 June 2015, and the financial performance and cash flows for the year ended on that date.

The directors consider that the financial statements of the company and Group have been prepared using appropriate accounting policies, consistently applied and supported by reasonable judgments and estimates, and that all relevant financial reporting and accounting standards have been followed.

The directors consider that proper accounting records have been kept, which enable, with reasonable accuracy, the determination of the financial position of the company and Group and facilitate compliance of the financial statements with the Financial Reporting Act 1993.

The directors consider they have taken adequate steps to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

The directors have pleasure in presenting the financial statements, set out on pages 40 to 105, of Christchurch City Holdings Limited for the year ended 30 June 2015.

The board of Directors of Christchurch City Holdings Limited authorises these financial statements for issue on 16 September 2015.

For and on behalf of the board.



**Bruce Irvine**  
*Chairman*  
Christchurch  
16 September 2015



**Sarah Smith**  
*Director*  
Christchurch  
16 September 2015

# TABLE OF Contents

## FINANCIAL STATEMENTS

Statement of financial position	36
Statement of comprehensive income	37
Statement of changes in equity	38
Statement of cash flows	40

## NOTES TO THE FINANCIAL STATEMENTS

### GROUP STRUCTURE

1. Significant changes in the period	41
2. Shares held in subsidiaries	41
3. Business combinations	47
4. Non-controlling interests in subsidiary companies	48
5. Associated companies	49
6. Joint arrangements	50

### KEY ASSETS AND LIABILITIES

7. Property, plant and equipment	51
8. Investment property	55
9. Borrowings and finance costs	57

### PROFIT AND LOSS INFORMATION

10. Operating revenue	61
11. Operating costs	62
12. Income taxes	64
13. Finance income	66

### OTHER ASSETS AND LIABILITIES

14. Loans and other financial assets	67
15. Debtors, inventory and other assets	68
16. Cash and cash equivalents	70
17. Intangible assets	71
18. Creditors and other payables	72
19. Provisions and other liabilities	72

## AREAS OF JUDGEMENT AND FINANCIAL RISK

20. Areas of judgement and financial risk	74
20(a) Critical judgements, estimates and assumptions	74
20(b) Credit risk	75
20(c) Liquidity risk	75
20(d) Interest rate risk	77
20(e) Interest rate sensitivity	78
20(f) Interest rate hedging activity	78
20(g) Foreign exchange risk	78
20(h) Commodity price and demand risk	79

## UNRECOGNISED ITEMS

21. Capital and operating lease commitments	80
22. Contingent liabilities and assets	81
23. Events after the balance sheet date	82

## OTHER DISCLOSURES

24. Share capital and dividends	83
25. Reserves	83
26. Related party disclosures	84
27. Reconciliation of profit to net cash operating flows	88
28. Classification of assets and liabilities	88
28(a) Classification of financial assets and liabilities	89
28(b) Non-financial assets measured at fair value	90
29. Statement of accounting policies	93

## PERFORMANCE STATEMENT

30. Performance against Statement of Intent targets	95
Statutory information	100
Independent auditor's report	102

## Statement of financial position AS AT 30 JUNE 2015

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>Non-current assets</b>					
Investments in subsidiaries	2	–	–	2,098,200	1,760,000
Investments in associates	5	40,790	37,245	–	–
Property, plant and equipment	7	2,405,062	2,315,656	184	–
Investment property	8	255,092	193,175	–	–
Loans and other financial assets	14(b)	100,604	59,987	216,787	169,837
Intangible assets	17	59,548	54,782	–	–
Debtors, inventory and other assets	15(a),(b)	12,162	14,227	–	4
Total non-current assets		2,873,258	2,675,072	2,315,171	1,929,841
<b>Current assets</b>					
Cash and cash equivalents	16	89,811	221,921	6,877	2,341
Debtors, inventory and other assets	15(a),(b)	226,890	171,304	2,564	1,916
Loans and other financial assets	14(a)	111,057	97,456	18,487	25,000
Total current assets		427,758	490,681	27,928	29,257
<b>Total assets</b>		<b>3,301,016</b>	<b>3,165,753</b>	<b>2,343,099</b>	<b>1,959,098</b>
<b>Non-current liabilities</b>					
Borrowings	9	660,513	649,379	323,000	306,500
Net deferred tax liabilities	12(e)	323,510	331,525	–	–
Provisions and other liabilities	19(a),(b)	30,403	16,918	12,479	4,024
Total non-current liabilities		1,014,426	997,822	335,479	310,524
<b>Current liabilities</b>					
Borrowings	9	192,020	79,486	165,000	78,000
Creditors and other liabilities	18	111,215	91,803	3,399	2,387
Provisions and other liabilities	19(a),(b)	36,045	32,152	75	159
Current tax liabilities		18,891	19,057	–	–
Total current liabilities		358,171	222,498	168,474	80,546
<b>Total liabilities</b>		<b>1,372,597</b>	<b>1,220,320</b>	<b>503,953</b>	<b>391,070</b>
<b>Net assets</b>		<b>1,928,419</b>	<b>1,945,433</b>	<b>1,839,146</b>	<b>1,568,028</b>
<b>Equity</b>					
Capital and other equity instruments	24	71,435	71,435	71,435	71,435
Reserves		433,440	443,979	1,463,855	1,215,543
Retained earnings		1,154,447	1,056,351	303,856	281,050
Parent entity interests		1,659,322	1,571,765	1,839,146	1,568,028
Non-controlling interests	4	269,097	373,668	–	–
<b>Total equity</b>		<b>1,928,419</b>	<b>1,945,433</b>	<b>1,839,146</b>	<b>1,568,028</b>

The accompanying notes form part of and are to be read in conjunction with these financial statements.



## Statement of comprehensive income FOR THE YEAR ENDED 30 JUNE 2015

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
Operating and other revenue	10	1,077,954	1,343,671	84,372	48,603
Operating expenses	11	757,073	747,717	3,119	2,469
Share of (losses)/profits of associates	5	(3,255)	(5,158)	-	-
<b>Earnings before interest, tax, depreciation and amortisation</b>		<b>317,626</b>	<b>590,796</b>	<b>81,253</b>	<b>46,134</b>
Depreciation	7	98,586	96,622	11	-
Impairment (reversal)	17, 7	3,485	(1,290)	-	-
Amortisation	17	4,200	4,311	-	-
<b>Earnings before interest and tax</b>		<b>211,355</b>	<b>491,153</b>	<b>81,242</b>	<b>46,134</b>
Finance income	13	17,129	8,159	13,096	9,662
Finance costs	9(e)	50,489	44,511	25,523	18,708
<b>Net finance costs</b>		<b>33,360</b>	<b>36,352</b>	<b>12,427</b>	<b>9,046</b>
<b>Profit before income tax expense</b>		<b>177,995</b>	<b>454,801</b>	<b>68,815</b>	<b>37,088</b>
Income tax expense/(credit)	12	45,713	52,170	-	-
<b>Profit for the year</b>		<b>132,282</b>	<b>402,631</b>	<b>68,815</b>	<b>37,088</b>
<b>Other comprehensive income</b>					
<i>Items that will not be recycled to profit or loss:</i>					
Revaluation of assets		736	185,408	-	-
<i>Items that may be recycled to profit or loss in future:</i>					
Fair value through equity financial assets		-	-	253,191	117,809
Cash flow hedges		(15,330)	13,799	(4,879)	2,972
Share of other comprehensive income of associates		-	-	-	-
		(14,594)	199,207	248,312	120,781
Income tax relating to other comprehensive income		5,961	(48,674)	-	-
<b>Other comprehensive income for the year, net of tax</b>		<b>(8,633)</b>	<b>150,533</b>	<b>248,312</b>	<b>120,781</b>
<b>Total comprehensive income for the year, net of tax</b>		<b>123,649</b>	<b>553,164</b>	<b>317,127</b>	<b>157,869</b>
<b>Profit for the year attributable to:</b>					
Owners of the parent		113,497	323,234	68,815	37,088
Non-controlling interests		18,785	79,397	-	-
		<b>132,282</b>	<b>402,631</b>	<b>68,815</b>	<b>37,088</b>
<b>Total comprehensive income attributable to:</b>					
Owners of the parent		106,810	447,929	317,127	157,869
Non-controlling interests	4	16,839	105,235	-	-
		<b>123,649</b>	<b>553,164</b>	<b>317,127</b>	<b>157,869</b>

The accompanying notes form part of and are to be read in conjunction with these financial statements.

## Statement of changes in equity FOR THE YEAR ENDED 30 JUNE 2015

Group	Note	Share capital 24 \$'000	Asset revaluation reserve 25 \$'000	Hedging reserve 25 \$'000	Retained earnings \$'000	Attributable to equity holders of parent \$'000	Non-controlling interests 4 \$'000	Total \$'000
<b>Balance as at 1 July 2013</b>		71,435	332,028	(12,299)	784,623	1,175,787	274,592	1,450,379
Profit for the year		-	-	-	323,234	323,234	79,397	402,631
<i>Other comprehensive income for year:</i>								
Revaluation of assets		-	154,601	-	-	154,601	30,807	185,408
Revaluation of derivative financial instruments		-	-	11,228	-	11,228	2,571	13,799
Tax associated with revaluation movements		-	(37,178)	(3,956)	-	(41,134)	(7,540)	(48,674)
Other comprehensive income for year		-	117,423	7,272	-	124,695	25,838	150,533
Transfer on disposal of revalued assets		-	(421)	-	421	-	-	-
Deferred tax transferred		-	(34)	-	34	-	-	-
Reversal of deferred tax on realisation of asset		-	10	-	(10)	-	-	-
Dividends paid or provided for	24, 4	-	-	-	(52,000)	(52,000)	(5,704)	(57,704)
Adjustment for share acquisitions		-	-	-	49	49	(455)	(406)
<b>Balance as at 30 June 2014</b>		71,435	449,006	(5,027)	1,056,351	1,571,765	373,668	1,945,433
Profit for the year		-	-	-	113,497	113,497	18,785	132,282
<i>Other comprehensive income for year:</i>								
Revaluation of assets		-	728	-	-	728	8	736
Revaluation of derivative financial instruments		-	-	(12,615)	-	(12,615)	(2,715)	(15,330)
Tax associated with revaluation movements		-	(34)	5,234	-	5,200	761	5,961
Other comprehensive income for year		-	694	(7,381)	-	(6,687)	(1,946)	(8,633)
Transfer on disposal of revalued assets		-	(3,852)	-	3,852	-	-	-
Dividends paid or provided for	24, 4	-	-	-	(46,009)	(46,009)	(12,644)	(58,653)
Adjustment for share acquisitions	3(a)	-	-	-	26,756	26,756	(108,766)	(82,010)
<b>Balance as at 30 June 2015</b>		71,435	445,848	(12,408)	1,154,447	1,659,322	269,097	1,928,419

The accompanying notes form part of and are to be read in conjunction with these financial statements.

Parent	Note	Share capital 24 \$'000	Fair value through equity reserve 25 \$'000	Hedging reserve 25 \$'000	Retained earnings \$'000	Total \$'000
<b>Balance as at 1 July 2013</b>		71,435	1,101,149	(6,387)	295,962	1,462,159
Profit for the year		-	-	-	37,088	37,088
Investment revaluations		-	117,809	2,972	-	120,781
Dividends paid or provided for	24	-	-	-	(52,000)	(52,000)
<b>Balance as at 30 June 2014</b>		71,435	1,218,958	(3,415)	281,050	1,568,028
Profit for the year		-	-	-	68,815	68,815
Investment revaluations		-	253,191	(4,879)	-	248,312
Dividends paid or provided for	24	-	-	-	(46,009)	(46,009)
<b>Balance as at 30 June 2015</b>		71,435	1,472,149	(8,294)	303,856	1,839,146



## Statement of cash flows FOR THE YEAR ENDED 30 JUNE 2015

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>Cash flows from operating activities</b>					
Receipts from customers and other sources		980,015	947,552	-	2
Interest received		4,486	2,848	12,764	9,233
Dividends received		-	-	84,140	48,175
Proceeds from insurance		10,876	13,003	-	-
Payments to suppliers and employees		(756,635)	(764,370)	(2,805)	(2,349)
Interest and other finance costs paid		(38,611)	(41,591)	(24,718)	(17,834)
Income tax paid		(30,262)	(21,714)	-	-
Subvention payments		(17,714)	(1,081)	-	-
Net cash provided by/(used in) operating activities	27	152,155	134,647	69,381	37,227
<b>Cash flows from investing activities</b>					
Payment for equity investment in subsidiaries/associates		(500)	(3,747)	(85,008)	(6,902)
Advances made		(2,636)	(20,208)	(636)	(15,208)
Proceeds from repayment of related party loans		-	11,450	28,000	18,450
Amounts advanced to related parties		-	(2,867)	(64,500)	(47,500)
Payment for property, plant and equipment		(283,851)	(133,411)	(192)	-
Proceeds from sale of property, plant and equipment		9,916	6,872	-	-
Proceeds from insurance		18,124	372,954	-	-
Payment for goodwill		(553)	-	-	-
Payment for intangible assets		(9,546)	(5,672)	-	-
Payment for investment properties		(41,536)	(14,569)	-	-
Proceeds from sale of investment properties		5,708	7,619	-	-
Maturity of/(investment in) term deposits		(39,867)	(87,324)	-	-
Net cash (used in)/provided by investing activities		(344,741)	131,097	(122,336)	(51,160)
<b>Cash flows from financing activities</b>					
Proceeds from borrowing		141,701	154,700	118,501	101,500
Repayment of borrowings		(22,572)	(137,681)	(15,001)	(35,000)
Repayment of finance leases		-	(44)	-	-
Capitalised bond issue costs/amortised borrowing costs		-	(256)	-	-
Dividends paid		(46,009)	(52,000)	(46,009)	(52,000)
Dividends paid – non-controlling interests		(12,644)	(5,704)	-	-
Net cash provided by/(used in) financing activities		60,476	(40,985)	57,491	14,500
Net decrease in cash and cash equivalents		(132,110)	224,759	4,536	567
Cash and cash equivalents at beginning of year		221,921	(2,838)	2,341	1,774
Cash and cash equivalents at end of year	16	89,811	221,921	6,877	2,341

The accompanying notes form part of and are to be read in conjunction with these financial statements.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

# Group Structure

### 1. Significant changes in the period

#### *Lyttelton Port Company Ltd takeover*

In October 2014, CCHL entered into a lock up agreement with Port Otago Ltd (POL) to acquire POL's 15.5% shareholding in Lyttelton Port Company Ltd, and make a full takeover offer for the remaining 4.8% of shares not owned by CCHL or POL or CCHL. The takeover was successfully completed and CCHL now owns 100% of Lyttelton Port Company Ltd (2014: 79.7%).

#### *Capital release programme*

CCHL's 100% shareholder Christchurch City Council has completed its Long Term Plan, which contemplates the release of up to \$750m of capital from CCHL over the next three year financial years - the 'capital release programme'. This will almost certainly involve capital restructuring at subsidiary level and the sale of some assets, although the final shape of the programme is yet to be determined by the Council.

It is important to note that the carrying values of the shares owned by CCHL in its trading subsidiaries as at 30 June 2015 are based on financial accounting standards, and may not reflect their true market value.

### 2. Shares held in subsidiaries

2. Shares held in subsidiaries		Parent 2015	Parent 2014	Note	Parent 2015	Parent 2014
Entity name	Business	Effective ownership			\$'000	\$'000
					Carrying value	
Orion New Zealand Ltd	Electricity network	89.3%	89.3%	2(a)	753,000	753,000
Christchurch International Airport Ltd	Airport	75.0%	75.0%	2(b)	635,000	534,200
Lyttelton Port Company Ltd	Port	100%	79.7%	2(c)	458,500	260,800
Enable Services Ltd	Broadband network	100%	100%	2(d)	86,000	40,900
City Care Ltd	Contracting	100%	100%	2(e)	112,900	136,300
Red Bus Ltd	Passenger transport	100%	100%	2(f)	43,500	23,000
EcoCentral Ltd	Waste recycling	100%	100%	2(g)	9,300	11,800
Total investment in subsidiaries					2,098,200	1,760,000

Additionally, CCHL has five wholly-owned companies which hold no assets and have not traded. These are CCHL (2) Ltd, CCHL (3) Ltd, CCHL (4) Ltd, CCHL (5) Ltd, CCHL (6) Ltd and Christchurch City Networks Ltd.

#### **Balance dates**

All group entities other than Orion New Zealand Ltd have a balance date of 30 June. Orion's balance date is 31 March. The principal reason for this is that the electricity industry, including the regulatory regime, in New Zealand is based on a universal 31 March balance date. Additionally, seasonal factors make it more appropriate for Orion to report at 31 March rather than 30 June. The costs and disadvantages associated with changing Orion's balance date would outweigh any benefits arising.

#### **Valuation of shares in subsidiary companies**

CCHL's investments in its subsidiary companies are stated at fair value in the parent company's balance sheet. Fair value is determined by independent valuation, with valuations performed by an independent, external valuer with sufficient regularity to ensure no investments are included at a valuation that is materially different from fair value. Further detail is provided below.

#### **Companies not revalued in 2015**

The investments in all of the trading subsidiaries, except Orion New Zealand Ltd and Christchurch International Airport Ltd, were revalued as at 30 June 2015. The carrying values of the latter two companies were reviewed by independent valuers Ernst & Young (EY) as at 30 June 2015 to determine whether there had been any significant indicators of material value change since their last full valuations, as detailed below.

The following section provides more detail about the valuation methodology for each company:

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### GROUP STRUCTURE contd.

#### 2. Shares held in subsidiaries (contd.)

##### 2(a) Orion New Zealand Ltd

The investment in Orion New Zealand Ltd (Orion) was valued by EY as at 30 June 2014 using the discounted cash flow methodology. The company's forecast cash flows for the next five years to 2019 were assessed, and discounted back to the valuation date, using a discount rate that reflected not only the time value of money but also risk associated with the business's future operations. Orion's weighted average cost of capital (WACC), assessed at 6.7% post-tax, was used to discount its future cash flows.

Orion's regulated Customised Price path (CPP) period also ends in 2019. A terminal cash flow, to allow for cash flows beyond 2019, was assessed and discounted back to the valuation date. In assessing the terminal value, allowance was made for a conservative price adjustment to enable Orion to maintain a market return on its assets and maintain its investment in the network, and a 2.5% growth rate.

Sensitivity analysis of the impact of different assumptions on Orion's enterprise value as at 30 June 2014:

Change in	Decrease (m)	Increase (m)
WACC (+ or – 0.25%)	(59)	67
Cash expenses (+ or – 10%)	(19)	19
Capital expenditure (+ or – 5%)	(74)	74

It is noted in relation to the sensitivity analysis that there is to a degree, a natural valuation hedge, as material changes in these variables may be compensated by a regulatory corrective price adjustment at a future price reset.

##### 2015 review

EY met with Orion management to discuss key changes in the business and reviewed updated financial and capital expenditure forecasts. EY concluded that there had been no material changes in the business, and that any changes in assessed WACC due to a reduction in the risk free rate would be more or less offset by a reduction in terminal value as a consequence of a lower long term regulatory return. Overall, EY concluded that, while there were some indicators of improvement in value, such movement was unlikely to be material and hence the carrying value of **\$753m** is still appropriate.



## 2(b) Christchurch International Airport Ltd

The investment in Christchurch International Airport Ltd (CIAL) was valued as at 30 June 2013 using a combination of methods – a discounted cash flow approach for the core airport operations (comprising the aeronautical land, sealed surfaces and infrastructure, and the terminal facilities), a net asset value approach for the airport's property portfolio assets and a cost basis for various recently-acquired trading activities including the International Antarctic Centre, the Wash and Craddocks.

### Core airport operations

The company's forecast cash flows for the next ten years were assessed, and discounted back to the valuation date, using a discount rate that reflected not only the time value of money but also risk associated with the business's future operations. A terminal cash flow, to allow for cash flows beyond the explicit forecast period, was also assessed and discounted back to the valuation date. CIAL's weighted average cost of capital (WACC), assessed at 7.0% post-tax, was used to discount its future cash flows. A valuation cross-check, comparing the implied EBITDA multiple with other airport companies and with recent airport transactions, supported the discounted cash flow valuation of the core airport operations of \$541m.

Sensitivity analysis of the impact of different assumptions on the value of CIAL's core airport operations as at 30 June 2013:

Change in	Decrease (m)	Increase (m)
Revenue (+ or – 5%)	120	(120)
WACC (+ or – 5%)	70	(55)
Capital expenditure (+ or – 5%)	45	(45)
Operating expenditure (+ or – 5%)	20	(20)

### Property portfolio

The airport's property portfolio, which comprises land and buildings not associated with the core airport operations, the car parking building, and properties classified as investment properties, was valued on a net asset basis, on the grounds that:

- a ready market exists for property and hence direct valuation methods for individual assets are available;
- hypothetically these assets could be sold without materially affecting the core airport operations; and
- some assets are held for strategic purposes and hence their value under an earnings approach may be understated.

CIAL had engaged an independent valuer to undertake the valuation of the property portfolio. Based on the valuation figures provided, the value of the property portfolio was assessed at \$464m.

After deducting the company's net debt as at 30 June 2013, the value of CCHL's 75% shareholding was assessed at \$534.2m.

### 2015 review

EY met with airport management to discuss the current state of the aeronautical business, and compared current financial forecasts with those used in their 2013 valuation. EY concluded that it was unlikely that the value of the core airport operations had changed materially since 2013.

However, there has been a substantial uplift in the value of the airport's property portfolio, based on independent valuation of the company's investment properties and car parking land as at 30 June 2015. Incorporating the updated value of these property assets has the effect of increasing the value of CCHL's investment in CIAL from \$534.2m to **\$635.0m**, and this uplift has been recognised in the CCHL parent balance sheet.

The sensitivity of CIAL's investment property to different input assumptions is summarised in Note 8.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### GROUP STRUCTURE *contd.*

#### 2. Shares held in subsidiaries (*contd.*)

##### 2(c) Lyttelton Port Company Ltd

Prior to the 2015 financial year, the value of CCHL's investment in Lyttelton Port Company Ltd (LPC) was based on the quoted price on the New Zealand Stock Exchange as at 30 June 2014 for shares in the company.

In November 2014 CCHL completed a full takeover of LPC, and de-listed the company from the Stock Exchange. The minority shares were acquired at a price of \$3.95 per share. Additionally the port company paid a special dividend as a condition of the takeover offer of \$0.20 per share.

EY was commissioned to value the shares in LPC as at 30 June 2015. After considering various valuation methodologies, EY concluded that a capitalisation of maintainable earnings valuation was the most appropriate for the company's circumstances. LPC suffered extensive physical damage after the 2011 earthquakes and, while receiving insurance settlements totalling \$438m, faces a major capital repair and development programme over the next few years. The company's board has not yet approved a final multi-year capital budget, or related forecasts, and hence a DCF valuation is not appropriate at this time.

In determining LPC's maintainable earnings, EY reviewed recent and forecast financial performance, with EBITDA being considered an appropriate measure of maintainable earnings. Historical EBITDA was adjusted to remove the significant uplift in revenue that occurred as a direct result of additional import activity following the earthquakes. Expected future improvements to EBITDA as a result of the completion of earthquake repairs to wharves and other assets have not been factored in the maintainable earnings calculations, however, due to the aforementioned forecasting uncertainties.

EY then estimated an appropriate earnings multiple, based on observable port company transactions in Australasia, but adjusted downwards to reflect the uncertainties associated with the damaged state of the company's assets and the major repair programme that lies ahead. Applying this multiple to the assessed maintainable earnings results in an enterprise value of \$232.5m. To this is added the company's substantial cash holdings as a result of the insurance settlement and the value of the land held at Rolleston (which has not yet been developed and hence has not contributed to EBITDA) to give a total mid-point equity value of **\$458.5m**.

Sensitivity analysis of the impact of different assumptions on LPC's enterprise value as at 30 June 2015:

Change in	Decrease (m)	Increase (m)
Revenue (+ or - 5%)	43.4	(43.4)
EBITDA (+ or - 5%)	3.4	(3.4)
Overheads (- or + 5%)	31.3	(31.3)
EBITDA multiple (- or + 0.5 times)	15.5	(15.5)

##### 2(d) Enable Services Ltd

The investment in Enable Services Ltd (ESL) was valued as at 30 June 2015 using a two stage process. ESL is both a shareholder in, and contractor to, associate company Enable Networks Ltd (ENL), which is partly owned by Crown Fibre Holdings Ltd (CFH) and partly by ESL. ESL is contracted to build a fibre optic network for ENL and sell it to ENL as stages are completed. ESL receives funding from CCHL which it then invests in ENL in the form of non-voting equity and notes. ENL uses the proceeds from this funding to pay ESL for its contracting services. Hence ESL's major assets are construction work in progress and its investment in ENL. ENL also receives equity funding from CFH in the form of 'A' shares, which carry voting rights.

CCHL's investment in ESL was valued using the net asset value (as a going concern) methodology. Included in the net assets of ESL is its investment in ENL, which has been separately valued using the discounted cash flow methodology. The net asset valuation of ESL therefore incorporates the discounted cash flow valuation of ENL.

ENL's forecast cash flows for the next ten years were assessed, and discounted back to the valuation date, using a discount rate that reflected not only the time value of money but also risk associated with the business's future operations. A terminal cash flow, to allow for cash flows beyond the explicit forecast period, was also assessed and discounted back to the valuation date.

The company's weighted average cost of capital, assessed at 9.5% post-tax, was used to discount its future cash flows.

From the resulting enterprise value was deducted the value attributed to CFH's 'A' shares and debt owed to ESL to arrive at a mid-point value of ESL's interest in ENL of \$106.5m. To this was then added the other assets and liabilities of ESL (including \$160m of debt) to arrive at an overall value for CCHL's investment in ESL of **\$86.0m**.

Sensitivity analysis of the impact of different assumptions on ENL's equity value as at 30 June 2015:

Change in	Decrease (m)	Increase (m)
Revenue (+ or - 5%)	28.9	(29.2)
WACC (- or + 5%)	34.2	(29.9)
Capital expenditure (- or + 5%)	13.4	(13.8)
Operating expenses (+ or - 5%)	5.6	(6.0)

## 2(e) City Care Ltd

The investment in City Care Ltd (City Care) was valued as at 30 June 2015 using the future maintainable earnings methodology. In determining the company's maintainable earnings, EY reviewed recent and forecast financial performance, with EBITDA being considered an appropriate measure of maintainable earnings. Historical and forecast EBITDA was adjusted for gains and losses on the sale of property, plant and equipment, and averaged to determine a maintainable level for the ongoing business. No adjustment was made to EBITDA in relation to City Care's unexpectedly poor result in 2013, as it is considered that contracting companies can and do experience significant peaks and troughs in their business.

EY then determined an appropriate EBITDA multiple, taking into account the multiples of listed contracting companies (discounted for size and liquidity), and further adjusted to take account of the (temporary) favourable trading conditions that City Care has experienced since the earthquakes, the recent loss of some key contracts and the gradual winding down of the SCIRT contract.

Applying the resultant multiple to the assessed maintainable earnings resulted in an enterprise value of \$111.4m. To this was added surplus land at Springs Road, independently valued by Colliers International at \$9.1m, less net debt of \$7.6m, to arrive at an assessed mid-point equity value of **\$112.9m**.

A sensitivity analysis of the impact of different assumptions on City Care's enterprise value was performed as at 30 June 2015 as follows:

Change in	Decrease (m)	Increase (m)
EBITDA (+ or - 5%)	4.3	(4.4)
EBITDA multiple (- or + 0.5 times)	12.9	(13.0)
Gross margin (- or + 5%)	10.6	(10.7)

## 2(f) Red Bus Ltd

The investment in Red Bus Ltd (Red Bus) was last valued as at 30 June 2012 using the realisation of assets methodology. The combined effects of the Canterbury earthquakes, the loss of contracts by Red Bus and the move by Environment Canterbury to impose gross contracts significantly impacted the company's profitability. Consequently, it was considered appropriate at that stage to value the company on a net asset orderly realisation basis. This methodology included significant discounts, which include realisation costs, liquidation costs and an incentive for a purchaser.

EY revalued the company as at 30 June 2015. They considered that, as Red Bus' financial performance has improved over the last three years, and is forecast to continue to improve, it was now appropriate to value the company on a net asset going concern basis rather than on a net asset orderly realisation basis. An earnings-based methodology was not considered appropriate given that recent years have not been profitable and a number of routes will be coming up for tender.

Taking the above factors into account, the value of CCHL's equity investment in Red Bus as at 30 June 2015 was assessed at a mid-point of **\$43.5m**.

Given the method of valuation, it is considered that there is limited sensitivity to variation in input assumptions.



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### GROUP STRUCTURE contd.

#### 2. Shares held in subsidiaries (contd.)

##### 2(g) EcoCentral Ltd

The investment in EcoCentral Ltd (EcoCentral) was valued as at 30 June 2015 using the capitalisation of maintainable earnings methodology. This was considered the most appropriate basis of valuation given that EcoCentral is a well-established, mature company with a consistent record of profitability.

EY assessed EBITDA as being a suitable measure of profitability, and reviewed historical and forecast EBITDA to determine an appropriate level of maintainable earnings. EY then determined an appropriate EBITDA multiple, based on companies in similar industries but discounted to take account of size and liquidity, and the temporary favourable trading conditions following the Canterbury earthquakes.

The resultant midpoint enterprise value of EcoCentral was assessed at \$13.3m which, after deduction of debt, equates to an equity value of **\$9.3m**.

A sensitivity analysis of the impact of different assumptions on EcoCentral's equity value was performed as at 30 June 2015 as follows:

Change in	Decrease (m)	Increase (m)
Overhead expenses (+ or - 5%)	5.7	(5.7)
Revenue (+ or - 5%)	6.3	(6.3)
EBITDA multiple (- or + 0.5 times)	1.8	(1.8)

### Accounting policy

#### Subsidiaries

Subsidiaries are all those entities over which the Group has the power to govern the financial and operating policies so as to obtain benefits from their activities. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

The financial statements of the subsidiaries (other than Orion New Zealand Ltd – see above) are prepared for the same reporting period as the parent company, using consistent accounting policies. In preparing the consolidated financial statements, all inter-company balances and transactions, income and expenses and profit and losses resulting from intra-group transactions are eliminated in full.

Subsidiaries are fully consolidated from the date on which control is transferred to CCHL and cease to be consolidated from the date control ceases. The purchase method of accounting is used to account for the consolidation of subsidiaries.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. The acquisition method of accounting involves recognising at acquisition date, separately from goodwill, the identifiable assets acquired, the liabilities assumed and any non-controlling interest in the acquiree. The identifiable assets acquired and the liabilities assumed are measured at their acquisition date fair values. The difference between the above items and the fair value of the consideration (including the fair value of any pre-existing investment in the acquiree) is goodwill or a discount on acquisition.

A change in the ownership interest of a subsidiary that does not result in a loss of control is accounted for as an equity transaction. The difference between the carrying value of the non-controlling interests and the consideration paid is recognised directly in equity attributable to the parent, in accordance with the requirements of NZ IAS 27.

Non-controlling interests are allocated their share of net profit after tax in the statement of comprehensive income and are presented within equity in the consolidated balance sheet, separately from the equity of the owners of the parent.

#### Joint ventures

Joint ventures are those entities over whose activities the Group has joint control, established by contractual agreement. The Group's share of the assets, liabilities, revenues and expenses of any joint venture is incorporated into the Group's financial statements on a line by line basis using the proportionate method.

### 3. Business combinations

#### 3(a) CCHL takeover of Lyttelton Port Company Ltd

In October 2014, CCHL acquired the remaining 20.43% of the shares in Lyttelton Port Company Ltd (LPC) that it did not already own, taking its shareholding in LPC from 79.57% to 100%. The consideration for the purchase of these shares was \$3.95 per share. Additionally, LPC paid a special dividend to all shareholders prior to the takeover of \$0.20 per share.

In the parent company financial statements, the special dividend was recorded as revenue, and the purchase consideration as an addition to carrying value of the investment. The investment was subsequently revalued at balance date as described in Note 2.

In the group financial statements, the non-controlling interest in the average net asset value of LPC of \$108.8m (20.43% of \$532.4m) was debited to non-controlling interests, as shown in the statement of changes in equity. The difference of \$26.8m between the acquisition cost of \$82.0m and the non-controlling interest of \$108.8m, attributable to CCHL, was credited to group retained earnings. It was not considered appropriate to recognise this as a gain though profit or loss given that the acquisition was an increase in the holding of an existing investment rather than a new business combination.

#### 3(b) City Care Ltd acquisition

In September 2014, City Care Ltd acquired the assets and business of Command Management Ltd and related companies - a heating, ventilation and air conditioning installation and servicing business. The consideration and assets acquired are detailed below. The contingent consideration, currently held in an escrow account, is payable upon a target EBIT being achieved within 12 months of completion date.

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>Assets acquired in business combination</b>					
Property, plant and equipment		297	-	-	-
Other payables		(185)	-	-	-
Total identifiable net assets		112	-	-	-
Goodwill	17	553	-	-	-
Total		665	-	-	-
<b>Consideration</b>					
Cash		415	-	-	-
Contingent consideration		250	-	-	-
		665	-	-	-

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### GROUP STRUCTURE contd.

#### 4. Non-controlling interests in subsidiary companies

Set out below is summarised financial information for each subsidiary that has non-controlling interests. At 30 June 2015, Orion New Zealand Ltd ('Orion') and Christchurch International Airport Ltd ('CIAL') were the only subsidiaries not 100%-owned by CCHL, with a full takeover of Lyttelton Port Company Ltd ('LPC') having been completed in the 2015 financial year, as described in Note 26(b).

	30 June 2015				30 June 2014				
	Orion \$'000	CIAL \$'000	Consol adjs \$'000	Total \$'000	Orion \$'000	CIAL \$'000	LPC \$'000	Consol adjs \$'000	Total \$'000
Non-controlling interest (NCI)	10.7%	25.0%			10.7%	25.0%	20.4%		
Revenue	332,894	177,264			269,670	139,923	478,081		
Net profit after tax	82,615	39,274			50,455	15,694	343,226		
Other comprehensive income (OCI)	83	(7,824)			79,636	67,670	1,861		
Total comprehensive income	82,698	31,450			130,091	83,364	345,087		
Profit allocated to NCI	8,860	9,819	106	18,785	5,411	3,924	70,062	-	79,397
OCI allocated to NCI	9	(1,956)	1	(1,946)	8,541	16,918	380	(1)	25,838
Current assets	24,367	17,219			24,558	13,557	343,909		
Non-current assets	1,062,910	1,199,713			1,017,131	1,164,020	253,557		
Current liabilities	50,264	57,561			44,905	41,779	27,986		
Non-current liabilities	277,319	392,606			263,788	390,565	36,359		
Net assets	759,694	766,765			732,996	745,233	533,121		
Carrying amount of NCI	81,477	191,691	(4,071)	269,097	78,614	186,308	108,825	(79)	373,668
Operating cash flows	114,187	63,885			85,548	42,083	24,571		
Investing cash flows	(68,094)	(43,677)			(52,343)	(34,542)	239,159		
Financing cash flows*	(46,281)	(18,918)			(33,951)	(6,817)	(32,516)		
	(188)	1,290			(746)	724	231,214		
* Includes dividends paid to NCI	(6,006)	(2,480)	-	(8,486)	(3,646)	(1,640)	(418)	-	(5,704)
Plus LPC prior to takeover	-	-	(4,158)	(4,158)					
				(12,644)					



<b>5. Associated companies</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
Balance at start of year		37,245	34,599	-	-
Further investment		6,800	7,804	-	-
Share of total recognised revenues and expenses		(3,255)	(5,158)	-	-
		40,790	37,245	-	-
Summarised financial statements of associates					
Assets		144,371	92,362		
Liabilities		(97,392)	(52,575)		
Revenue		8,492	5,234		
Net profit/(loss)		(6,137)	(8,141)		

Enable Networks Ltd (ENL) is the only associated company of the Group. Its principal place of business is Christchurch and is incorporated in New Zealand. Its balance date is 30 June. There is no goodwill included in its carrying value (2014: Nil).

Enable Services Ltd (ESL) entered an agreement with Crown Fibre Holdings Ltd (CFH) and ENL on 31 May 2011 relating to the construction, deployment and operation of the UFB network for the greater Christchurch area. ENL is jointly owned by ESL and CFH, and purchases the network in stages as it is constructed by ESL. Funding arrangements are summarised as follows:

#### *A Shares*

A shares have voting rights but do not receive dividends. ESL funds approximately 33% of the cost of the Communal Infrastructure in return for A shares in ENL as a non-cash transaction. The remaining 67% is funded by CFH to ENL in cash.

#### *B Shares*

B shares have dividend rights but do not have voting rights. Where free cash flow in ENL is insufficient to purchase UFB network, ENL is funded by ESL using a hierarchy of specified equity, then debt through note instruments and if required through B shares.

All A shares and B shares in ENL convert to ordinary shares in 2021.

#### *Associate status*

Although ESL holds the substantial majority of total shares issued in ENL, it only holds approximately 44% (2014: 49%) of the voting shares and does not control ENL. It is deemed to hold significant influence over ENL through its holding of A and B shares and therefore accounts as an associate for ENL.

## **Accounting policy**

### **Associated companies**

Associates are entities over which the Group has significant influence but not control, generally accompanying a shareholding of between 20% and 50% of the voting rights.

Investments in associates are accounted for in the consolidated financial statements using the equity method, after initially being recognised at cost.

The Group's share of its associates' post-acquisition profits or losses is recognised through profit or loss, and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment.

When the Group's share of losses in an associate equals or exceeds its interest in the associate, including any other unsecured receivables, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate.

Unrealised gains on transactions between CCHL and its associates are eliminated to the extent of the Group's interest in the associates. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of associates are either changed where necessary to ensure consistency with the policies adopted by CCHL, or appropriate adjustments made in the consolidation.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### GROUP STRUCTURE contd.

<b>6. Joint arrangements</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
<b>Summarised financial information for joint venture</b>					
Cash		269	-	-	-
Other current assets		1,224	-	-	-
Financial liabilities		(35)	-	-	-
Other current liabilities		(1,458)	-	-	-
Net assets		-	-	-	-
Revenue		1,458	-	-	-
Expenses		(1,458)	-	-	-
Income tax		-	-	-	-
Net profit		-	-	-	-

In December 2014, City Care Ltd entered into an unincorporated joint venture – City Care Ltd John Fillmore Contracting Ltd Joint Venture. The joint venture is a 50/50 strategic partnership to tender for a specific contract. There are no commitments or contingent liabilities in respect of this joint venture.

#### *Joint operation*

City Care Ltd also has a 20% interest in the Stronger Christchurch Infrastructure Rebuild Team Joint Venture (SCIRT JV). The SCIRT JV is structured as an unincorporated joint venture and is not a separate vehicle, therefore the arrangement is treated as a joint operation. The company reflects its share of revenue and profit through its financial statements.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Key Assets &amp; Liabilities

## 7. Property, plant &amp; equipment

Group	Freehold land \$'000	Buildings \$'000	Plant & equipment \$'000	Electricity distribution system \$'000	Specialised assets \$'000	Work in progress \$'000	Total \$'000
<b>Gross carrying amount</b>							
Cost/valuation at 1 July 2013	415,982	387,125	335,955	830,231	368,128	68,772	2,406,193
Additions	3,619	11,882	39,847	61,135	19,137	-	135,620
Disposals	-	(1,953)	(7,285)	(4,510)	(257)	-	(14,005)
Re-classified as held for sale	-	-	(1,833)	-	-	-	(1,833)
Net movements in work in progress	-	-	-	-	-	28,004	28,004
Net revaluation increments/(decrements)	4,403	7,086	-	17,208	(5,598)	-	23,099
Transfers	(762)	2,172	3,382	(89)	14,893	(19,250)	346
<b>Cost/valuation at 30 June 2014</b>	<b>423,242</b>	<b>406,312</b>	<b>370,066</b>	<b>903,975</b>	<b>396,303</b>	<b>77,526</b>	<b>2,577,424</b>
Additions	46,295	2,471	21,316	45,632	44,660	-	160,374
Additions through business combinations	-	-	292	-	-	-	292
Disposals	(5,590)	(232)	(7,699)	(1,205)	-	-	(14,726)
Reversal of re-classification as held for sale	-	-	1,833	-	-	-	1,833
Net movements in work in progress	-	-	-	-	-	32,669	32,669
Net revaluation increments/(decrements)	619	-	-	116	-	-	735
Transfers and other	(3,449)	5,132	3,416	-	5,891	(10,641)	349
<b>Cost/valuation at 30 June 2015</b>	<b>461,117</b>	<b>413,683</b>	<b>389,224</b>	<b>948,518</b>	<b>446,854</b>	<b>99,554</b>	<b>2,758,950</b>
<b>Accumulated depreciation &amp; impairment</b>							
Accumulated balance at 1 July 2013	(1,644)	(47,686)	(165,323)	(56,784)	(66,393)	-	(337,830)
Disposals	-	780	6,276	560	3	-	7,619
Revaluation adjustments	-	56,119	-	86,991	19,198	-	162,308
Re-classified as held for sale	-	-	1,467	-	-	-	1,467
Impairment losses	1,610	(320)	-	-	-	-	1,290
Depreciation expense	(10)	(22,060)	(25,003)	(30,782)	(18,767)	-	(96,622)
Transfers and other	(16)	125	(123)	14	-	-	-
<b>Accumulated balance at 30 June 2014</b>	<b>(60)</b>	<b>(13,042)</b>	<b>(182,706)</b>	<b>(1)</b>	<b>(65,959)</b>	<b>-</b>	<b>(261,768)</b>
Disposals	-	113	6,509	50	-	-	6,672
Re-classified as held for sale	-	-	(1,467)	-	-	-	(1,467)
Depreciation expense	(2)	(22,720)	(25,754)	(35,529)	(14,581)	-	(98,586)
Transfers and other	-	-	-	-	1,261	-	1,261
<b>Accumulated balance at 30 June 2015</b>	<b>(62)</b>	<b>(35,649)</b>	<b>(203,418)</b>	<b>(35,480)</b>	<b>(79,279)</b>	<b>-</b>	<b>(353,888)</b>
Carrying amount at 30 June 2014	423,182	393,270	187,360	903,974	330,344	77,526	2,315,656
Carrying amount at 30 June 2015	461,055	378,034	185,806	913,038	367,575	99,554	2,405,062



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### KEY ASSETS & LIABILITIES *contd.*

#### 7. Property, plant & equipment *(contd.)*

Of the carrying amount of \$2,409m as at 30 June 2015, \$1,055m (2014: \$1,010m) was attributable to Orion New Zealand Ltd and \$930m (2014: \$957m) to Christchurch International Airport Ltd – 82% in total (2014: 85%). The parent company had property, plant and equipment of \$0.2m (2014: Nil).

##### Orion New Zealand Ltd

###### *Electricity distribution network*

The electricity distribution network was revalued to fair value of \$904m as at 31 March 2014 by independent valuer Ernst & Young Transaction Advisory Services Limited (EY). Including capital work in progress, this resulted in a total network valuation of \$939m.

In the absence of an active market for the network, EY calculated fair value using significant unobservable inputs (Level 3, as defined in NZ IFRS 13) and a discounted cash flow (DCF) methodology. EY based its cash flow forecasts on Orion's cash flow forecasts, adjusted to remove the impacts of expansionary growth on forecast future revenues, operating expenditure and capital expenditure.

EY's key valuation assumptions were that:

- network revenues will be consistent with Orion's customised price-quality path (CPP) settings for the five years commencing 1 April 2014 and network revenues will return to the Commerce Commission's default price-quality path (DPP) from 1 April 2019, with prices thereafter forecast to increase at CPI
- non-expansionary "infill" growth will be 0.3% per annum
- the appropriate DCF discount rate is 6.7% post-tax.

EY performed a sensitivity analysis on a number of variables as follows:

Change in	Decrease (m)	Increase (m)
Operating expenses (- or + 10%)	16	(16)
Discount rate (- or + 0.25%)	40	(37)
Regulatory post tax cost of capital (-0.7%) <sup>1</sup>	N/A	(79)
Capital expenditure (- or + 5%)	24	(24)

EY reviewed the carrying value for the electricity network as at 31 March 2015, using a similar methodology to that described above, based on Orion's updated financial forecasts, and updated DCF discount rate, and the Commerce Commission's decision to reduce the regulatory cost of capital estimate to the 67th percentile estimate. EY concluded that there were no indicators that the carrying value for the electricity distribution network as at 31 March 2015 was materially different from fair value as at that date.

###### *Land and non-substation buildings*

Orion's land and non-substation buildings were revalued to fair value as at 31 March 2014 by CBRE Limited. Land at a sample of substation sites was valued using sales comparisons and unit metre frontage methodologies (Level 2 as defined in NZ IFRS 13), and compared with their respective rateable values. The comparisons were then used to develop standard site multipliers, which were applied to rateable land values for approximately 2,200 substation sites. Fair values for approximately 35% of Orion's land and non-substation buildings (by value) were calculated using significant unobservable inputs (Level 3, as defined in NZ IFRS 13). Land at the two largest substations was valued using DCF and/or sales comparison approaches, reflecting the highest and best use of each (Level 3).

Orion's head office land and building was valued using a market rental assessment and a capitalization rate of 7.75% (Level 3). The valuer concluded that the fair values of the head office building and land were \$10.4m and \$3.6m respectively, thus confirming their carrying values.

The valuer reviewed the value of the above assets as at 31 March 2015, using a similar methodology, and concluded that there were no indicators that the carrying value as at 31 March 2015 was materially different to fair value.

###### *Restrictions over title*

There are no restrictions over the title of Orion's property, plant and equipment, nor is any property, plant and equipment pledged as security for liabilities.

### Christchurch International Airport Ltd

The company's land, buildings, terminal facilities, car parking assets, and sealed surface and infrastructure assets are recorded at fair value and, in the absence of significant observable inputs, are classified as Level 3 within the fair value hierarchy as defined by NZ IFRS 13 – Fair Value Measurement. The methods of valuation applied by independent valuers are as follows:

#### Land

- Specialised assets: where there is no market based evidence of the sale of such land the value has been determined taking into account:
  - its existing zoning and use as an airport
  - benchmark selling prices for land in the local commercial, industrial, service, residential and rural markets
  - adjustments to reflect the unique features of the land which includes its size, location, titles, easements and services
  - the overall land use plan for Christchurch Airport.
- Commercial portfolio: with valuations taking reference to the wider market for sales evidence of land zoned for similar permitted activities, with adjustments made for the size, location and physical characteristics of these assets.

#### Buildings

At market value based on the estimated amount for which a property would exchange on the date of valuation between a willing buyer and willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently, and without compulsion, but with the explicit assumption that the existing use of the asset is ignored.

Where a building is a specialised asset then it is valued at optimised depreciated replacement cost (ODRC). ODRC measures the minimum cost of replacing or replicating the service potential embodied in the assets with modern equivalent assets in the most efficient way practicable, given the service requirements, the age and condition of the existing assets and replacement in the normal course of business.

#### Terminal facilities

Terminal facilities are a specialised asset and are valued at optimised depreciated replacement cost.

#### Car parking assets

Car parking assets are valued using a discounted cash flow valuation approach, using a forecast ten year discount period and an allowance for an appropriate terminal value reflecting an estimate of their residual estimated life. The approach to the allocation of the car park valuation is to assess the pro-rata share of an ODRC based valuation of the car parking assets, and then apportion the additional value over and above this to the underlying land value.

#### Sealed surfaces and infrastructure assets

The ODRC approach is utilised to value sealed surfaces and infrastructure assets. The optimisation process minimises the cost of replacing the services offered, given the age and condition of the existing assets and recognising the incremental process (brownfield) associated with airport development. Costs reflect the replacement of current assets with modern equivalents, an optimised construction sequence and adjustment to allow for the difficulties associated with a "brownfield" environment. Adjustments have been made to eliminate surplus assets, obsolescence and over design. The valuation methodology considers the asset inventory (description and quantity of assets), relevant optimisation, estimation of the current replacement cost and depreciation to reflect remaining life expectancy.

#### Revaluation

On 30 June 2014 car parking assets and commercial building assets were revalued by independent valuers Crighton Anderson Property and Infrastructure Ltd. Sealed surfaces, infrastructure assets and terminal and specialised buildings were valued by independent valuers Opus International Limited as at 30 June 2014.

The valuation methodologies used in the revaluation as at 30 June 2014 were consistent with those used in the last valuation. Land was last revalued on 30 June 2013.

The valuers performed a sensitivity analysis on a number of variables, as follows:

Category	Change in	Increase (m)	Decrease (m)
Land	Discount rate (– or + 5%)	14	(14)
Investment properties	Cost estimate (– or + 5%)	12	(12)
Infrastructure/sealed surfaces	Cost estimate (– or + 5%)	8	(8)
Buildings	Cost estimate (– or + 5%)	2	(2)
Terminal	Cost estimate (– or + 5%)	17	(17)
Car parking	Discount rate (– or + 5%)	5	(5)

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### KEY ASSETS & LIABILITIES *contd.*

#### 7. Property, plant & equipment (*contd.*)

##### **Lyttelton Port Company Ltd**

Net carrying value at 30 June 2015 was \$328m (2014: \$249m). Lyttelton Port Company Ltd's (LPC's) assets are carried at 2006 valuation (or cost for subsequent additions) less accumulated depreciation and impairment charges. During the course of the 2014 year company management assessed that there was no change in the useful economic lives of items of property, plant and equipment, other than for a seawall with a carrying value of \$9m which was transferred to land as part of the reclamation project, and hence its useful life has become indefinite (2014: Nil).

The LPC board considered an indicator of impairment for the group's assets at 30 June 2015, following the takeover and delisting of the company in 2014. As required by NZ IAS 36 Impairment of Assets, the LPC board undertook an impairment test and engaged an independent advisor. After completing this assessment, the LPC concluded that there was no impairment of the company's assets as at 30 June 2015, which included \$226m of cash and bank deposits, on the basis that the fair value of the company incorporating committed capital expenditure exceeded the carrying amount. Recent investments in property, plant and equipment were necessary to restore the resilience of the company's assets and to protect the future income streams of the company. Capital investments will continue to be made considering the impact on operational resilience and investment return.

The company's impairment assessment includes certain assumptions on coal handling volumes, for which the actual results may differ as a result of the voluntary administration of Solid Energy, as outline in Note 23. At the date of the approval of these financial statements, this assessment reflects the best available information and views of the company with respect to its future coal handling activities.

##### **Enable Services Ltd, City Care Ltd, Red Bus Ltd and EcoCentral Ltd**

The net carrying value of the property, plant and equipment of these companies at 30 June 2015 comprised less than 5% of total group assets. Assets of these companies are either independently revalued at regular intervals, or carried at cost less accumulated depreciation.

### Accounting policy

#### **Property, plant and equipment**

Land, buildings, electricity distribution network, airport sealed surfaces, car parking building and infrastructure assets (except for investment properties – refer to Note 8, and for land and buildings owned by Lyttelton Port Company Ltd and EcoCentral Ltd) are shown at fair value, based on valuations by external independent valuers, less subsequent depreciation.

Airport sealed surfaces, car parking building, car parks, harbour structures and other infrastructure assets are aggregated and disclosed as specialised assets.

Valuations are performed with sufficient regularity to ensure that the fair value of the assets does not vary materially from their carrying value.

Any revaluation increase arising on the revaluation of these assets is credited to the asset revaluation reserve included in other comprehensive income, except to the extent that it reverses a revaluation decrease for the same asset previously recognised as an expense through profit or loss, in which case the increase is credited to profit or loss to the extent of the decrease previously charged. A decrease in carrying amount arising on the revaluation of these assets is charged as an expense through profit or loss to the extent that it exceeds the balance, if any, held in the asset revaluation reserve relating to a previous revaluation of that asset.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Additions are recorded at historical cost less depreciation until the next revaluation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Cost may also include transfers from equity of any gains/losses on qualifying cash flow hedges of foreign currency purchases of property, plant and equipment.

All other property, plant and equipment is stated at historical cost less depreciation.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives.

Assets to be depreciated include:

Buildings	1-100 yrs	Harbour structures	3-50 yrs
Building fit-out/services	30-70 yrs	Electricity distribution system	60 yrs
Car park	50 yrs	Airport infrastructure and roads	15-50 yrs
Office/computer equipment	1-10 yrs	Active telecommunications equip.	5 yrs
Mobile plant incl. vehicles	2-30 yrs	Vessels	5-25 yrs
Buses	17-26 yrs	Seawalls	100 yrs
Sealed surfaces (other than roads)	9-100 yrs	Container cranes	30 yrs

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. Capital work in progress is not depreciated until commissioned. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are recognised through profit or loss. When revalued assets are sold, any revaluation reserve relating to the particular asset is transferred to retained earnings.

#### ***Distinction between capital and revenue expenditure***

Capital expenditure is defined as all expenditure incurred in the creation of a new asset and any expenditure that results in a significant restoration or increased service potential for existing assets. Constructed assets are included in property, plant and equipment as each becomes operational and available for use. Revenue expenditure is defined as expenditure that is incurred in the maintenance and operation of the property, plant and equipment of the Group.

## **8. Investment property**

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
Balance at beginning of financial year		193,175	178,188	-	-
Transfer (to)/from property, plant & equipment		14,754	275	-	-
Additional capitalised expenditure		31,261	5,489	-	-
Disposal		(2,184)	-	-	-
Net gain/(loss) from fair value adjustments	10	18,086	9,223	-	-
Balance at end of financial year		255,092	193,175	-	-

All of the Group's investment property is held by Christchurch International Airport Ltd. Included in the amount above is \$26.8m (2014: \$10.5m) relating to investment properties under construction, but sufficiently advanced to enable a fair value to be assessed by the independent valuer. These properties are carried at fair value on completion less estimated costs to complete.

#### ***Valuation of investment property***

The valuation as at 30 June 2015 was completed by Crighton Anderson Property and Infrastructure Ltd, registered valuers. The basis of valuation is fair value, being the estimated amount for which an asset should exchange on the date of valuation between a willing buyer and a willing seller in an arm's-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently and without compulsion.

The valuation methodologies used were a direct sales comparison or a direct capitalisation of rental income using market comparison of capitalisation rates, supported by a discounted cash flow approach. The valuation methodologies are consistent with the prior year.

Principal assumptions used in establishing the valuations were:

- Average rental yield rate 8.56% (2014: 9.49%)
- Average market capitalisation rate 7.77% (2014: 8.89%)
- Weighted average lease term 4.63 years (2014: 4.40 years).



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### KEY ASSETS & LIABILITIES contd.

#### 8. Investment property (contd.)

##### Accounting policy

##### Investment property

Land is held by the company for long term and strategic purposes and is not held for resale. Investment properties are land and buildings where the building is built to maximise the return on land and buildings as an "interim use", are held for long term rental yield and are not occupied by the company. Investment property also includes property that is being constructed or developed for future use as investment property.

Properties leased to third parties under operating leases are generally classified as investment property unless:

- The occupants provide services that are integral to the operation of the Group's business and/or these services could not be provided efficiently and effectively by the lessee in another location;
- The property is being held for future delivery of services;

Land where there are infrastructure services in place up to its boundary or there is a firm commitment to provide such infrastructure and the further development of that land is signalled within the next three years (being the current business planning cycle) is classified as investment property. Buildings that are held for a currently undetermined future use, or that are vacant but held to be leased out under one or more operating leases, are classified as investment properties.

The classification of properties is done at the lowest possible level. Thus, where part of a property is occupied by a party other than the Group, consideration is given to whether that portion of the building could be classified as an investment property. Classification as an investment property will be indicated if the section of the building could be separately sold or leased under a finance lease. If the section of the property occupied by a party other than the Group is unable to be sold or leased separately from the rest of the building, the building is assessed as a whole and will usually only be classified as investment property if the Group occupies an insignificant portion of the total building.

Investment property is carried at fair value, based on discounted cash flow projections, as determined annually by external valuers. Gains or losses arising from a change in fair value are recorded in the Statement of Financial Performance.

Fair value measurement on property under construction is only applied if the fair value is considered to be reliably measurable. If it is determined that the fair value of an investment property under construction is not reliably determinable but the company has an expectation that the fair value of the property will be reliably determinable when construction is complete, the investment property under construction will be measured at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier).

**9. Borrowings & finance costs**

		Current 2015 \$'000	Non-current 2015 \$'000	Total 2015 \$'000	Current 2014 \$'000	Non-current 2014 \$'000	Total 2014 \$'000
	Note						
<b>9(a) Group</b>							
<b>Unsecured:</b>							
Commercial paper		65,000	-	65,000	53,000	-	53,000
Bonds and floating rate notes		100,000	239,278	339,278	25,000	324,777	349,777
Loans from external parties		25,000	191,000	216,000	-	188,800	188,800
Loans from group entities	26(a)(iii)	-	208,000	208,000	-	101,500	101,500
Finance lease liabilities	9(d)	2,020	13,635	15,655	1,486	15,612	17,098
		192,020	651,913	843,933	79,486	630,689	710,175
<b>Secured:</b>							
Finance lease liabilities		-	8,600	8,600	-	18,690	18,690
		-	8,600	8,600	-	18,690	18,690
<b>Total group borrowings</b>		192,020	660,513	852,533	79,486	649,379	728,865
<b>9(b) Parent</b>							
<b>Unsecured:</b>							
Commercial paper		65,000	-	65,000	53,000	-	53,000
Bonds and floating rate notes		100,000	115,000	215,000	25,000	205,000	230,000
Loans from group entities	26(a)(iii)	-	208,000	208,000	-	101,500	101,500
<b>Total parent borrowings</b>		165,000	323,000	488,000	78,000	306,500	384,500

Except as disclosed in Note 28, the carrying amount of the Group's current and non-current borrowings approximates their fair value – ie. the amount at which these liabilities are expected to be settled for.

**CCHL parent company**

CCHL's borrowings at 30 June 2015 comprised:

- Bonds and floating rate notes totalling \$215m (2014: \$230m) in six tranches ranging from \$10m to \$70m. These borrowings mature at various intervals until November 2019. Interest on floating rate bonds is based on bank bill rates plus the relevant issue margin, with a weighted average borrowing cost (before hedging) at balance date of 4.51% (2014: 4.35%). Bond coupon rates are at 6.87% (2014: 6.87%).
- Loans from Christchurch City Council of \$208.0m (2014: \$101.5m) - see Note 26(a)(iii).
- Commercial paper of \$65m (2014: \$53m). This is short term debt on a 90 day rollover period. The weighted average rate at balance date was 3.7% (2014: 3.6%);
- The company also has an undrawn \$100m (2014: \$150m) bank facility. This matures in December 2015.
- CCHL's weighted average cost of borrowing (post-hedging) at balance date was 5.42% (2014: 5.68%).

The borrowings have been put in place under a \$650m debt issuance programme. The borrowings are unsecured, but the loan documentation imposes certain covenants and restrictions on CCHL. CCHL has issued uncalled capital of \$650m to support this programme (refer Note 24). The company has entered into derivative contracts to hedge its exposure to interest rate fluctuations (refer Note 20(f)).

CCHL has complied with the financial covenants of its borrowing facilities during the 2015 and 2014 reporting periods.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### KEY ASSETS & LIABILITIES *contd.*

#### 9. Borrowings & finance costs *(contd.)*

##### Orion New Zealand Ltd

Orion New Zealand Ltd's bank debt of \$70m (2014: \$59m) is unsecured against the company. However a deed of negative pledge and guarantee requires the company to comply with certain covenants.

Interest rates for all draw downs on the bank loan facilities are floating, based on bank bill rates plus a margin. As at 31 March 2015 this rate (including margin) averaged 4.24% (2014: 3.62%). The company has entered into derivative contracts to hedge its exposure to bank bill interest rate fluctuations. Daily commitment fees are also payable on the facilities.

##### Christchurch International Airport Ltd

The company has a \$235m (2014: \$205m) funding facility with four banks and a subordinated loan of \$25m (2014: \$50m) from CCHL, to fund the on-going business and future property and commercial development. It also has an overdraft facility of \$1m (2014: \$1m).

Total bond funding is \$125m (2014: \$125m). \$75m of the bond funding is held at fair value in the balance sheet, as it is subject to a fair value hedge relationship.

All borrowings under the bank facility and overdraft facility are unsecured and supported by a negative pledge deed. Interest rates paid during the year, including offsetting interest rate swaps, ranged from 6.2% to 6.5% (2014: 6.1% to 6.7%). The bond constitutes direct, unsecured, unsubordinated obligations and will rank equally with all other unsecured, unsubordinated indebtedness.

##### City Care Ltd

Bank loans of \$8.6m (2014: \$18.7m) are secured by a debenture over the assets and undertakings of the company, and made under a committed cash advance facility of \$50m (2013: \$50m). The facility is structured as a two year rolling facility with a current maturity date of 28 February 2017. Interest rates on the floating rate debt are based on bank bill rates plus a margin and averaged 4.35% for the year (2014: 3.75%).

Lyttelton Port Company Ltd, Enable Services Ltd, Red Bus Ltd and EcoCentral Ltd

These companies had no external debt as at 30 June 2015 (2014: Nil). Enable Services Ltd and EcoCentral Ltd are party to borrowing arrangements with CCHL as described in Note 26(f).

### Accounting policy

#### Borrowings

Interest-bearing borrowings are recognised initially at fair value less directly attributable transaction costs. Subsequently borrowings are stated at amortised cost with any difference between cost and redemption value being recognised through profit or loss over the period of the borrowings on an effective interest basis.

Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use or sale) are capitalised as part of the cost of that asset in accordance with NZ IAS 23 Borrowing costs (revised). All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

<b>Borrowings &amp; finance costs (contd.)</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
<b>9(c) Undrawn borrowing facilities</b>					
Floating rate – expiring within one year		120,000	40,000	100,000	–
Floating rate – expiring beyond one year		170,400	267,510	–	150,000
Total undrawn borrowing facilities		290,400	307,510	100,000	150,000
<b>9(d) Finance lease liabilities</b>					
No later than one year		4,856	3,700	–	–
Later than one year and not later than five years		8,455	8,786	–	–
Later than five years		25,835	29,934	–	–
Minimum lease payments		39,146	42,420	–	–
Less future finance charges		(23,491)	(25,322)	–	–
Present value of minimum lease payments		15,655	17,098	–	–
<b>Minimum future lease payments</b>					
No later than one year		2,020	1,486	–	–
Later than one year and not later than five years		3,633	3,343	–	–
Later than five years		10,002	12,269	–	–
Total present value of minimum lease payments		15,655	17,098	–	–
<b>Represented by</b>					
Current portion		2,020	1,486	–	–
Non-current portion		13,635	15,612	–	–
		15,655	17,098	–	–

The finance lease liability relates to agreements between Orion and Transpower New Zealand Ltd of between eight and 35 years for Transpower to construct assets at its local grid exit points. Orion does not own the assets at the end of the lease term and there is no residual value or security provided.

## Accounting policy

### Finance lease liabilities

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are recognised as an expense in profit or loss.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### KEY ASSETS & LIABILITIES contd.

<b>9. Borrowings &amp; finance costs (contd.)</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
<b>9(e) Financing costs</b>					
<b>Interest expense</b>					
Bank borrowings		16,294	20,253	–	77
Debt instruments		22,855	19,422	15,867	15,559
Related party debt	26(b)	9,656	3,052	9,656	3,052
Finance leases		1,684	1,772	–	–
Other interest		–	12	–	20
		50,489	44,511	25,523	18,708
<b>Interest capitalised</b>					
Property, plant & equipment		–	(799)	–	–

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Profit &amp; Loss Information

10. Operating revenue	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
Sale of goods		36,512	26,185	-	-
Rendering of services		655,408	640,807	184	2
Construction contract revenue		248,416	214,666	-	-
Capital contributions		6,467	4,566	-	-
Electricity transmission rental rebates		2,908	4,102	-	-
Rental income from investment properties		14,985	13,566	-	-
Other rental revenue		53,584	57,273	-	-
Dividends from subsidiaries	26(b)	-	-	84,140	48,175
Insurance receipts	(i)	29,000	357,732	-	-
Gains on disposal of property, plant and equipment		4,892	3,306	-	-
Gains on revaluation of investment property	8	18,086	9,223	-	-
Ineffectiveness – cash flow hedges		48	51	48	8
Ineffectiveness – fair value hedges		172	414	-	414
Other		7,476	11,780	-	4
		1,077,954	1,343,671	84,372	48,603

(i) Insurance receipts

The insurance receipts arise from earthquake insurance claims settled by Orion New Zealand Ltd (2014: Lyttelton Port Company Ltd insurance claim settlement).

### Accounting policy

#### Revenue

**(i) Services rendered and goods sold** – Revenue from services rendered is recognised through profit or loss in proportion to the stage of completion of the transaction at the balance sheet date. Revenue from the sale of goods is recognised through profit or loss when the significant risks and rewards of ownership have been transferred to the buyer.

**(ii) Construction contracts** – soon as the outcome of a construction contract can be estimated reliably, contract revenue and expenses are recognised through profit or loss in proportion to the stage of completion of the contract. The stage of completion is assessed by reference to surveys of work performed. An expected loss on a contract is recognised immediately through profit or loss.

**(iii) Earthquake insurance proceeds** – Earthquake insurance proceeds are recognised as revenues when they are received or when it is virtually certain that they will be received under the company's insurance contracts and the amounts can be reliably measured or estimated. If insurance cash receipts relate partially to business interruption and partially to property, plant and equipment, the cash flows are allocated between cash flows from operating activities (for example for the business interruption portion of the claim) and cash flows from investing activities (for example for the property, plant and equipment portion of the claim).

**(iv) Rental income** – Rental income from investment property is recognised through profit or loss on a straight-line basis over the term of the lease. Contingent rental income is recognised as income in the periods in which it is earned. Lease incentives granted are recognised as an integral part of the total rental income.

**(v) Dividend income** – Dividend income is recognised when the shareholder's right to receive payment is established.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### PROFIT & LOSS INFORMATION contd.

<b>11. Operating expenses</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
<i>Personnel costs:</i>					
Salaries and wages		255,753	236,679	641	607
Defined contribution plan employer contributions		2,885	2,684	9	9
Defined benefit plan employer contributions		138	127	-	-
Other		4,449	3,652	-	-
		263,225	243,142	650	616
Audit fees	11(b)	907	814	49	48
Consultants and legal fees		10,605	7,075	821	399
Directors' fees		1,934	1,959	179	246
Donations		201	120	149	82
Net foreign exchange losses/(gains)		(361)	(152)	-	-
Provision expenses/(gains)	19(c)	(711)	2,084	-	-
Minimum lease payments under operating leases		9,104	8,268	58	-
Orion network maintenance and transmission expenses		98,236	89,841	-	-
Raw materials and consumables used		57,150	55,592	-	-
Repairs and maintenance		5,782	5,175	-	-
Service contracts (including sub-contractors)		129,845	137,166	-	-
Investment property direct operating expenses		2,420	4,119	-	-
Other operating expenses		176,754	189,605	982	1,078
Losses on assets written off		1,000	1,488	-	-
Ineffectiveness – cash flow hedges		13	-	13	-
Ineffectiveness – fair value hedges		-	2,729	-	-
Cash flow hedges – transfer from equity		218	-	218	-
Financial assets fair value change		751	(1,308)	-	-
		757,073	747,717	3,119	2,469
<b>11(a) Key management personnel compensation</b>					
Short term benefits		658	720	658	720
Other benefits		-	-	-	-
		658	720	658	720

11. Operating expenses (contd.)	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>11(b) Remuneration of auditors</b>					
<b>Audit New Zealand</b>					
Audit of the financial statements		711	638	49	48
Special audits required by regulators		89	93	-	-
Assurance related		4	3	-	-
		804	734	49	48
<b>Other auditor – KPMG</b>					
Audit of the financial statements		88	64	-	-
Other non-audit services		15	16	-	-
		103	80	-	-
<b>Total</b>	<b>11</b>	<b>907</b>	<b>814</b>	<b>49</b>	<b>48</b>

The auditor of Christchurch City Holdings Limited and the rest of the Group, excluding Lyttelton Port Company Ltd, is Audit New Zealand, on behalf of the Auditor-General. The auditor of Lyttelton Port Company Ltd is KPMG, on behalf of the Auditor-General.

#### Audit New Zealand

Other audit and assurance services principally comprised:

##### *Orion New Zealand Limited*

- annual assurance reviews of the company's annual compliance statement in accordance with the Commerce Commission's Electricity Distribution Services Default Price-Quality Path Determination 2010 (2015 and 2014)
- assurance reviews of the company's information disclosures in accordance with the Electricity Distribution Information Disclosure Determination 2012 (2015 and 2014)

##### *Christchurch International Airport Limited*

- audit of the company's disclosures pursuant to the Commerce Act (Specified Airport Services Information Disclosure) Determination 2010
- audit of the bond registry.

#### KPMG

Other non-audit related services provided to Lyttelton Port Company Limited included an assessment of City Depot revenue processes and controls.



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### PROFIT & LOSS INFORMATION contd.

#### 12. Income taxes

##### Note

Group 2015  
\$'000

Group 2014  
\$'000

Parent 2015  
\$'000

Parent 2014  
\$'000

This note provides an analysis of the group's income tax expense, shows what amounts are recognised directly in other comprehensive income, and how the tax expense is affected by non-assessable and non-deductible items.

#### 12(a) Components of tax expense

Current tax expense/(income)	47,159	45,086	-	-
Adjustments to current tax of prior years	1,313	(782)	-	-
Deferred tax expense/(income)	(2,759)	7,900	-	-
Impairment of deferred tax asset	-	(34)	-	-
Total tax expense/(income)	45,713	52,170	-	-

#### 12(b) Reconciliation of prima facie income tax

Profit before tax	177,995	454,801	68,815	37,088
Tax at statutory rate of 28%	49,839	127,343	19,268	10,385
Non-deductible expenses	4,151	1,630	-	-
Non-assessable income and deductible items	(7,100)	(80,194)	(23,026)	(10,743)
Deferred tax adjustment on buildings	-	2,336	-	-
Other	(1,859)	1,152	-	-
Tax loss not recognised as deferred tax asset	-	-	3,758	358
(Over)/under provision of income tax in previous year	682	(97)	-	-
Total tax expense/(income)	45,713	52,170	-	-

The tax rate used in the above reconciliation is the corporate tax rate of 28% (2014: 28%) payable by New Zealand companies on taxable profits under New Zealand tax law.

Last year's parent company losses brought forward of \$10.4m were utilised within the Christchurch City Council group in the period. The current year's tax loss of \$13.4m (2014: \$1.3m) will be transferred to other entities within the Christchurch City Council group and the group tax payable balance has been reduced accordingly.

#### 12(c) Unrecognised tax losses

Tax losses	60	60	13,421	11,661
Tax effect	17	17	3,758	3,265

#### 12(d) Imputation credit

The amount of imputation credits available for use in subsequent reporting periods by:

- the CCHL parent company is \$24,201,000 (2014: \$12,374,000).
- the CCHL Group is \$61,432,000 (2014: \$49,819,000).

No adjustments have been made for credits/debits associated with tax payable/receivable due to uncertainty regarding the utilisation of group losses.

**12. Income taxes (contd.)**

Group	30 June 2014				30 June 2015			
	Opening balance \$'000	Profit/loss \$'000	Other comprehen. income \$'000	Closing balance \$'000	Profit/loss \$'000	Other comprehen. income \$'000	Subvention receipt \$'000	Closing balance \$'000
<b>12(e) Deferred tax balances:</b>								
<b>Deferred tax liabilities:</b>								
Cash flow hedges	-	-	-	-	-	-	-	-
Fair value hedges	56	367	669	1,092	(210)	82	-	964
Property, plant & equipment	266,597	18,009	44,001	328,607	(6,203)	33	-	322,437
Intangible assets	602	367	-	969	(482)	-	-	487
Insurance claim receivable	7,288	(7,288)	-	-	-	-	-	-
Other	10,004	18	-	10,022	8,721	-	-	18,743
	284,547	11,473	44,670	340,690	1,826	115	-	342,631
<b>Deferred tax assets:</b>								
Cash flow hedges	5,863	(1)	(3,932)	1,930	(81)	6,076	-	7,925
Fair value hedges	-	-	-	-	-	-	-	-
Provisions/employee entitlements	5,351	555	-	5,906	1,292	-	-	7,198
Doubtful debts/impairment losses	175	(89)	-	86	9	-	-	95
Tax losses	51	785	-	836	2,450	-	(705)	2,581
Other	381	26	-	407	915	-	-	1,322
	11,821	1,276	(3,932)	9,165	4,585	6,076	(705)	19,121
Net deferred tax liability/(asset)	272,726	10,197	48,602	331,525	(2,759)	(5,961)	705	323,510

**Parent company**

A deferred tax asset has not been recognised in the parent company for temporary differences of \$10.97m (tax effect \$3.07m) (2014: temporary differences of \$0.12m (tax effect \$0.03m)). These temporary differences have been recognised in the Group.

A deferred tax liability has not been recognised on taxable temporary differences relating to undistributed profits of subsidiaries and associates.

**Accounting policy****Income tax**

Income tax on the profit or loss for the year comprises current and deferred tax.

Current tax assets and liabilities are based on the current period's taxable income, plus adjustments to income tax payable for prior periods. Current tax is calculated at rates and laws that are enacted or substantively enacted by balance date.

Deferred tax is provided using the balance sheet liability method, providing for temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Differences relating to investments in subsidiaries are not recognised to the extent that they will probably not reverse in the foreseeable future.

Deferred tax is calculated at tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates enacted or substantively enacted at the balance sheet date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Unrecognised deferred income tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### PROFIT & LOSS INFORMATION contd.

<b>13. Finance income</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
<b>Interest income</b>					
Bank deposits		13,453	5,680	515	283
Related party loans		2,260	1,590	11,680	8,792
Finance lease		–	1	–	–
Other		1,416	888	901	587
		17,129	8,159	13,096	9,662

### Accounting policy

#### Finance income

Interest revenue comprises interest receivable on funds invested and on loans advanced. Interest revenue is recognised through profit or loss as it accrues, using the effective interest method.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Other Assets &amp; Liabilities

14. Loans and other financial assets		Group 2015	Group 2014	Parent 2015	Parent 2014
Note		\$'000	\$'000	\$'000	\$'000
<b>14(a) Current portion</b>					
Loans to group entities	26(f)	14,487	–	18,487	25,000
Other loans and investments		136	66	–	–
Interest rate swaps		–	105	–	–
Forward foreign exchange contracts		96	108	–	–
Term deposits		93,441	93,635	–	–
Other		2,897	3,542	–	–
<b>Total current other financial assets</b>		<b>111,057</b>	<b>97,456</b>	<b>18,487</b>	<b>25,000</b>
<b>14(b) Non-current portion</b>					
Loans to group entities	14(c), 26(f)	28,077	30,928	189,500	146,487
Other loans and investments	14(c)	30,959	24,862	25,719	19,401
Term deposits		40,000	–	–	–
Interest rate swaps		1,568	4,197	1,568	3,949
<b>Total non-current other financial assets</b>		<b>100,604</b>	<b>59,987</b>	<b>216,787</b>	<b>169,837</b>
<b>Total other financial assets (current &amp; non-current)</b>		<b>211,661</b>	<b>157,443</b>	<b>235,274</b>	<b>194,837</b>

**14(c) Other loans and investments***Loans to Enable Networks Ltd*

Enable Services Ltd has advanced \$28.1m to associated company Enable Networks Ltd in the form of Senior Notes (2014: \$16.4m). These mature in 2021 or beyond. The average interest rate is 6.6% (2014: 6.0%).

*Loan to Christchurch Engine Centre*

On 29 June 2012, CCHL entered into a loan agreement with Christchurch Engine Centre to advance up to US\$17m, effectively replacing the Council's previous combined equity/debt investment in Jet Engine Facility Ltd. CCHL has entered into a cross currency interest rate swap to achieve a fixed interest rate on the US\$ loan (Note 20).



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER ASSETS & LIABILITIES *contd.*

#### 15. Debtors, inventory and other assets

	Note	Current 2015 \$'000	Non-current 2015 \$'000	Total 2015 \$'000	Current 2014 \$'000	Non-current 2014 \$'000	Total 2014 \$'000
<b>15(a) Group</b>							
Trade receivables	15(c)	113,893	–	113,893	63,981	–	63,981
Provision for impairment	15(c)	(364)	–	(364)	(369)	–	(369)
Chargeable work in progress	15(e)	72,583	–	72,583	72,929	–	72,929
Inventory – raw materials and maintenance items	15(f)	15,742	–	15,742	15,009	–	15,009
Inventory – work in progress		–	879	879	–	575	575
Inventory – finished goods	15(f)	4,124	–	4,124	3,850	–	3,850
Inventory – allowance for impairment		(459)	–	(459)	(46)	–	(46)
Prepayments		7,971	7,429	15,400	8,108	10,659	18,767
Interest receivable		3,289	–	3,289	173	–	173
Non-current assets held for sale		–	–	–	366	–	366
Construction contract receivables		1,596	3,854	5,450	1,425	2,989	4,414
Contract retentions		4,416	–	4,416	3,489	–	3,489
Other		4,099	–	4,099	2,389	4	2,393
		226,890	12,162	239,052	171,304	14,227	185,531
<b>15(b) Parent</b>							
Related party receivables		1,868	–	1,868	1,547	–	1,547
Prepayments		453	–	453	153	–	153
Other		243	–	243	216	4	220
		2,564	–	2,564	1,916	4	1,920

Included in trade receivables are amounts due from the ultimate shareholder, Christchurch City Council, and from subsidiaries, as disclosed in Note 26.

<b>15. Debtors, inventory and other assets (contd.)</b>		<b>Group 2015</b>	<b>Group 2014</b>	<b>Parent 2015</b>	<b>Parent 2014</b>
	<b>Note</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>15(c) Parent</b>					
<b>Gross receivables</b>					
Not past due		104,067	54,503	243	8
Past due 0-30 days		7,976	6,052	-	-
Past due 31-60 days		728	2,068	-	-
Past due more than 60 days		1,122	1,358	-	-
	<b>15(a)</b>	<b>113,893</b>	<b>63,981</b>	<b>243</b>	<b>8</b>
<b>Impairment</b>					
Not past due		-	-	-	-
Past due 0-30 days		-	-	-	-
Past due 31-60 days		-	-	-	-
Past due more than 60 days		(364)	(369)	-	-
		(364)	(369)	-	-
Gross trade receivables		113,893	63,981	243	8
Individual impairment	<b>15(d)</b>	(364)	(369)	-	-
Collective impairment		-	-	-	-
Trade receivables (net)		113,529	63,612	243	8

**15(d) Movements in provision for impairment of receivables**

Balance at start of year		369	410	-	-
Provisions made during year		167	58	-	-
Provisions reversed during year		(27)	(78)	-	-
Receivables written off during year		(145)	(21)	-	-
Balance at end of year	<b>15(c)</b>	<b>364</b>	<b>369</b>	<b>-</b>	<b>-</b>

**15(e) Construction contracts**

Construction contract work in progress is primarily held by Enable Services Ltd and City Care Ltd. It is determined on a percentage of completion basis.

**For contracts in progress at balance date:**

Contract costs incurred	483,450	323,382	-	-
Progress billings	388,954	257,334	-	-
Gross amounts due from customers	16,778	12,221	-	-
Gross amounts due to customers	64	-	-	-
Retentions included in progress billings	-	3,339	-	-

**15(f) Inventory**

Certain inventories are subject to security interests created by retention of title clauses.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER ASSETS & LIABILITIES *contd.*

#### 15. Debtors, inventory and other assets (*contd.*)

##### Accounting policy

###### Debtors and other receivables

Trade and other receivables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Collectability of trade receivables is reviewed on an ongoing basis. Individual debts that are known to be uncollectible are written off when identified. An impairment provision is recognised when there is objective evidence that the Group will not be able to collect the receivable.

###### Construction work in progress

Construction work in progress is stated at cost plus profit recognised to date (see Revenue policy) less a provision for foreseeable losses and less progress billings. Cost includes all expenditure related directly to specific projects and an allocation of fixed and variable overheads incurred in the Group's contract activities based on normal operating capacity.

###### Prepayments

A prepayment is recognised where expenditure is incurred in the period and where the benefit of that expenditure will be recognised in future periods.

###### Inventories

Inventories are stated at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and selling expenses. Cost is based on the first-in first-out principle and includes expenditure incurred in acquiring the inventories and bringing them to their existing location and condition.

#### 16. Cash and cash equivalents

Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
Cash and cash equivalents denominated in:				
New Zealand dollars	89,688	220,531	6,877	2,341
Foreign currency	123	1,390	–	–
	89,811	221,921	6,877	2,341

Cash at bank earns interest at floating rates based on daily bank deposit rates. Short term deposits are made for periods of between one day and three months, and earn interest at the respective short term deposit rates.

##### Accounting policy

###### Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits, and other short-term highly liquid investments with maturities of three months or less, and which are subject to an insignificant risk of changes in value.

**17. Intangible assets**

	Goodwill \$'000	Easements & consents \$'000	Software and other \$'000	Total \$'000
<b>17(a) Group</b>				
<b>Gross carrying amount</b>				
Gross carrying amount at 1 July 2013	44,975	2,020	36,231	83,226
Additions	–	621	4,746	5,367
Additions from internal developments	–	–	335	335
Disposals	–	–	(120)	(120)
Gross carrying amount at 30 June 2014	44,975	2,641	41,192	88,808
Additions	553	6,774	4,804	12,131
Additions from internal developments	–	–	308	308
Disposals	–	–	(1,343)	(1,343)
Gross carrying amount at 30 June 2015	45,528	9,415	44,961	99,904
<b>Accumulated amortisation and impairment</b>				
Accumulated balance at 1 July 2013	(5,823)	(923)	(23,089)	(29,835)
Amortisation expense	–	(44)	(4,267)	(4,311)
Disposals	–	–	120	120
Accumulated balance at 30 June 2014	(5,823)	(967)	(27,236)	(34,026)
Amortisation expense	–	(58)	(4,142)	(4,200)
Impairment	–	–	(3,474)	(3,474)
Disposals	–	–	1,344	1,344
Accumulated balance at 30 June 2015	(5,823)	(1,025)	(33,508)	(40,356)
<b>Carrying amount</b>				
Carrying amount at 30 June 2014	39,152	1,674	13,956	54,782
Carrying amount at 30 June 2015	39,705	8,390	11,453	59,548

Included in intangible assets is work in progress of \$1.3m (2014: \$3.5m).

During the year, as the result of a contract dispute referred to in Note 22(b), Enable Services Ltd carried out a review of the recoverable amount of its intangible assets. The review led to the recognition of an impairment loss of \$3.5m (2014: Nil) which has been recognised in the profit or loss.

The parent company has no intangible assets.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER ASSETS & LIABILITIES *contd.*

<b>18. Creditors and other payables</b>	<b>Note</b>	<b>Group 2015 \$'000</b>	<b>Group 2014 \$'000</b>	<b>Parent 2015 \$'000</b>	<b>Parent 2014 \$'000</b>
Trade payables and accrued expenses		98,700	82,200	245	207
GST payable		6,036	4,248	14	–
Interest payable		3,688	3,143	3,140	2,180
Retentions		2,622	2,048	–	–
Deposits held		169	164	–	–
		111,215	91,803	3,399	2,387

The carrying value of creditors and other payables approximates their fair value.

#### Accounting policy

##### Creditors and other payables

Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method. They represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid. The amounts are usually paid within 30 days of recognition.

### 19. Provisions and other liabilities

	<b>Current 2015 \$'000</b>	<b>Non-current 2015 \$'000</b>	<b>Total 2015 \$'000</b>	<b>Current 2014 \$'000</b>	<b>Non-current 2014 \$'000</b>	<b>Total 2014 \$'000</b>
<b>19(a) Group</b>						
Employee entitlements:						
Accrued pay	6,184	–	6,184	4,979	–	4,979
Annual leave	19,414	–	19,414	18,606	–	18,606
Sick leave	195	–	195	193	–	193
Retirement and long service leave	1,848	1,714	3,562	1,261	1,420	2,681
Bonuses and other	3,888	478	4,366	3,266	462	3,728
	31,529	2,192	33,721	28,305	1,882	30,187
SCIRT contract wash up and other provisions	1,198	–	1,198	884	1,200	2,084
Interest rate swaps	743	25,988	26,731	1,336	10,645	11,981
Deferred income	980	1,036	2,016	1,048	1,903	2,951
Income in advance	1,595	1,187	2,782	579	1,288	1,867
	36,045	30,403	66,448	32,152	16,918	49,070
<b>19(b) Parent</b>						
Annual leave	59	–	59	46	–	46
Interest rate swaps	16	12,479	12,495	113	4,024	4,137
	75	12,479	12,554	159	4,024	4,183



<b>19. Provisions and other liabilities (contd.)</b>		<b>Group 2015</b>	<b>Group 2014</b>	<b>Parent 2015</b>	<b>Parent 2014</b>
	<b>Note</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>19(c) Movements in provisions</b>					
Opening balance		2,084	-	-	-
Additional provisions made	11	298	2,084	-	-
Amounts used		(175)	-	-	-
Unused amounts reversed		(1,009)	-	-	-
Closing balance		1,198	2,084	-	-

City Care Ltd is party to the SCIRT alliance agreement. The agreement contains provision for sharing contract gains and/or losses against budget on conclusion of the agreement, expected to conclude in 2016. In addition the life to date revenue earned from the SCIRT alliance is subject to audit by the SCIRT auditors. At balance date, the alliance contract position reflected a net gain (2014: net loss), and the City Care Ltd board has determined that to the extent of this gain, the provision is no longer required and hence has been released. The remaining provision relates to revenue still subject to ongoing audit by the SCIRT auditors.

## Accounting policy

### Provisions

A provision is recognised in the balance sheet when the Group has a present obligation as a result of a past event, and it is probable that an outflow of economic benefits, the amount of which can be reliably estimated, will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at an appropriate pre-tax rate.

### Employee entitlements

Liabilities for annual leave and time off in lieu are accrued at the full amount owing at the pay period ending immediately prior to the balance sheet date.

Provisions in respect of employee benefits that are not expected be settled within 12 months, such as long service leave, are measured as the present value of the estimated future cash flows to be made by the Group in respect of services provided by employees up to reporting date taking into account years of service, years to entitlement and the likelihood of staff reaching the point of entitlement.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Areas of Judgement &amp; Financial Risk

**20. Areas of judgement and financial risk****20(a) Critical judgements, estimates and assumptions**

In preparing the financial statements, management has made estimates and assumptions about the future that affect the reported amounts of assets and liabilities at balance date, and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

In applying the Group's accounting policies, management has made the following judgements, estimates and assumptions that have had the most significant impact on the amounts recognised in these financial statements:

**Parent***Valuation of investments in subsidiaries (Note 2)*

CCHL values its investments in subsidiary companies at fair value. This has a material impact on the amounts recognised in these financial statements and involves a significant amount of judgement. Independent valuers are commissioned to perform these valuations on a periodic basis, at intervals sufficient to ensure that the fair value of these investments does not differ materially from their carrying value. In intervening years, valuations are reviewed to determine whether there are any factors present that would indicate the possibility of a significant value change. If such factors are present, a full valuation is performed and reflected in the financial statements.

**Group***Valuation of property, plant and equipment (Note 7)*

Management of most of the subsidiary companies use independent valuers to determine the fair value of certain assets. The valuation process requires the use of assumptions and estimates which are based on market conditions at the time. Any changes in market conditions subsequent to balance date will impact future valuations. A movement in the fair value of an asset is subsequently recorded within profit or loss or other comprehensive income, depending on the asset classification.

In addition to the above factors, the following areas requiring critical judgements, estimates and assumptions that are specific to individual companies within the Group are as follows:

*Classification of investment property (Note 8)*

The identification by Christchurch International Airport Ltd of which components of property, plant & equipment are to be reclassified to investment property involves the use of judgement. A key factor for this classification is whether the property is used for aircraft-related activities. The classification has implications as to whether revaluation gains and losses are recognised through profit or loss or through other comprehensive income.

*Lyttelton Port Company Ltd carrying values and other (Note 7)*

Lyttelton Port Company Ltd has identified areas of estimation uncertainty in relation to the carrying value of land, building and harbour structures; and the possible impairment of assets.

*Enable Services Ltd asset impairment (Note 5)*

Enable Services Ltd's investment in Enable Networks Ltd (ENL) represents an investment in a start-up infrastructure company. The investment is recognised as an investment in an associate and as such is not revalued in the financial statements. The company is required to assess the value of the investment for impairment. Assessment of the value of ENL requires significant assumptions including levels of uptake, average rates of sales, operating cost levels, depreciation rates and financing costs.

*Enable Services Ltd recovery of initial costs*

Enable Services Ltd is contracted to build the UFB network for ENL over a build programme concluding by December 2019. A project of this nature has a number of up-front costs, including initial design, resourcing of staff, and investment in total project infrastructure. These costs are required to be recovered throughout the build programme. The company has exercised its judgement as to whether these costs will be recoverable through the life of the project.

**Risk management**

The group's exposure to, and management of risks, is described in the following notes.

**20. Areas of judgement and financial risk (contd.)****20(b) Credit risk**

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. Financial instruments that potentially subject the Group to concentrations of credit risk are summarised below. The Group places its cash and short-term investments with high credit quality financial institutions and limits the amount of credit exposure to any one financial institution in accordance with the treasury policies of the respective companies. The Group does not hold any credit derivatives to offset its credit exposure.

		Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>Exposure to credit risk</b>					
Cash and deposits		223,252	315,556	6,877	2,341
Debtors and other receivables		203,366	146,947	2,111	1,763
Loans		73,659	55,841	233,706	190,888
Derivative financial instrument assets		1,664	4,410	1,568	3,949
		501,941	522,754	244,262	198,941
<b>Counterparty credit ratings</b>					
Cash and deposits	<b>Rating</b>				
	AA	203,252	275,556	6,877	2,341
	A	20,000	40,000	-	-
		223,252	315,556	6,877	2,341
Loans	A	14,487	14,487	14,487	14,487
	BBB	-	-	25,000	50,000
	Lower than BBB or unrated	59,172	41,354	194,219	126,401
		73,659	55,841	233,706	190,888
Derivative financial instrument assets	AA	1,568	4,410	1,568	3,949

**Trade receivables**

Orion New Zealand Ltd has a concentration of credit risk with regard to its trade receivables, as it only has a small number of electricity retailer customers. Christchurch International Airport Ltd also has a concentration of credit risk on a small number of customers, with 86% (2014: 79%) of trade receivables due from 10 customers. Lyttelton Port Company Ltd's exposure to credit risk is reflective of its customer base and hence is concentrated to the default risk of its customers' industries. No more than 15% of its operating revenue results from transactions from any one customer. City Care Ltd also has a concentration of credit risk in respect of its transactions with Christchurch City Council with a 26% of its revenue derived from this source. Red Bus Ltd has a concentration of credit risk with Environment Canterbury, which provides 84% (2014: 85%) of the company's revenue.

Notwithstanding some concentration of credit risk at subsidiary level, all of these major customers are considered to be of high credit quality, and on a Group-wide basis, it is not considered that there is a significant risk of losses arising. Geographically there is no significant credit risk concentration for the Group outside New Zealand.

The Group manages its exposure to credit risk arising from trade receivables by performing credit evaluations on all significant customers, wherever practicable, and continuously monitors the outstanding credit exposure to individual customers. The Group does not generally require collateral security from its customers.

**20(c) Liquidity risk**

Liquidity risk is the risk that the Group will encounter difficulty raising liquid funds to meet commitments as they fall due. Prudent liquidity risk management implies maintaining sufficient cash, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

In meeting its liquidity requirements, CCHL manages its investments and borrowings in accordance with its written treasury policies, which include restrictions on the amount of debt maturing in any 12 month period and require sufficient approved financing facilities to cover a specified percentage over the anticipated peak debt over a rolling 12 month period. In general the Group generates sufficient cash flows from its operating activities to meet its obligations arising from its financial liabilities and has funding arrangements in place to cover potential shortfalls.

The Group's and parent company's exposure to liquidity risk based on undiscounted contractual cash flows is as follows:

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### AREAS OF JUDGEMENT & FINANCIAL RISK *contd.*

#### 20(c) Liquidity risk (*contd.*)

	Balance sheet \$'000	Contractual cash flows \$'000	Less than 1 year \$'000	1-2 years \$'000	2-5 years \$'000	5 years + \$'000
<b>Group – 30 June 2015</b>						
Cash, cash equivalents and deposits	223,252	223,252	223,252	–	–	–
Debtors and other receivables	203,366	203,366	203,366	–	–	–
Loans and advances	73,659	100,197	18,400	2,949	17,863	60,985
Other assets	2,893	2,893	2,893	–	–	–
Creditors and other payables	(111,215)	(111,215)	(111,215)	–	–	–
Derivative financial instruments	(25,067)	(26,446)	(6,072)	(9,717)	(7,867)	(2,790)
Borrowings – external	(628,878)	(709,174)	(215,549)	(169,878)	(269,059)	(54,688)
Borrowings – related parties	(208,000)	(280,218)	(10,424)	(10,395)	(53,696)	(205,703)
Finance lease liabilities	(15,655)	(39,146)	(4,856)	(2,246)	(6,209)	(25,835)
	(485,645)	(636,491)	99,795	(189,287)	(318,968)	(228,031)
<b>Group – 30 June 2014</b>						
Cash, cash equivalents and deposits	315,556	315,556	315,556	–	–	–
Debtors and other receivables	146,947	115,181	115,181	–	–	–
Loans and advances	55,841	80,878	3,260	17,880	15,861	43,877
Other assets	3,542	3,542	3,542	–	–	–
Creditors and other payables	(91,803)	(91,803)	(91,803)	–	–	–
Derivative financial instruments	(7,571)	(1,096)	(4,879)	(3,363)	1,644	5,502
Borrowings – external	(610,267)	(719,075)	(107,290)	(293,168)	(153,081)	(165,536)
Borrowings – related parties	(101,500)	(145,134)	(5,531)	(5,775)	(17,317)	(116,511)
Finance lease liabilities	(17,098)	(42,420)	(3,700)	(2,357)	(6,429)	(29,934)
	(306,353)	(484,371)	224,336	(286,783)	(159,322)	(262,602)
<b>Parent – 30 June 2015</b>						
Cash, cash equivalents and deposits	6,877	6,877	6,877	–	–	–
Debtors and other receivables	2,111	2,111	2,111	–	–	–
Loans and advances – other	40,206	52,073	16,288	837	7,310	27,638
Loans and advances – subsidiaries	193,500	257,771	13,237	33,260	23,899	187,375
Creditors and other payables	(3,399)	(3,399)	(3,399)	–	–	–
Derivative financial instruments	(10,927)	(11,693)	(1,992)	(2,638)	(4,254)	(2,809)
Borrowings – external	(280,000)	(301,564)	(174,961)	(29,079)	(97,524)	–
Borrowings – related parties	(208,000)	(280,218)	(10,424)	(10,395)	(53,696)	(205,703)
	(259,632)	(278,042)	(152,263)	(8,015)	(124,265)	6,501
<b>Parent – 30 June 2014</b>						
Cash, cash equivalents and deposits	2,341	2,341	2,341	–	–	–
Debtors and other receivables	1,763	1,763	1,763	–	–	–
Loans and advances – other	33,888	49,856	1,835	16,455	6,911	24,655
Loans and advances – subsidiaries	157,000	239,803	36,168	17,791	51,815	134,029
Creditors and other payables	(2,387)	(2,387)	(2,387)	–	–	–
Derivative financial instruments	(188)	7,838	(575)	173	3,959	4,281
Borrowings – external	(283,000)	(322,585)	(91,445)	(111,749)	(88,599)	(30,792)
Borrowings – related parties	(101,500)	(145,134)	(5,531)	(5,775)	(17,317)	(116,511)
	(192,083)	(168,505)	(57,831)	(83,105)	(43,231)	15,662

**20. Areas of judgement and financial risk (contd.)****20(d) Interest rate risk**

The Group and parent company are exposed to interest rate risk as they borrow funds at both fixed and floating interest rates. The risk is managed by maintaining an appropriate mix between fixed and floating rate borrowings, by the use of interest rate swaps, options and forward interest rate contracts (Note 20(f)).

At balance date the Group and parent company had a mix of financial assets and liabilities exposed to the re-pricing of interest rates as set out in the following tables. To the extent assets and liabilities exposed to variable interest rate risk are hedged, they are classified as fixed.

	Carrying value \$'000	< 1 yr \$'000	1-2 yrs \$'000	Re-prices 2-5 yrs \$'000	> 5 yrs \$'000
<b>Group – Interest rate re-pricing analysis</b>					
<b>30 June 2015</b>					
Cash and deposits	223,527	183,527	40,000	–	–
Loans and advances	73,659	21,940	–	–	51,719
Borrowings	(852,533)	(464,255)	(45,000)	(149,499)	(193,779)
	(555,347)	(258,788)	(5,000)	(149,499)	(142,060)
<b>30 June 2014</b>					
Cash and deposits	315,664	315,664	–	–	–
Loans and advances	55,841	10,690	14,250	–	30,901
Borrowings	(728,865)	(312,178)	(152,410)	(50,000)	(214,277)
	(357,360)	14,176	(138,160)	(50,000)	(183,376)
<b>Parent – Interest rate re-pricing analysis</b>					
<b>30 June 2015</b>					
Cash and deposits	6,877	6,877	–	–	–
Loans and advances	233,706	43,987	15,000	24,000	150,719
Borrowings	(488,000)	(294,000)	–	(50,000)	(144,000)
	(247,417)	(243,136)	15,000	(26,000)	6,719
<b>30 June 2014</b>					
Cash and deposits	2,341	2,341	–	–	–
Loans and advances	190,888	83,237	14,250	–	93,401
Borrowings	(384,500)	(140,000)	(100,000)	(50,000)	(94,500)
	(191,271)	(54,422)	(85,750)	(50,000)	(1,099)



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### AREAS OF JUDGEMENT & FINANCIAL RISK *contd.*

#### 20(e) Interest rate sensitivity

In managing interest rate risks, the Group aims to reduce the impact of short term fluctuations on earnings. Over the longer term, however, changes in interest rates will affect reported profits. The following table summarises the estimated impact of a 1% movement in interest rates on the Group's and parent company's pre-tax profit and equity (excluding retained earnings), taking into account the effect of interest rate swaps.

	Group				Parent			
	2015		2014		2015		2014	
	Profit/ loss \$'000	Equity \$'000	Profit/ loss \$'000	Equity \$'000	Profit/ loss \$'000	Equity \$'000	Profit/ loss \$'000	Equity \$'000
100 basis point increase	1,530	9,641	(1,162)	6,712	(1,669)	9,641	119	5,398
100 basis point decrease	(1,558)	(10,638)	1,198	(7,164)	1,678	(10,638)	(83)	(5,847)

#### 20(f) Interest rate hedging activity

The Group uses interest rate swaps in the normal course of business to reduce its exposure to fluctuations in interest rates. The notional principal values and fair values of swaps held at balance date are summarised in the following table:

	Group				Parent			
	2015	2014	2015	2014	2015	2014	2015	2014
	Notional principal \$'000	\$'000	Fair value \$'000	\$'000	Notional principal \$'000	\$'000	Fair value \$'000	\$'000
<b>Floating for fixed contracts</b>								
Less than 1 year	100,000	100,000	(743)	(1,035)	30,000	30,000	(16)	(113)
1 to 2 years	182,000	160,000	(3,441)	(409)	17,000	30,000	(142)	(197)
2 to 5 years	314,000	259,000	(15,873)	(7,329)	124,000	100,000	(7,467)	(3,693)
More than 5 years	319,000	165,000	(1,594)	3,887	176,000	75,000	(39)	1,551
	915,000	684,000	(21,651)	(4,886)	347,000	235,000	(7,664)	(2,452)
<b>Fixed for floating contracts</b>								
Less than 1 year	-	-	-	(196)	-	-	-	-
2 to 5 years	75,000	-	(249)	-	-	-	-	-
More than 5 years	21,725	96,725	(3,263)	(2,597)	21,725	21,725	(3,263)	2,264
	96,725	96,725	(3,512)	(2,793)	21,725	21,725	(3,263)	2,264

#### 20(g) Foreign exchange risk

Foreign currency risk is the risk that the value of the Group's assets and liabilities or revenues and expenses will fluctuate due to changes in foreign exchange rates. The Group is exposed to foreign currency risk as a result of transactions that are denominated in a foreign currency - primarily Australian dollars, US dollars and Euros. The Group's policy is to hedge any material foreign currency exposure, usually with forward exchange contracts.

The parent company is party to a US\$17m loan agreement with Christchurch Engine Centre. The loan agreement is fully hedged with a cross currency interest rate swap, and CCHL has no exposure to foreign exchange fluctuations (2014: Nil).

The Group has assessed that a reasonably possible change in foreign exchange rates (a 10% variance either way) would not have a significant impact on profit or equity.

**20. Areas of judgement and financial risk (contd.)****Accounting policy****Derivative financial instruments**

The Group uses derivative financial instruments to hedge its risks associated with interest rate and foreign exchange fluctuations, and does not hold or issue them for trading purposes. However, derivatives that do not qualify for hedge accounting are accounted for as trading instruments.

Derivative financial instruments are recognised initially and subsequently at fair value. Fair value is the estimated amount that the Group would receive or pay to terminate the swap at the balance sheet date, taking into account current interest rates and the current creditworthiness of the swap counterparties. The fair value of forward exchange contracts is their quoted market price at the balance sheet date, being the present value of the quoted forward price.

**Hedging**

The method of recognising movements in the fair value of derivatives depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates certain derivatives as either; fair value hedges (hedges of the fair value of recognised assets or liabilities or a firm commitment); or cash flow hedges (hedges of highly probable forecast transactions).

*Fair value hedge*

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the surplus or deficit together with any changes in the fair value of the hedged asset or liability.

*Cash flow hedge*

Changes in the fair value of derivatives that are designated and qualify as cash flow hedges are recorded in other comprehensive revenue and expense in the hedging reserve. When the derivative is no longer an effective hedge or is sold or cancelled the cumulative gain or loss recognised to date on the derivative is recognised in profit or loss.

When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the surplus or deficit.

*Derivatives that do not qualify for hedge accounting*

Certain derivative instruments do not qualify for hedge accounting. Changes in the fair value of any derivative instrument that does not qualify for hedge accounting are recognised immediately through profit or loss.

**Foreign currency**

Transactions in foreign currencies are translated at the foreign exchange rate ruling on the day of the transaction.

Foreign currency monetary assets and liabilities at the balance date are translated to NZ dollars at the rate ruling at that date. Foreign exchange differences arising on translation are recognised through profit or loss, except when deferred in equity as qualifying cash flow hedges.

Non-monetary assets and liabilities that are measured in terms of historical cost in a foreign currency are translated using the exchange rate at the date of the transaction. Those that are stated at fair value are translated to NZ dollars at rates ruling at the dates the fair value was determined.

**20(h) Commodity price and demand risk**

EcoCentral Ltd's operations can be significantly impacted by fluctuations in commodity prices and international demand for certain of its products. This risk is mitigated to an extent by tendering and entering into supply contracts. Any residual risk is not considered material to the Group.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Unrecognised Items

**21. Capital and operating lease commitments**

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>21(a) Capital commitments</b>					
Ultra fast broadband network	(i)	247,000	286,000	–	–
Property, plant & equipment		30,254	71,542	–	–
Electricity distribution network		26,047	10,939	–	–
Intangible assets		–	1,882	–	–
		303,301	370,363	–	–
<b>21(b) Non-cancellable operating leases as lessee</b>					
No later than one year		7,727	7,851	61	61
Later than one year and not later than five years		16,123	13,758	181	242
Later than five years		12,506	3,870	–	–
		36,356	25,479	242	303
<b>Non-cancellable operating leases as lessor</b>					
No later than one year		54,581	56,223	–	–
Later than one year and not later than five years		162,805	171,340	–	–
Later than five years		149,742	132,665	–	–
		367,128	360,228	–	–

**Capital commitments***(i) Ultra fast broadband network*

Enable Services Ltd (ESL) has entered into agreements to build, operate and maintain a UFB network on behalf of Enable Networks Ltd, with completion by December 2019.

As at 30 June 2015 the estimated cost of the UFB network including connections, central office construction and other components of the network to December 2021 is \$428m (2014: \$403m). The total remaining after cash payments at balance date was \$247m (2014: \$286m) expected cost.

The CCHL parent company has committed the necessary funding to ESL to meet the costs of building the network prior to sale to Enable Networks Ltd, and its share of the funding obligations to Enable Networks Ltd.

*Operating lease payables*

The CCHL parent company entered into a lease in May 2014 to lease office premises at 77 Hereford Street, Christchurch for a minimum five year period.

*Operating lease receivables*

Of the total lease receivables of \$367m, \$324m (88%) are attributable to Christchurch International Airport Ltd (2014: \$306m). The company has a number of property leases that generate rental income. The leases are for terms between 1 month and 38 years, and the majority of the lease agreements are renewable at the end of the lease period at market rates.

Lyttelton Port Company Ltd has non-cancellable operating lease receivables of \$43m (2014: \$47m). The Group leases a range of land, buildings and equipment to a number of customers. A number of leases include rights of renewal for further periods including 'in perpetuity'.

**21(b) Non-cancellable operating leases as lessee (contd.)****Accounting policy****Operating leases**

The determination of whether an arrangement is or contains a lease is based on the substance of the arrangement and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

**(i) As lessee**

Operating lease payments are recognised as an expense in the statement of comprehensive income on a straight-line basis over the lease term. Operating lease incentives are recognised as a liability when received and subsequently reduced by allocating lease payments between rental expense and reduction of the liability.

**(ii) As lessor**

Leases in which the Group retains substantially all the risks and benefits of ownership of the leased asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as rental income.

**22. Contingent liabilities and assets**

Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
<b>22(a) Quantifiable contingent liabilities</b>				
Performance bonds	49,375	52,432	40,000	42,500
Port noise mitigation	1,200	1,200	–	–
	50,575	53,632	40,000	42,500

**Contract performance bonds**

The following contingent liabilities exist in respect of contract performance bonds:

- CCHL \$40.0m (2014: \$42.5m);
- City Care Ltd \$8.0m (2014: \$8.4m);
- Red Bus Ltd \$0.9m (2014: \$0.9m); and
- Orion New Zealand Ltd \$0.5m (2014: \$0.7m).

CCHL entered into a \$50m performance bond with ANZ bank in June 2011 in support of Enable Services Ltd's obligations under the UltraFast Broadband initiative. The amount of the bond decreases annually and terminates in 2022.

None of the above companies expect to have these contingent liabilities called upon by external parties and hence no provision has been made.

**Enable Services Ltd**

The Network Infrastructure Project Agreement signed between Enable Services Ltd (ESL), Enable Networks Ltd (ENL), Crown Fibre Holdings Ltd and CCHL provides that, if ESL fails to achieve any milestone to which liquidated damages (LDs) apply on or before the applicable milestone Date, ENL will be entitled to claim LDs applicable to that milestone. LDs are potentially payable to ENL but to date no demand for LDs payment has been made.

**Orion New Zealand Ltd**

Orion has a contingent liability related to the sale of its former head office site in the Christchurch CBD to the Crown in 2013. The amounts and timing of the resolution of this potential issue cannot be reliably estimated. Approximately \$2.5m of the sale price is held in a solicitors' trust account pending resolution of this issue.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### UNRECOGNISED ITEMS contd.

#### 22(a) Quantifiable contingent liabilities (contd.)

##### **National Provident Fund's Defined Benefit Plan Contributors Scheme**

Some members of the Group are participating employers in the National Provident Fund's Defined Benefit Plan Contributors Scheme (the scheme) which is a multi-employer defined benefit superannuation scheme. In the unlikely event that the other participating employers ceased to participate in the scheme, the Group could be responsible for the entire deficit of the scheme. Similarly, if a number of employers ceased to participate in the scheme, the Group could be responsible for an increased share of the deficit. The Fund has advised that insufficient information is available to use defined benefit accounting.

#### 22(b) Contingent assets

##### **Lyttelton Port Company Ltd**

On 29 June 2015, Lyttelton Port Company Ltd filed a statement of claim against Aon Ltd in the High Court. The claim centres on Aon's responsibilities in relation to LPC's insurance policies during the Canterbury earthquakes. Aon files its Statement of Defence, which refutes LPC's claims, on 4 August 2015. The LPC board is confident of its case, but is unable to estimate the company's chance of success or the final amount which may be awarded.

##### **Enable Services Ltd**

Transfield Services Ltd has lodged a \$22.5m performance bond with Enable Services Ltd under the Network Delivery Alliance agreement (2014: \$22.5m).

As at 30 June 2015, Enable Services Ltd was in dispute with a key service provider on a range of issues relating to delivery of services specified in the contract. The company has taken legal advice and concluded that it has a strong case and that an inflow of economic benefits is likely, although the quantum remains uncertain.

The Group had no other material or significant contingent liabilities or assets as at 30 June 2015.

### 23. Events after the balance sheet date

On 13 August 2015 Solid Energy New Zealand Ltd entered voluntary administration. All invoices outstanding at year end were paid in July. If Solid Energy were to cease trading, it would have a significant impact on Lyttelton Port Company Ltd.

Other than for the above, the Group is unaware of any significant events between the preparation and authorisation of these financial statements on 16 September 2015.



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Other disclosures

**24. Share capital and dividends**

Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
Fully paid ordinary shares	71,434	71,434	71,434	71,434
Partly paid redeemable preference shares	1	1	1	1
	71,435	71,435	71,435	71,435
Dividends declared on fully paid ordinary shares	46,009	52,000	46,009	52,000
Cents per share	181	205	181	205

There were no movements in shares during the year. CCHL has on issue:

- 25,381,528 fully paid ordinary shares to Christchurch City Council, carrying one vote per share and the right to dividends.
- 650,139,000 (2014: 650,139,000) redeemable preference shares, paid to \$1,390, to Christchurch City Council. No further calls have been made on these shares. Dividends are only payable to the extent that the shares are paid up. CCHL may elect to redeem the whole or any part of the shares. The shares do not carry any right to conversion into ordinary shares in CCHL.

**Capital management**

The Group's capital includes share capital, reserves and retained earnings. The Group's policy is to maintain a strong capital base so as to maintain public, shareholder, investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

Management monitors capital through the gearing ratio (net debt: net debt + equity) and a strong credit rating (currently A+/A-1 (negative outlook) from Standard & Poor's), although it is noted that the CCHL parent company's rating is largely determined by the Council's rating due to the close financial relationship between the two entities. The gearing ratio at balance date is disclosed in Note 30.

The parent company is not subject to any externally-imposed capital requirements. However, it has provided certain covenants to its key lenders by way of a negative pledge deed that it will not create any security interest over its assets, except under certain agreed circumstances. The deed also imposes financial covenants from its lenders relating to equity levels and interest cover.

**Accounting policy****Dividends**

Dividends are recognised as a liability in the period in which they are declared.

**25. Reserves***Revaluation reserve – property, plant and equipment*

The revaluation reserve is used to record increments and decrements on the revaluation of non-current assets, as described in note 7.

*Fair value through equity (or available-for-sale) financial assets*

Changes in the fair value of investments, such as equities, classified as available-for-sale financial assets, are recognised in other comprehensive income, as described in Note 2, and accumulated in a separate reserve within equity.

*Cash flow hedges*

The hedging reserve is used to record gains or losses on a hedging instrument in a cash flow hedge that are recognised in other comprehensive income, as described in Note 20.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER DISCLOSURES *contd.*

#### 26. Related party disclosures

The parent entity in the group structure is CCHL, which is 100% owned by Christchurch City Council (CCC). The group structure is set out in Note 2. The Group undertakes transactions with CCC and its related parties, all of which are carried out on a commercial basis. No material transactions were entered into with related parties except as disclosed below.

##### 26(a) Transactions between CCHL group entities and Christchurch City Council

###### 26(a)(i) Routine transactions

	2015 \$'000	2014 \$'000
Dividends paid/payable to CCC	46,009	52,000
Interest received from CCC	995	1,233
Interest paid to CCC	9,656	3,052
Services provided to CCC	102,304	110,505
Services provided by CCC (including rent and rates)	10,600	10,613

###### 26(a)(ii) Subvention payments and loss offsets between CCHL group and CCC entities

Members of the CCC group, including the CCHL group of companies, are grouped for tax purposes. Some profit-making companies in the group reduce their tax liabilities by making subvention payments to, or offsetting their taxable profits with, entities within the group that generate tax losses, as summarised in the following table:

	30 June 2015				30 June 2014	
	Paid by: CIAL \$'000	LPC \$'000	CCL \$'000	ECL \$'000	Paid by: CIAL \$'000	ECL \$'000
<b>Subvention payments</b>						
<b>Paid to:</b>						
CCC	236	2,615	7,219	-	713	368
CCHL	-	-	-	-	-	-
Enable Services Ltd	241	-	-	464	-	-
Red Bus Ltd	462	-	-	-	-	-
Vbase group	-	5,852	-	-	-	-
Civic Building Ltd/Tuam Ltd	1,784	8	-	-	-	-
	2,723	8,475	7,219	464	713	368
<b>Tax loss offsets:</b>						
<b>Losses provided by:</b>						
<b>Offset with:</b>						
CCC	-	-	10,490	-	2,546	1,316
CCHL	606	6,725	8,073	-	-	-
Enable Services Ltd	620	-	-	1,193	-	-
Red Bus Ltd	1,187	-	-	-	-	-
Vbase group	-	15,049	-	-	-	-
Civic Building Ltd/Tuam Ltd	4,589	21	-	-	-	-
	7,002	21,795	18,563	1,193	2,546	1,316

CIAL = Christchurch International Airport Ltd  
LPC = Lyttelton Port Company Ltd

CCL = City Care Ltd  
ECL = EcoCentral Ltd

The loss offsets in 2015 relate to the 2014 tax year (2014: relate to the 2013 tax year).

**26(a)(iii) Other transactions between CCHL group entities and CCC entities**

Other transactions between members of the CCHL Group and CCC or its subsidiaries were as follows:

- The CCHL parent company has in the past made unsecured advances to CCC. The balance outstanding at 30 June 2015 was \$14,487,000 (2014: \$14,487,000). Interest is based on CCHL's cost of borrowing plus a small margin. Repayment is due in June 2016.
- In the 2014 financial year, CCHL commenced borrowing from CCC to fund its core operations and the Enable UFB programme. At balance date these loans totalled \$208.0m (2014: \$101.5m) with \$22.0m maturing in April 2020, \$96.5m maturing in May 2021, \$85.0m in April 2023 and \$4.5m in April 2027. \$144.0m of these loans are at fixed rate, based on LGFA borrowing rate plus Christchurch City Council margin, with the balance on floating rate. Weighted average borrowing cost at balance date was 5.09% (2014: 5.49%).
- EcoCentral Ltd made payments of \$19,927,000 in relation to the disposal of waste (2014: \$17,557,000), to Transwaste Canterbury Ltd, a company in which the ultimate shareholder, CCC, has a 38.9% shareholding.

**26(a)(iv) Balances between CCHL group entities and CCC entities**

At balance date, balances owing by CCC to members of the CCHL Group totalled \$11,241,000 (2014: \$10,496,000), including City Care Ltd balances of \$8,466,000 (2014: \$9,257,000). Balances owing by members of the Group to CCC totalled \$469,000 (2014: \$729,000).

Additionally, members of the CCHL group had the following balances at balance date with other entities owned or related to CCC:

- Owing to Vbase Ltd - \$5,000 (2014: \$7,000)
- Owing by Vbase Ltd - \$87,000 (2014: \$27,000)

**26(b) Transactions between CCHL parent and subsidiaries**

	Note	2015 \$'000	2014 \$'000
Dividends, loans and interest			
Dividends received from subsidiaries	10	84,140	48,175
Interest received from subsidiaries		10,685	7,560
Advances to Enable Services Ltd		(64,500)	(47,500)
Loan repayment from Red Bus Ltd		–	5,000
Loan repayment from EcoCentral Ltd		3,000	2,000

The CCHL parent company completed a full takeover of Lyttelton Port Company Ltd during the year, acquiring a further 20,761,422 shares (2014: 128,342) for consideration of \$86.2m (2014: \$0.4m), taking its ownership interest to 100% (2014: 79.7%).

Shares of \$3m in Enable Services Ltd were subscribed for in the 2015 financial year (2014: \$6.5m).

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER DISCLOSURES contd.

#### 26(c) Transactions of the CCHL Group with associates

During the year, Enable Services Ltd (ESL) sold UFB assets to its associate, Enable Networks Ltd (ENL), of \$53.4m (2014: \$43.9m), and received shares in ENL and cash as set out in Note 5. At 30 June 2015, ENL owed ESL \$16.8m for asset purchases.

ESL received payment for stages from ENL by way of Senior Notes issued in its favour of \$11.6m (2014: \$16.4m). These notes mature subsequent to June 2021. \$1.7m of interest was paid and payable in the current year (2014: \$0.2m).

ESL also provides support services to ENL under a management services agreement and an operations and maintenance agreement and other minor contract on-charges. ESL charged \$9.0m (2014: \$7.8m) during the period for these services. At balance date \$1.4m (2014: \$1.3m) was outstanding, and is receivable under normal commercial terms.

ESL purchases UFB product from ENL in order to fulfil its remaining customer contracts on the original network that was subsequently sold to ENL. This is a transitional arrangement that will reduce as remaining ESL customer contracts expire. The total purchased from ENL for the year was \$0.5m (2014: \$1.1m) with no balance payable at year end.

During the year ESL transferred all Central Office land titles to ENL. These assets are paid for under the Network Infrastructure Project Agreement as a component of each premise passed. At 30 June 2015 ESL had recognised an amount receivable from ENL as a deferred purchase receivable of \$5.4m (2014: \$2.4m).

#### 26(d) Transactions of the CCHL Group with associates

City Care Ltd made sales of \$69.7m (2014: \$91.3m) to its jointly-controlled operation, Stronger Christchurch Rebuild Team Joint Venture, and had an outstanding receivable balance of \$0.29m at 30 June 2015 (2014: \$2.5m).

#### 26(e) Transactions between CCHL directors and members of the CCHL Group

There were no transactions between CCHL directors (and entities in which they have an interest) and members of the CCHL group, other than the payment of directors' fees and the reimbursement of valid company-related expenses. Some minor transactions were entered into with companies in which some directors held directorships and with other related parties. These transactions were carried out on a commercial and arm's length basis.

The Group paid directors' fees totalling \$1,933,562 (2014: \$1,959,223). Key management personnel of the parent company did not purchase any goods and services from group companies during the period greater than \$1,000 in total for any individual. All transactions were conducted on standard commercial terms.

Bill Dwyer, a director of CCHL, was a partner in Lane Neave Lawyers until 1 March 2015. In the 2015 year, up to 1 March, the CCHL parent company paid \$3,627 to Lane Neave Lawyers, and the CCHL Group \$127,658 for legal services, all on commercial terms (2014: \$22,868 and \$177,554 respectively).

**26(f) Loans from CCHL parent company to related parties**

	Parent 2015 \$'000	Parent 2014 \$'000	Maturity	Fixed or floating	Interest rate basis
<b>Current</b>					
Christchurch City Council	14,487	–	Jun 2016	Fixed	CCHL bond, back to back
Christchurch International Airport Ltd	–	25,000	Feb 2015	Floating	90 day bank bill rate + margin
EcoCentral Ltd	4,000	–	Apr 2016	Floating	90 day bank bill rate + margin
	18,487	25,000			
<b>Non-current</b>					
Christchurch City Council	–	14,487	Jun 2016	Fixed	CCHL bond, back to back
Enable Services Ltd	164,500	100,000	Mar 2023	Floating	CCHL weighted av. cost + margin
Christchurch International Airport Ltd	25,000	25,000	Oct 2016	Floating	90 day bank bill rate + margin
EcoCentral Ltd	–	7,000	Apr 2016	Floating	90 day bank bill rate + margin
	189,500	146,487			
<b>Total</b>	207,987	171,487			

No provisions were made for doubtful debts relating to the amount of outstanding balances (2014: Nil), and no bad or doubtful debts expense was recognised in relation to related parties during the period.



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER DISCLOSURES contd.

#### 27. Reconciliation of profit to net cash operating flows

	Note	Group 2015 \$'000	Group 2014 \$'000	Parent 2015 \$'000	Parent 2014 \$'000
Profit for the year		132,282	402,631	68,815	37,088
<b>Add/(less) non-cash items</b>					
Depreciation, amortisation and impairment expense		106,271	99,643	11	-
(Gains)/losses in fair value of investment property	8	(18,086)	(9,223)	-	-
(Gains)/losses in fair value of derivative financial instruments		762	956	183	(422)
Share of associates' losses	5	3,255	5,158	-	-
Net foreign exchange (gains)/losses	11	(361)	(152)	-	-
Deferred tax charged/(credited) to income	12(e)	(2,759)	10,197	-	-
Shares received as consideration for UFB build		(16,421)	(17,826)	-	-
Other		1,756	(2,121)	-	-
		74,417	86,632	194	(422)
<b>Add/(less) items classified as investing or financing activities</b>					
(Gain)/loss on disposal of non-current assets		(3,892)	(1,822)	-	(4)
Movement in capital creditors		(575)	(14,790)	-	-
Insurance proceeds		(18,124)	(372,954)	-	-
Other		60	-	-	-
		(22,531)	(389,566)	-	(4)
<b>Add/(less) movement in working capital items</b>					
Debtors, inventory and other current assets		(55,952)	8,012	(648)	(285)
Current tax assets		-	404	-	-
Non-current receivables, prepayments and other		2,065	(6,027)	4	(4)
Creditors and other liabilities		19,412	9,463	1,003	850
Provisions and other liabilities		4,486	3,926	13	4
Current tax liabilities		(166)	19,057	-	-
Non-current provisions and other liabilities		(1,858)	115	-	-
		(32,013)	34,950	372	565
Net cash from operating activities		152,155	134,647	69,381	37,227

#### 28. Classification of assets and liabilities

This note provides further information about the group's financial instruments, including:

- An overview of all financial instruments held by the group, and their classification
- Disaggregated information for those instruments that the directors consider to be most significant in the context of the group's operations
- Specific accounting policies where relevant
- Information about determining the fair value of the instruments, including judgements and estimation uncertainty involved.

The group's exposure to various risks associated with the financial instruments is discussed in Note 20.

The group holds the following financial instruments.

**28(a) Classification of financial assets and liabilities**

<b>Group</b>	<b>2015</b>	<b>Quoted prices in active markets Level 1</b>	<b>Significant observable inputs Level 2</b>	<b>Significant inobservable inputs Level 3</b>	<b>2014</b>	<b>Quoted prices in active markets Level 1</b>	<b>Significant observable inputs Level 2</b>	<b>Significant inobservable inputs Level 3</b>
<b>Financial assets at fair value</b>								
<b>Fair value through income statement</b>								
Derivative financial instrument assets	1,568	-	1,568	-	353	-	353	-
Derivative financial instrument liabilities	(845)	-	(845)	-	(447)	-	(447)	-
<b>Derivatives that are hedge accounted</b>								
Derivative financial instrument assets	96	96	-	-	4,057	-	4,057	-
Derivative financial instrument liabilities	(25,886)	-	(25,886)	-	(11,534)	-	(11,534)	-
<b>Available-for-sale (or fair value through equity)</b>								
Shares in associates	-	-	-	-	-	-	-	-
Other	4	-	-	4	15	-	-	15
<b>Fair value through income statement upon initial recognition</b>								
Borrowings	(74,499)	-	(74,499)	-	(70,033)	-	(70,033)	-
Total financial assets/ (liabilities) at fair value	(99,562)	96	(99,662)	4	(77,589)	-	(77,604)	15
<b>Financial assets/(liabilities) at amortised cost</b>								
Cash and deposits	223,252				315,556			
Debtors and other receivables	203,366				146,947			
Loans	73,659				55,841			
Other	2,893				3,542			
Creditors and other payables	(111,215)				(91,803)			
Borrowings	(778,034)				(658,832)			
	(386,079)				(228,749)			
<b>Total financial assets and liabilities</b>	(485,641)				(306,338)			

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER DISCLOSURES *contd.*

#### 28(a) Classification of financial assets and liabilities (*contd.*)

Parent	2015	Quoted prices in active markets Level 1	Significant observable inputs Level 2	Significant inobservable inputs Level 3	2014	Quoted prices in active markets Level 1	Significant observable inputs Level 2	Significant inobservable inputs Level 3
<b>Financial assets (liabilities) at fair value</b>								
<b>Fair value through income statement</b>								
Derivative financial instrument assets	1,568	-	1,568	-	-	-	-	-
Derivatives that are hedge accounted								
Derivative financial instrument assets	-	-	-	-	3,949	-	3,949	-
Derivative financial instrument liabilities	(12,495)	-	(12,495)	-	(4,137)	-	(4,137)	-
Available-for-sale (or fair value through equity)								
Shares in subsidiaries	2,098,200	-	-	2,098,200	1,760,000	260,800	-	1,499,200
Total financial assets/ (liabilities) at fair value	2,087,273	-	(10,927)	2,098,200	1,759,812	260,800	(188)	1,499,200
<b>Loans, receivables, liabilities (at amortised cost)</b>								
Cash and deposits	6,877				2,341			
Debtors and other receivables	2,111				1,763			
Loans	233,706				190,888			
Creditors and other payables	(3,399)				(2,387)			
Borrowings	(488,000)				(384,500)			
	(248,705)				(191,895)			
Total financial assets and liabilities	1,838,568				1,567,917			

#### 28(b) Non-financial assets measured at fair value

Group	2015	Quoted prices in active markets Level 1	Significant observable inputs Level 2	Significant inobservable inputs Level 3	2014	Quoted prices in active markets Level 1	Significant observable inputs Level 2	Significant inobservable inputs Level 3
<b>Non-financial assets (liabilities) at fair value</b>	<b>Carrying value</b>				<b>Carrying value</b>			
Property, plant and equipment	1,988,551	-	46,998	1,941,553	1,972,497	-	35,580	1,936,917
Investment property	255,092	-	-	255,092	193,175	-	-	193,175
Other	15	-	-	15	15	-	-	15
	2,243,658	-	46,998	2,196,660	2,165,687	-	35,580	2,130,107

**28(b) Non-financial assets measured at fair value (contd.)**

Group	2015 Total	Investment P.P&E	property	Other	2014 Total	Investment P.P&E	property	Other
<b>Analysis of movements in Level 3 assets</b>								
Opening carrying value	2,130,107	1,936,917	193,175	15	1,911,143	1,732,940	178,188	15
Additions	126,632	95,371	31,261	-	106,259	91,965	14,294	-
Disposals	(8,827)	(6,643)	(2,184)	-	(17,020)	(8,215)	(8,805)	-
Transfer (to)/from investment property	-	(14,754)	14,754	-	-	(275)	275	-
Fair value movements	18,822	736	18,086	-	194,846	185,623	9,223	-
Depreciation	(70,074)	(70,074)	-	-	(65,121)	(65,121)	-	-
Closing carrying value	2,196,660	1,941,553	255,092	15	2,130,107	1,936,917	193,175	15

Parent	2015 Shares in subsidiaries	2014 Shares in subsidiaries
<b>Analysis of movements in Level 3 asset</b>		
Opening carrying value	1,499,200	1,403,500
<i>Transfer from Level 1:</i>		
Lyttelton Port Company Ltd	260,800	-
<i>Shares acquired during the year:</i>		
Lyttelton Port Company Ltd	82,008	6,500
Enable Services Ltd	3,000	
<i>Fair value movements:</i>		
Orion New Zealand Ltd	-	89,200
Christchurch International Airport Ltd	100,800	
Lyttelton Port Company Ltd	115,692	-
Enable Services Ltd	42,100	-
City Care Ltd	(23,400)	-
Red Bus Ltd	20,500	-
EcoCentral Ltd	(2,500)	-
Closing carrying value	2,098,200	1,499,200

**Fair value of assets and liabilities**

The above tables classify the Group's and parent company's assets and liabilities in accordance with NZ IAS 39 as described in the accounting policies set out below.

The property, plant and equipment that is classified as Level 2 arises from the use by Orion's valuer of significant observable inputs – sales comparisons and unit metre frontage methodologies – in determining the fair value of land at substation sites.

Fixed rate debt is recognised in the financial statements at amortised cost, except for \$75m of debt held by Christchurch International Airport Ltd which is matched by an interest rate swap agreement in place with a notional amount of

\$75m (2014: \$75m) whereby the company receives a fixed rate of interest of 5.15% and pays interest at a variable rate on the notional amount. The swap is being used to hedge the exposure to changes in the fair value of its 5.15% \$75m bond.

The CCHL parent company has total fixed rate debt held at amortised cost of \$214.0m (2014: \$164.5m). The fair value of this debt, determined by discounting cash flows from the instruments using a discount rate derived from relevant market inputs, at balance date was \$232.4m (2014: \$172.9m).

*Transfer between categories*

There were no transfers between Level 1 and Level 2 during the year.

The directors consider that the carrying amounts of all other financial assets and financial liabilities approximate their fair values, on the basis that settlement is due in the short term and expected to be at or very close to carrying value.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER DISCLOSURES *contd.*

#### 28. Classification of assets and liabilities (*contd.*)

##### Accounting policy

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, based on the highest and best use of that asset.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows:

- Level 1: The fair value of financial instruments traded in active markets (such as publicly traded derivatives, and trading and available-for-sale securities) is based on quoted market prices at the end of the reporting period.
- Level 2: The fair value of financial instruments that are not traded in an active market (for example, over-the-counter derivatives) is determined using valuation techniques which maximise the use of observable market data and rely as little as possible on entity-specific estimates. If all significant inputs required to fair value an instrument are observable, the instrument is included in level 2.
- Level 3: If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3. This is the case for unlisted equity securities.

Specific valuation techniques used to value financial instruments are described in the relevant notes. External valuers are involved for valuation of significant assets, such as properties and investments held at fair value through equity. Selection criteria for valuers include market knowledge, reputation, independence and whether professional standards are maintained.

##### Classification of investments and financial assets

The Group classifies its investments in the following categories in accordance with NZ IAS 39 Financial Instruments: Recognition and Measurement:

###### (a) *Financial assets at fair value through profit or loss*

A financial asset is classified at fair value through profit or loss if acquired principally for the purpose of selling in the short term with the intention of making a profit. Derivatives are also categorised as held for trading unless they are designated as effective hedging instruments. Gains or losses on financial assets held for trading are recognised in profit or loss.

###### (b) *Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are carried at amortised cost using the effective interest rate method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired.

###### (c) *Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group has the positive intention and ability to hold to maturity.

###### (d) *Fair value through equity assets*

Fair value through equity assets are non-derivative financial assets, principally equity securities. NZ IAS 39 uses the terminology "available for sale" for this class of assets – however, the CCHL board considers that this is a misleading description given the nature of its business, and hence the term "fair value through equity" is used in these financial statements.

The Group's fair value through equity assets principally the investments in the Group's subsidiary and associated companies. Such assets are measured at fair value, as outlined in Note 2. The valuation changes are held in a revaluation reserve until the subsidiary is sold.



## 29. Statement of accounting policies

### Corporate information

Christchurch City Holdings Limited ('CCHL') is a wholly owned subsidiary of Christchurch City Council formed for the purpose of holding investments in subsidiary organisations. The company was incorporated on 12 May 1993 and commenced trading operations on 14 May 1993.

The financial statements of CCHL are for the year ended 30 June 2015. The financial statements were authorised for issue by the CCHL board of directors on 16 September 2015.

#### (i) Statement of compliance

The consolidated financial statements of the Group comply with New Zealand Equivalents to International Financial Reporting Standards ('NZ IFRS'), and with International Financial Reporting Standards (IFRS).

#### (ii) Basis of preparation

The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand (NZ GAAP). For the purposes of complying with NZ GAAP the entity is a Tier 1 for-profit entity, and is reporting in accordance with Tier 1 for-profit accounting standards.

The accounting policies set out in these financial statements have been applied consistently to all periods presented in these financial statements.

The financial statements, in New Zealand dollars, are prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments.

#### (ii) Basis of preparation continued

The financial statements are prepared exclusive of GST with the exception of receivables and payables that are shown inclusive of GST. Where GST is not recoverable as an input tax it is recognised as part of the related asset or expense.

#### (iii) Use of judgements and estimates

Information about judgements made in applying accounting policies that have the most significant impact on the amounts recognised in the financial statements, or information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment to the financial statements, is included in Note 20.

#### (iv) Impairment

The carrying amounts of the group's assets, other than inventory, investment property and deferred tax assets, are reviewed at each balance date to determine whether there is any indication of impairment. If any such indication exists for an asset, the asset's recoverable amount is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent of other assets, the group estimates the recoverable amount of the cash-generating unit to which the asset belongs. A cash-generating unit is defined as the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets.

The recoverable amounts are the higher of fair value (less costs to sell) or value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

Goodwill is tested for impairment annually, and whenever there is an indication that it may be impaired. An impairment of goodwill is not subsequently reversed.

If a revalued asset is determined to be impaired, then the impairment is firstly applied against the revaluation reserve related to that asset, with any remaining impairment loss expensed in profit or loss. If the impairment loss is subsequently reversed, the reversal is firstly applied to profit or loss to the extent of previously expensed impairment losses relating to that asset, with any further increase taken to the revaluation reserve.

For assets which are not revalued, an impairment loss is expensed immediately in profit or loss. If an impairment loss is subsequently reversed, the carrying value of the asset is stated at not more than what its carrying value would have been had the earlier impairment not occurred.

When a decline in the fair value of a fair value through equity financial asset has been recognised directly in other comprehensive income and there is objective evidence that the asset is impaired, the cumulative loss that had been recognised directly in other comprehensive income is recognised through profit or loss even though the financial asset has not been derecognised. The amount of the cumulative loss that is recognised through profit or loss is the difference between the acquisition cost and current fair value, less any impairment loss on that financial asset previously recognised through profit or loss.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### OTHER DISCLOSURES *contd.*

#### 29. Statement of accounting policies (*contd.*)

##### Other accounting policies

Accounting policies in relation to the following items are shown in the relevant Note, as follows:

##### Note

Subsidiaries and consolidation	2	Prepayments	15
Joint ventures	2	Debtors and other receivables	15
Associated companies	5	Cash and cash equivalents	16
Property, plant & equipment	7	Intangible assets	17
Investment property	8	Goodwill	17
Borrowings and finance costs	9	Creditors and other payables	18
Finance lease liabilities	9	Employee entitlements	18
Derivative financial instruments	20(f)	Provisions	19
Foreign currency	20(g)	Share capital and dividends	24
Revenue	10	Operating lease payments	21
Income taxes	12	Classification of assets and liabilities	28
Inventory	15	Fair value	28(b)

##### (v) New accounting standards and interpretations

No new accounting standards or interpretations that became effective for the period had a material impact on the Group.

Certain new standards, frameworks, amendments and interpretations have been published that have not been early adopted, and which are relevant to the Group are listed below. The financial statement impact of adoption of these standards has not yet been analysed but is not expected to be material.

**NZ IFRS 9 (2010) Financial instruments** – Effective for periods beginning on or after 1 January 2015.

The standard adds requirements related to the classification, measurement and de-recognition of financial assets and liabilities.

**NZ IFRS 11 Joint arrangements** – Effective for periods beginning on or after 1 January 2016.

The standard outlines the accounting by entities that jointly control an arrangement. Joint control involves the contractual agreed sharing of control and arrangements subject to joint control are classified as either a joint venture (representing a share of net assets and equity accounted) or a joint operation (representing rights to assets and obligations for liabilities, accounted for under proportional consolidation).

**NZ IFRS 15 Revenue from contracts with customers** – Effective for periods beginning on or after 1 January 2017.

This standard introduces principles for reporting cohesive and useful information to users of financial statements about the nature, amount, timing and uncertainty of revenue and cash flows arising from an entity's contracts with customers.

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

## Performance statement

**Note 30.**

The Statement of Intent ('Sol') issued by CCHL last year in respect of the 2014/15 financial year included a number of financial and non-financial performance measures. The following table compares the actual financial results for the year ended 30 June 2015 with the financial targets contained within the Sol:

Financial performance targets	Group Actual	Group Forecast	Parent Actual	Parent Forecast
Profit for the year (\$'000)	132,282	79,400	68,815	47,500
Net debt/net debt plus equity (%)	24.6%	23.2%	20.7%	22.3%
Interest cover (times)	4.2	2.9	3.2	2.8
Dividends to Christchurch City Council (\$m)	N/A	N/A	46,009	52,000
Return on average equity (%)	6.8%	4.4%	N/A	N/A

*Group profit for the period and return on average equity*

The Group's profitability and return on average equity are higher than budgeted, primarily as a result of the Orion New Zealand Ltd insurance settlement which increased net profit by \$24m, as well as below-budget expenditure. Additionally, Christchurch International Airport Ltd's net profit was well ahead of target, largely reflecting a \$18m gain on the revaluation of investment properties versus a budgeted \$4m. Further information on the performance of the Group and the parent company is provided in the review section of this annual report.

*Parent company dividends*

CCHL declared a gross dividend of \$52m, in line with budget but, in agreement with the Council, deducted \$5.991m from the final dividend payment. This deduction was equivalent to the amount that CCHL would normally have received as a subvention payment from other members of the Group in return for making its tax losses available. CCHL elected to forego this subvention receipt to assist with Group tax planning.

*Parent company profit for the period*

The CCHL parent company's profit for the period was higher than forecast, primarily as a result of special dividends received from Orion New Zealand Ltd (CCHL share \$8.9m) and Lyttelton Port Company Ltd (CCHL share as part of takeover process \$16.3m).

## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### PERFORMANCE STATEMENT contd.

#### Non-financial performance targets

CCHL's performance against the non-financial performance measures set out in its Sol is described in the following tables.

#### Governance

	Objective	Performance target	Performance
1.	CCHL maintains a strategic direction that is consistent with that of 100% shareholder Christchurch City Council (CCC).	CCHL develops and maintains appropriate communication lines with the Council to ensure CCHL remains aware of CCC's strategic priorities.  CCHL will submit a draft Sol for 2015/16 for approval to CCC by 1 March 2015.	CCHL has periodically met with Councillors and Council management to ensure strategic directions are aligned.  Achieved, with subsequent feedback from the Council incorporated into the final document.
2.	CCHL keeps CCC informed of all significant matters relating to CCHL and its subsidiaries, within the constraints of commercial sensitivity.	CCHL submits at least four written reports to CCC in the financial year, and presents at least three seminars to Councillors.  Major matters of urgency are reported to CCC at the earliest opportunity.	CCHL made nine written reports to the Council and held two seminars for Councillors. A further seminar was arranged but were subsequently cancelled at the Council's request.  None arising.
3.	Corporate governance procedures are appropriate, documented and reflect best practice.	The company's policies will be reviewed in accordance with a schedule approved by the board. Policies due for review in the 2014 and 2015 calendar years include the treasury policy, fraud policy and various governance and staff policies.	These policies were either reviewed and updated as required, or will be reviewed in the remainder of the 2015 calendar year.
4.	Directors make an effective contribution to the CCHL board, and their conduct is in accordance with generally accepted standards.	The Chair will conduct a formal biennial performance evaluation for each CCHL director with the next one being due in the 2015 calendar year.  The Governance committee will review the training needs of individual CCHL directors, and ensure training is provided where required.	The Chairman conducted evaluations for all board members in August 2013. The board has decided to defer the 2015 review until there is greater clarity about the final structure of CCHL.  The board has approved a policy on director training, and this was followed.
5.	CCHL's process for the selection and appointment of directors to the boards of subsidiary and monitored companies is rigorous and impartial.	The process followed for each appointment to a subsidiary or monitored company board is transparent, fully documented and in line with approved policies and procedures.	Director appointments made during the year complied with Council/CCHL policies.

	Objective	Performance target	Performance
6.	Subsidiary and monitored companies complete, on a timely basis, Statements of Intent that meet best practice standards.	<p>CCHL will engage with subsidiary and monitored companies prior to the 2015 Sol round regarding the structure and content of the group Sols.</p> <p>Subsidiary companies submit draft Statements of Intent for 2015/16 to CCHL by 1 March 2015.</p> <p>CCHL will review Statements of Intent and respond to the subsidiaries and make recommendations to CCC within six weeks of receipt.</p>	<p>CCHL wrote to all subsidiaries in December 2014 requesting them to consider certain matters in their draft Sols. It is considered the Sols adequately reflect these matters.</p> <p>Achieved. (one entity one day late)</p> <p>Achieved.</p>
7.	<p>Subsidiary and monitored companies that are CCTOs comply with the Local Government Act's requirements that their principal objectives be:</p> <ul style="list-style-type: none"> <li>• achieving the objectives of its shareholders as set out in the Sol;</li> <li>• being a good employer;</li> <li>• exhibiting a sense of social and environmental responsibility; and</li> <li>• conducting their affairs in accordance with sound business practice.</li> </ul>	CCHL will review the companies' performance in the context of these statutorily required objectives.	The CCHL board satisfactorily completed this review for the 2014 annual reports. This year's review will be performed on receipt of the published 2015 annual reports from each subsidiary.
8.	CCHL maintains contact with subsidiary and monitored company boards, and remains aware of their strategic and business issues.	<p>CCHL will endeavour to strengthen ties throughout the wider Council group, so that there is improved understanding of each other's key priorities and issues.</p> <p>CCHL meets subsidiary and monitored company boards, or representatives thereof, on a formal basis at least two times in the 2015 financial year.</p> <p>CCHL receives an appropriate level of reporting from subsidiary and monitored company boards.</p>	<p>Networking functions have been held at director and management level to foster intra-group relationships.</p> <p>Achieved.</p> <p>Achieved.</p>



## Notes to the financial statements FOR THE YEAR ENDED 30 JUNE 2015

### PERFORMANCE STATEMENT contd.

#### Group strategic, financial and sustainability objectives

	Objective	Performance target	Performance
1.	Subsidiary companies have sufficient (but not excessive) financial flexibility, whether through their own capital structures or through the availability of capital from CCHL, to undertake growth and investment initiatives.	CCHL will review the capital structure of each subsidiary company against external benchmarks on a rolling triennial basis.	The capital structure of the major subsidiaries was compared with external benchmarks, indicating average or below average gearing levels.
2.	Subsidiary and monitored companies adopt strategies that are compatible with the strategic direction of CCHL and CCC.	CCHL will engage with subsidiary and monitored companies prior to the 2015 Sol round regarding key shareholder strategies and, subsequently, review their Sols for compatibility with those strategies.	CCHL wrote to each subsidiary in December 2014 setting out the shareholder's expectations in relation to a number of matters, including dividend levels, communication, and health and safety reporting. It is considered that the Sols addressed these adequately.
3.	Subsidiary and monitored companies adopt strategies that contribute to regional growth.	<p>CCHL will encourage subsidiary and monitored companies to seek opportunities that are both commercially sound and are capable of enhancing regional growth, and actively engage them with regard to specific opportunities that may arise.</p> <p>CCHL will monitor the ongoing impact of the earthquakes on its subsidiaries, and their progress in recovering and planning for the future.</p> <p>CCHL will work closely with Enable Services as it undertakes the rollout of the network under the Government's Ultra Fast Broadband initiative.</p>	<p>CCHL has encouraged subsidiaries to invest in opportunities where appropriate. The four infrastructure companies in particular have been investing extensively in growing/strengthening their business.</p> <p>CCHL has actively engaged with the subsidiaries regarding their earthquake recovery strategies.</p> <p>CCHL has worked closely with Enable during the year on a range of strategic, governance, contractual and valuation matters.</p>
4.	Subsidiary and monitored companies set and attain environmental and social performance objectives that are compatible with their activities, commercial nature and other objectives.	<p>CCHL will engage with subsidiaries and monitored companies regarding the progressive development and inclusion of relevant and appropriate social and environmental objectives and performance targets in their respective Sols.</p> <p>CCHL will perform an annual review of the performance of the subsidiaries and monitored companies against their stated objectives and assess and report on the success of group sustainability initiatives.</p>	<p>CCHL has actively encouraged subsidiaries to continue improving their environmental and social reporting. All Sols now contain specific measurable targets, which will be reported against in the respective annual reports.</p> <p>The CCHL board satisfactorily completed this review for the 2014 annual reports. This year's review will be performed on receipt of the published 2015 annual reports from each subsidiary.</p>

**Parent company financial objectives**

	<b>Objective</b>	<b>Performance target</b>	<b>Performance</b>
1.	CCHL financial and distribution performance meets the shareholder's expectations.	CCHL pays a dividend for the 2015 financial year that meets or exceeds budget, and achieves the other budgeted key performance measures set out on page 12.	Achieved – CCHL paid a budgeted ordinary dividend of \$52.0m, less a deduction of \$6.0m agreed with the Council in relation to subvention receipts voluntarily foregone by CCHL. Performance against other targets is described in Note 26.
2.	CCHL's capital structure is appropriate for the nature of its business.	CCHL will monitor the level and composition of its debt facilities to ensure it remains appropriate in the context of its funding commitments (in particular Enable Services Ltd).	Funding structures are reviewed on an ongoing basis. CCHL has secured further longer term funding from Christchurch City Council to assist with funding the Enable broadband rollout.
3.	CCHL's investments provide an appropriate return in relation to their business risk, and against external benchmarks.	CCHL will periodically review the performance of its major subsidiary companies and other investments against external benchmarks, and assess the value of the investment in the individual company in relation to its inherent business risk and community benefits.	The performance of the major infrastructure companies was benchmarked against their Australasian peers. Additionally, investment returns from the subsidiaries were compared with expected equity returns derived from independently assessed WACCs. The review noted that some companies continued to be affected by the aftermath of the earthquakes, and hence equity returns were lower than would normally be expected.
4.	CCHL's treasury management policies and practices are consistent with best practice.	CCHL's treasury management policy will be reviewed in the 2014 calendar year.	The treasury policy was reviewed by management late in the 2014 calendar year, and approved by the board in 2015.

# Statutory Information

## Ownership and principal activities

The company is owned 100% by Christchurch City Council. Its principal activity during the year was to operate as an investment company of the Council.

## Directors' interests

The company maintains an interests register in which particulars of certain transactions and matters involving the directors are recorded. These are requirements under the Companies Act 1993. The following entries were recorded in the interests register as at 30 June 2015:

### Bruce Irvine

Chairman	– Heartland Bank Ltd
Director	– Godfrey Hirst Ltd; Godfrey Hirst Australia & subsidiaries
Director	– House of Travel Holdings Ltd
Director	– PGG Wrightson
Director	– MG Marketing Ltd subsidiaries
Director	– Rakon Ltd
Director	– Scenic Circle Hotels Ltd
Director	– Skope Industries Ltd
Trustee	– Christchurch Symphony Trust

### Vicki Buck

Deputy Mayor, Christchurch City Council	
Director	– NZ Windfarms Ltd
Director	– Think Inc Ltd
Trustee	– Scorpio Family Trust

### Bill Dwyer

Trustee	– Wavertree Trust
Director	– Coconut Culture Ltd

### Jamie Gough

Councillor, Christchurch City Council	
Director	– Gough Group and subsidiaries – Gough Corporation Holdings Ltd
Chairman	– Vbase Ltd
Chairman	– Civic Building Ltd
Trustee	– Antony Gough Trust

### Yani Johnanson

Councillor, Christchurch City Council	
Hagley / Ferrymead Community board	
Trustee	– Arts Centre Trust

### Raf Manji

Councillor, Christchurch City Council	
Director	– Sustento Ltd
Trustee	– Manji Family Trust

### Andy Pearce

Chairman	– Focus Genetics Management Ltd
Chairman	– Hawke's Bay Regional Investment Company Ltd
Director	– Bank of New Zealand
Director & shareholder	– Seon Pearce and Associates Ltd
Shareholder	– Migco Pharmaceuticals Ltd
Chairman	– Regional Committee, Canterbury Water Management Strategy
Director	– Fauna Ltd

### Sarah Smith

Director	– Cashel Properties Ltd
Director	– Devon Chambers Ltd
Director	– EcoCentral Ltd
Director	– Sasco Holdings Ltd
Trustee	– Warren Architects Education Charitable Trust
Trustee	– Ohinetahi Charitable Trust
Director	– SLI Systems Ltd
Director	– Lion Foundation
Director	– Wherescape Software Ltd
Director	– Ngai Tahu Tourism

The company has arranged directors' liability insurance for all directors, and indemnified all directors and the CEO through a Deed of Indemnity executed on 22 November 2006.

Transactions between CCHL and entities with whom certain directors are associated are described in Note 26 to the financial statements. No loans were made to directors.

## Directors

There were no changes of directors in the year.

## Board and Committee Attendance

The board and the two standing committees have a number of scheduled meetings each financial year. The following table is a summary of attendance for the company's financial year ended 30 June 2015:

	Board meetings	Audit & risk management committee meetings	Governance & appointments committee meetings
Number of meetings	11	2	Nil**
Bruce Irvine	11	*	-
Vicki Buck	11	*	-
Bill Dwyer	11	*	-
Jamie Gough	11	1	*
Yani Johanson	10	*	-
Raf Manji	10	2	*
Andy Pearce	11	2	*
Sarah Smith	11	2	*

\* Not a member of this committee

\*\* All Governance and Appointment Committee work in the 2015 financial year was undertaken by the full board.

**Remuneration of Directors**

Remuneration and other benefits paid or due and payable to directors for services as a director during the year were as follows:

<b>CCHL parent</b>	<b>\$</b>
B Irvine	67,075
V Buck	-
W Dwyer	37,275
J Gough	-
Y Johanson	-
R Manji	-
A Pearce	37,275
S Smith	37,275
<b>Orion New Zealand Ltd</b>	<b>\$</b>
J Smith	74,000
J Austin	42,000
C Boyce	34,000
N Crauford	26,000
P Munro	52,000
B Simpson	26,000
G Vazey	59,000
<b>Christchurch International Airport Ltd</b>	<b>\$</b>
D Mackenzie	83,510
C Drayton	49,600
G Gould	23,917
A Lovatt	44,600
J Murray	44,000
L Palomino Forbes	6,833
C Paulsen	54,145
<b>Lyttelton Port Company Ltd</b>	<b>\$</b>
T Burt	84,025
R Carr	44,625
L Crossen	46,500
J Quinn	47,344
K Smith	49,125
B Wood	46,125

<b>Enable Services Ltd</b>	<b>\$</b>
M Bowman	77,881
C Birkett	41,722
B Gamble	46,722
W Luff	41,722
O Scott	41,722
C Walsh	44,222

<b>City Care Ltd</b>	<b>\$</b>
H Martyn	76,497
M Devlin	43,464
T King	12,799
G Leech	23,181
C Price	37,089
J Rolfe	23,181
M Todd	22,311

<b>Red Bus Ltd</b>	<b>\$</b>
P Kiesanowski	48,000
T Keenan	36,000
R Lineham	-
T Mountford	31,600
P Rae	19,200

<b>EcoCentral Ltd</b>	<b>\$</b>
D Kerr	60,000
P Anderson	30,000
G Campbell	30,000
S Smith	30,000

**Donations**

The parent company made a donation of \$149,100 to the Mayor's Welfare Fund during the year (2014: \$82,000). Donations of \$52,000 (2014: \$38,000) were made by subsidiaries.

**Dividends**

The company has paid or provided fully-imputed dividends of \$46,009,400.

**Use of Company Information**

During the year the board received no notices from directors of the company requesting to use company information received in their capacity as directors which would not otherwise have been available to them.

**Employee Remuneration**

Details of remuneration ranges for employees of the Group and parent company are:

<b>Salary bands \$'000</b>	<b>Group 2015</b>	<b>Parent 2015</b>
100-110	158	-
110-120	99	-
120-130	81	-
130-140	52	-
140-150	31	-
150-160	26	-
160-170	14	-
170-180	9	-
180-190	1	-
190-200	14	-
200-210	9	1
210-220	4	-
220-230	5	-
230-240	7	-
240-250	2	-
250-260	4	-
260-270	1	-
270-280	4	1
290-300	2	-
300-310	3	-
310-320	1	-
330-340	2	-
340-350	2	-
370-380	1	-
380-390	1	-
420-430	1	-
440-450	1	-
460-470	1	-
470-480	1	-
570-580	1	-
700-710	1	-
760-780	2	-
970-980	1	-

**Auditors**

The Auditor-General is appointed as auditor under Section 14 of the Public Audit Act 2001 and Section 70 of the Local Government Act 2002. Audit New Zealand has been appointed to provide these services.

# REPORT OF THE Auditor-General

AUDIT NEW ZEALAND  
Mana Arotake Aotearoa

## Independent Auditor's Report

### To the readers of Christchurch City Holdings Limited and group's financial statements and performance statement for the year ended 30 June 2015

The Auditor-General is the auditor of Christchurch City Holdings Limited (the company) and its New Zealand domiciled subsidiaries (collectively referred to as "the group"). The Auditor-General has appointed me, Julian Tan, using the staff and resources of Audit New Zealand, to carry out the audit of the financial statements and the performance statement of the company and group, on her behalf.

### Opinion on the financial statements and the performance statement

We have audited:

- the financial statements of the company and group on pages 36 to 99, that comprise the statement of financial position as at 30 June 2015, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date and the notes to the financial statements that include accounting policies and other explanatory information; and
- the performance statement of the company and group on pages 95 to 99.

In our opinion:

- the financial statements of the company and group:
  - present fairly, in all material respects:
    - the financial position as at 30 June 2015; and
    - the financial performance and cash flows for the year then ended; and
  - comply with generally accepted accounting practice in New Zealand and have been prepared in accordance with New Zealand equivalents to International Financial Reporting Standards.
- the performance statement of the company and group presents fairly, in all material respects, the achievements measured against the performance targets adopted for the year ended 30 June 2015.

Our audit was completed on 16 September 2015. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Board of Directors and our responsibilities, and explain our independence.

### Basis of opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the financial statements and the performance statement are free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that, in our judgement, are likely to influence readers' overall understanding of the financial statements and the performance statement. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the financial statements and in the performance statement. The procedures selected depend on our judgement, including our assessment of risks of material misstatement of the financial statements and the performance statement, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the preparation of the company and group's financial statements and performance statement in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the parent and group's internal control.

## REPORT OF THE Auditor-General

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Board of Directors;
- the adequacy of the disclosures in the financial statements and in the performance information; and
- the overall presentation of the financial statements and the performance information.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and the performance information. Also, we did not evaluate the security and controls over the electronic publication of the financial statements and the performance statement.

We believe we have obtained sufficient and appropriate audit evidence to provide a basis for our audit opinion.

### Responsibilities of the Board of Directors

The Board of Directors is responsible for the preparation and fair presentation of financial statements for the company and group that comply with generally accepted accounting practice in New Zealand and New Zealand equivalents to International Financial Reporting Standards. The Board of Directors is also responsible for preparation of the performance statement for the company and group.

The Board of Directors' responsibilities arise from the Local Government Act 2002.

The Board of Directors is responsible for such internal control as it determines is necessary to enable the preparation of financial statements and performance statement that are free from material misstatement, whether due to fraud or error. The Board of Directors is also responsible for the publication of the financial statements and the performance statement, whether in printed or electronic form.

### Responsibilities of the Auditor

We are responsible for expressing an independent opinion on the financial statements and the performance statement and reporting that opinion to you based on our audit. Our responsibility arises from section 15 of the Public Audit Act 2001.

### Independence

When carrying out the audit, we followed the independence requirements of the Auditor-General, which incorporate the independence requirements of the External Reporting Board.

In addition to the audit, we have carried out other audit and assurance engagements for subsidiary companies in compliance with regulatory requirements. These audit and assurance engagements, as described in note 11 on page 63, are compatible with those independence requirements.

Other than the audit and the other audit and assurance engagements, we have no relationship with or interests in the company or any of its subsidiaries.



**Julian Tan**

Audit New Zealand

On behalf of the Auditor-General

Christchurch, New Zealand



# 10 year summary.

	2006 \$m	2007 \$m	2008 \$m	2009 \$m	2010 \$m	2011 \$m	2012 \$m	2013 \$m	2014 \$m	2015 \$m
<b>Financial performance and position</b>										
Total revenue	492	501	524	592	595	750	903	958	1,352	1,095
Profit for the period	79	99	91	79	55	77	97	71	403	132
Total assets	1,592	2,156	2,219	2,211	2,286	2,321	2,473	2,576	3,166	3,301
Shareholders' equity	854	1,368	1,405	1,414	1,367	1,309	1,373	1,450	1,945	1,928
<b>Payments to Christchurch City Council</b>										
Dividends paid	47	30	33	37	114	44	35	36	52	46
<b>Ratios</b>										
Ratio of net debt to net debt plus equity	35%	23%	23%	22%	27%	30%	33%	33%	18%	25%
Return on average equity	9.3%	8.9%	6.6%	5.6%	4.0%	5.9%	7.3%	5.0%	23.7%	6.8%

# CCHL DIRECTORY & GROUP

## Group Contacts

### Christchurch City Holdings Limited

77 Hereford Street. PO Box 73049, Christchurch 8154  
 Telephone: (03) 941 8475  
 Email: [info@cchl.co.nz](mailto:info@cchl.co.nz)  
 Website: [www.cchl.co.nz](http://www.cchl.co.nz)

### Orion New Zealand Limited

565 Wairakei Road. PO Box 13896 Christchurch 8141  
 Telephone: (03) 363 9898  
 Email: [info@oriongroup.co.nz](mailto:info@oriongroup.co.nz)  
 Website: [www.oriongroup.co.nz](http://www.oriongroup.co.nz)

### Christchurch International Airport Limited

4th floor, Car Park Building, Memorial Avenue  
 PO Box 14001 Christchurch 8544  
 Telephone: (03) 358 5029  
 Website: [www.christchurchairport.co.nz](http://www.christchurchairport.co.nz)

### Lyttelton Port Company Limited

41 Chapmans Road, Woolston  
 Private Bag 501, Lyttelton 8841  
 Telephone: (03) 328 8198  
 Website: [www.lpc.co.nz](http://www.lpc.co.nz)

### Enable Services Ltd

Enable House, 2nd Floor, 106 Wrights Road, Addington  
 PO Box 9228, Tower Junction, Christchurch  
 Telephone: (03) 363 2962  
 Email: [support@enable.net.nz](mailto:support@enable.net.nz)  
 Website: [www.enablenetworks.co.nz](http://www.enablenetworks.co.nz)

### City Care Limited

226 Antigua Street. PO Box 7669 Christchurch  
 Telephone: (03) 941 7200  
 Website: [www.citycare.co.nz](http://www.citycare.co.nz)

### Red Bus Limited

120 Ferry Road. PO Box 10 171, Christchurch  
 Telephone: (03) 379 4260  
 Website: [www.redbus.co.nz](http://www.redbus.co.nz)

### EcoCentral Limited

Level 1, Baigent Way, Middleton. PO Box 6320, Christchurch  
 Telephone: (03) 336 0080  
 Email: [admin@ecocentral.co.nz](mailto:admin@ecocentral.co.nz)  
 Website: [www.ecocentral.co.nz](http://www.ecocentral.co.nz)

## Directory

### Registered Office

77 Hereford Street  
 Christchurch

### Directors

B R Irvine (*Chairman*)  
 V S Buck  
 W J Dwyer  
 J T Gough  
 Y Johanson  
 R A Manji  
 A J Pearce  
 S L Smith

### Management Team

R Lineham (*Chief Executive*)  
 R Simmonds (*Chief Financial Officer*)  
 N Halstead (*Executive Officer*)

### Bankers

Bank of New Zealand, Christchurch  
 Westpac Institutional Bank, Auckland  
 ANZ Bank, Wellington

### Auditors

Audit New Zealand on behalf of the  
 Auditor-General  
 Christchurch



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